

**Westchester County Continuum of Care Partnership for the Homeless  
Monthly Meeting Minutes**

**January 15, 2020**

**Attendees:** Bruce Anderson, Judy Mezey, Dahlia Austin, Ruthanne Becker, Karl Bertrand , Sylvia Bolivar, Cordetta Creighton, Erika D'Aquino, Helen Frankel, Tajae Gaynor, Nicole Granata, Alba Guevara, Brittany Hodgins, Angela Hyman, Joe Kenner, Cynthia Knox, Anahaita Kotval, Jane Lindau, Doreen Lockwood, Susan Manzione, Patricia Mims, Maria McGinty, Barbara Pose, Elissa Ramos, Walter Ritz, Annette Peters-Ruvolo, Anthony Sabia, Yoav Spiegel, JoMarie Tarchoun, Triece Thomas, Craig Wong, Marlene Zarfes, Melinda Bellus, Erica Skolnick, Michele Landry

<b>Topic #1:</b>	<b>Discussion:</b>
<b>Announcements/Updates</b>	<ul style="list-style-type: none"> <li>• Annette Peters-Ruvolo, Co-Chair, started the meeting at 9:30 a.m.</li> <li>• Introductions were made.</li> <li>• HUD Announced Tier 1 funding awards- waiting to hear on Tier 2s</li> <li>• Documentation training will be held on 1/17 by Craig Wong, Yoav Spiegel &amp; Jesse Johnson at 10 County Ctr Rd</li> <li>• Recommitment 2020- 4 agencies need to recommit by 2/1/20</li> <li>• Karl Betrand is now on the transitioning team for the new Mayor of Mt. Vernon. If you have any suggestions on improving Mt. Vernon's homelessness, please contact Karl at <a href="mailto:KBertrand@programdesign.com">KBertrand@programdesign.com</a></li> <li>• Right to Counsel is gaining some ground</li> </ul>
<b>Topic #2:</b>	<b>Discussion:</b>
<b>Meeting minutes</b>	<ul style="list-style-type: none"> <li>• November &amp; December minutes were approved as submitted – Nicole Granata so moved; Tajae Gaynor seconded – all in favor; none opposed.</li> </ul>
<b>Topic #3:</b>	<b>Discussion:</b>
<b>Lexington Center for Recovery- New Series</b>	<ul style="list-style-type: none"> <li>• Doreen Lockwood introduced John Cassidy as Director of Peer Integration at LCR. John works with substance use disorders &amp; conducts street outreach. John and his staff can meet people in the field and can transport as needed to substance use treatment. John can be reached at 914-525-1239.</li> </ul>
<b>Topic #4:</b>	<b>Discussion:</b>
<b>Collaborative Applicant-vote</b>	<ul style="list-style-type: none"> <li>• Board voted unanimously to keep DCMH as Collaborative Applicant for the FY20 NOFA.</li> </ul>
<b>Topic #5:</b>	<b>Discussion:</b>

<b>Guiding Principles-draft</b>	<ul style="list-style-type: none"> <li>Annette reviewed the changes made to the Guiding Principles, including the name change. After reviewing, all changes were unanimously approved by the board. Cynthia Knox so moved; Sylvia Bolivar seconded; all in favor; none opposed.</li> </ul>
---------------------------------	--

<b>Topic #6:</b>	<b>Discussion:</b>
<b>Letters of Support Request form-draft</b>	<ul style="list-style-type: none"> <li>The board voiced their suggestions to revise the Letter of Support. One suggestion is to have the option to reject the letter stated in the actual letter, send request to board if the request is questionable. The board agreed to approve this version along with the changes discussed. Motion posed by Sylvia Bolivar; Nicole Granata seconded; all in favor; none opposed. Annette will make changes and plan to post to website.</li> </ul>

<b>Topic #7:</b>	<b>Discussion:</b>
<b>PIT Count Plans</b>	<ul style="list-style-type: none"> <li>Michele Landry informed attendees team leaders are still needed. There will be a team leader training 1/16 5:30p.m to 6:30p.m at DCMH. The PIT Count will be on 1/23 starting 5pm at Calvary Baptist Church in White Plains.</li> <li>Yoav also reviewed the plans for the sheltered count and urged those reporting to attend training scheduled this week.</li> </ul>

<b>Topic #8:</b>	<b>Discussion:</b>
<b>HUD TA – Communities of Practice</b>	<ul style="list-style-type: none"> <li>HUD is offering to CoCs a series of TA session called Communities of Practice – there are 6 topic areas, each 5 months long, with calls and webinars throughout so that 9-10 participants work on specific projects during the 5 months. Though we applied to have reps on all 6, we were selected for two: Annette and Yoav are participating in the Housing-Focused Practices CoP and Karl, Craig and Tiece are participating in the Leadership CoP. Updates will be shared with the Board over the next few months.</li> </ul>

<b>Topic #9:</b>	<b>Discussion:</b>
<b>Subcommittees</b>	Education and PIT Count committees already covered earlier in meeting. Karl asked Anthony Sabia to try to schedule a meeting of the Homelessness Prevention Network to revive that committee to prepare for funding resources that may come available in the coming months.

Meeting was adjourned at 11:00 a.m

Respectfully submitted: Tiece Thomas

Date: 2/25/20

Next Meeting:

Date: 2/19/20

Time: 9:30am-11am

Location: DCMH 112 East Post Road, White Plains Room 217



**WESTCHESTER COUNTY CONTINUUM OF CARE  
PARTNERSHIP TO END HOMELESSNESS**

**Requesting a Letter of Support from the Westchester County CoC Partnership to End Homelessness**

Entities in pursuit of other sources of funding may request a letter of support from the Westchester County CoC. To ensure consideration of your request in a timely fashion, please submit at the start of your process but at least ten (10) business days prior to the deadline in the RFP/other funding source requirement. The completed letter of support will be emailed to the person requesting the letter even if on behalf of another person, for example, a consultant requesting a letter on behalf of another person and or agency. If you wish to have the letter sent to multiple recipients, please clearly state that in your email request.

**The Most Recent HIC/PIT Data Can Be Found Here:**

CoC Number: NY-604

CoC Name: Yonkers, Mount Vernon/Westchester County CoC

<https://www.hudexchange.info/programs/hdx/pit-hic/data-reports/>

To request a letter of support, please complete this form and email it to CoC Co-Chair Annette Peters-Ruvolo, Westchester County Department of Community Mental Health at [apr5@westchestergov.com](mailto:apr5@westchestergov.com). Questions related to this form can also be sent to Ms. Peters-Ruvolo.

1. Funding Opportunity Name: \_\_\_\_\_
2. Proposal Submission Due Date: \_\_\_\_\_
3. Applicant Name: \_\_\_\_\_
4. Project Name: \_\_\_\_\_
5. Developer Name (if applicable): \_\_\_\_\_
6. Social Service Provider(s) (if different than Applicant): \_\_\_\_\_
7. Project Location (address if available): \_\_\_\_\_

8. Briefly describe the project and target population(s) to be served:

---

---

---

9. Briefly describe how your project will coordinate with the Westchester County CoC and other providers currently serving this population:

---

---

---

10. Grant Request Amount: \_\_\_\_\_

11. Total # of units in the project: \_\_\_\_\_ Total # of beds in the project: \_\_\_\_\_

# of Supportive Units (units with support services attached to them):

Fam \_\_\_\_\_ Singles \_\_\_\_\_

# of Non- Supportive Units:

Fam \_\_\_\_\_ Singles \_\_\_\_\_

If this is a Supportive Services Only project (not rent), total # of clients to be served annually: \_\_\_\_\_

How many units will be dedicated to people experiencing homelessness?

Total # of units: \_\_\_\_\_ Total # of beds: \_\_\_\_\_

12. Does your agency agree to use the Westchester County CoC Coordinated Entry system as a referral source for the dedicated homeless units of this project? Yes  No

If no, what are the expected referral sources for the dedicated homeless units of your project?

---

13. Is this a renewal contract request? Yes  No

14. Please describe your current relationship with the Westchester County Continuum of Care Partnership to End Homelessness:

Board member agency

General member agency

Representatives on the following committees (please list);

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

No current relationship

Other (please describe): \_\_\_\_\_

15. Has your organization ever received HUD CoC funding? Yes  No

If yes, which CoC(s)? \_\_\_\_\_

If yes, has a CoC funded project ever been defunded for performance related issues? Yes  No

16. Indicate if your agency is:

Currently using a Homeless Management Information System (HMIS).

Yes  No

If yes, provide name of the application/software program(s) being used:

\_\_\_\_\_  
Currently using a data system comparable to HMIS. Yes  No

If yes, provide name: \_\_\_\_\_

**IMPORTANT: *If awarded, it is expected that your agency will enter admission and discharge information on all homeless-dedicated units associated with this project into the Westchester County CoC's HMIS system. By signing below, you are agreeing to this. The only exception are victim services providers which will enter into a comparable data system as required by HUD, and will be required to report aggregate data to the CoC.***

**\*\*Please note there is no cost to the agency for the use, installation or training of the HMIS system.\*\***

***Also, if awarded, the agency agrees to involve CoC representatives in the planning and implementation of the project as it relates to all homeless-dedicated units.***

Please affirm the information provided as accurate to your knowledge and indicate agreement with the stipulations described above.

Executive Director /Designee Name: \_\_\_\_\_

Signature: \_\_\_\_\_ Date: \_\_\_\_\_





**WESTCHESTER COUNTY CONTINUUM  
OF CARE PARTNERSHIP TO END HOMELESSNESS**

## **WESTCHESTER COUNTY CONTINUUM OF CARE PARTNERSHIP TO END HOMELESSNESS**

### **GUIDING PRINCIPLES – APPROVED 1/15/2020**

This document sets forth the guiding principles of membership and participation in The Westchester County Continuum of Care Partnership to End Homelessness.

#### **Article I – Name**

Section 1: The name of this association shall be the Westchester County Continuum of Care Partnership to End Homelessness (CoC Partnership).

#### **Article II – Mission, Vision, Purpose**

Section 1: The mission of the CoC Partnership is to coordinate all of the stakeholders, systems and resources available to prevent and end homelessness in Westchester County

Section 2: The vision of the CoC Partnership is that within the next ten years, all persons and families experiencing the possibility of homelessness in Westchester County will have a permanent, safe, decent and affordable place to call home, will secure the means to economic stability and that no one will remain homeless in Westchester for more than 30 days before being restored to appropriate housing.

Section 3: The purpose of the CoC Partnership is to assist in the coordination and development of services and housing for persons at risk of or experiencing homelessness by seeking to:

- Provide knowledge and engage the general population of Westchester County to understand the issues around homelessness;
- Identify housing and services needs of persons at risk of or experiencing homelessness in Westchester County based upon ongoing needs assessments ;
- Distribute relevant information to Westchester County service providers to address housing needs;
- Mobilize the fullest possible variety of public and private resources to prevent and end homelessness in Westchester County;
- Mobilize resources to help individuals and families achieve economic stability;
- Support planning and development of services to meet prioritized needs within Westchester County;
- Encourage the development of a diverse array of permanent affordable, subsidized and supportive housing throughout Westchester County; and
- Effectuate all Continuum of Care responsibilities as set forth by HUD

## **Article III – General Membership**

**Section 1:** General Membership shall be comprised of individuals and agencies concerned with the development and coordination of homeless assistance programs. Membership is open and shall include but is not limited to:

- Persons currently or formerly experiencing homelessness,
- Developers and landlord organizations,
- Neighborhood groups,
- Not-for-profit organizations representing special needs populations including (but not limited to) veterans, youth, domestic violence survivors, and people with disabilities,
- Representatives of business and financial institutions,
- Representatives of private foundations and funding organizations,
- Social service providers,
- State and local government agencies, and
- Advocates and other interested parties.

**Section 2:** General Members are entitled to:

- Have voting rights at annual General Membership meetings (One vote per entity unless individual member),
- Receive assistance with relevant letters of support or proof of membership documentation,
- Receive information and updates via e-mail distribution list,
- Serve on committees, and
- Receive selected data related to the homeless population and homeless services in Westchester County collected by the CoC Partnership.

**Section 3:** General Membership shall be updated annually. Only active members are eligible to vote. For membership to be considered active, a representative must have attended at least 1 of the last 2 General Membership meetings or 50% of a specific CoC committee's meetings in the previous calendar year. Individuals interested in becoming a general or committee member would contact one of the CoC Co-Chairs and complete a contact information form.

**Section 4:** General Membership motions will be carried by majority vote of those active members present.

## **Article IV – CoC Board**

**Section 1:** The business of the CoC Partnership shall be managed by a Board of voting members, as follows:



- Continuum of Care Program grant funded recipient and sub-recipient agency representatives, 1 from each CoC grant recipient/sub-recipient
- One person currently or formerly experiencing homelessness One ESG grant recipient
- One vocational/employment services representative
- One educational representative
- One health care representative
- One veterans services representative
- One domestic violence services representative
- One or Two at large members so that the total number of Board members is an odd number

**Section 2:** Voting shares will be allocated to Board members in proportion to the total amount of annual CoC Program grant funding administered by the agency represented as either a grant recipient, sub-recipient, or both (in which case the funding counts twice). The number of voting shares allocated to the CoC Program funded Board members will be equal to the total annual CoC Program grant funding administered by the agency represented divided by 1,000,000 rounded up to the nearest whole number.

The number of voting shares allocated to each non-CoC Program funded Board member (the sector representatives and at large members) will be equal to the average number of voting shares allocated to the CoC Program funded Board members.

Board membership and allocation of voting shares will be determined by the Co-Chairs following the final annual CoC Program funding announcement by HUD each year and shared at the next monthly CoC Board meeting.

**Section 3:** The grant recipient and sub-recipient representatives are assigned by their organization's CEO.

**Section 4:** ESG, Vocational, Educational, Health Care, Veterans, Domestic Violence Survivors & current/formerly homeless representatives are nominated by the Co-Chairs with approval by the Board.

**Section 5:** The one or two at large representatives are elected by the General Membership and can include but not be limited to representatives from the business sector, faith based organizations, law enforcement, non-profit agencies, mental health, victims services, foster-care, veteran's services, current or formerly homeless individuals and/or affordable housing development sectors.

At large members must be drawn from individuals or agencies not otherwise represented by other Board member positions.

Elections will be held at a General Membership meeting within 60 days following the submission of the annual HUD application. Nominations will be solicited from the floor, eligibility determined and a vote taken.

Section 6: Each member will serve a term of 2 years. Terms shall be staggered. There is no limit to the number of terms a Board member can serve.

Section 7: Each organizational Board member can designate up to 2 alternates. This notification and any changes must be in written form and submitted to the CoC Co-Chairs.

Section 8: Responsibilities

- The CoC Board as a whole is responsible for meeting the CoC Partnership objectives described in Article II; Section 3: Purpose.
- Each Board member, or their alternate(s), is expected to:
  - Attend at least 50% of Board meetings held
  - If applicable, communicate important CoC activities and decisions to their agencies/sub-recipients
  - Participate in efforts that achieve the objectives in Article II: Section 3: Purpose
- Members not in compliance will be notified by the Co-Chairs that their agency is no longer in good standing and will be unable to receive assistance with relevant letters of support or proof of membership documentation, until rectified.

Section 9: Board motions will be carried by a majority of the voting shares cast by the Board members (or their named alternates) present, with Board members casting votes according to the allocation of voting shares determined per Section 2 above.

Quorum shall be more than one-half of the number of total voting shares allocated to all Board members. If no Quorum is present, the Co-Chairs may reschedule Board meetings per Article VII, Section 1, as necessary.

**Article V – Collaborative Applicant**

Section 1: For the purposes of the annual HUD NOFA application and the management of the Continuum of Care Planning Grant, the CoC Board must designate one particular grant recipient to be the “collaborative applicant.” The collaborative applicant is the only entity that can apply for grants from HUD on behalf of the Continuum that the collaborative applicant represents. The collaborative applicant is also the only entity that may apply for and receive Continuum of Care planning funds on behalf of the CoC.

Section 2: The collaborative applicant will be chosen by the CoC Board annually prior to the release of the HUD NOFA and accepted by majority vote of those Board members (or their named alternates) present.

**Article VI – HMIS**

Section 1: The CoC Board must:

- Designate a single Homeless Management Information System (HMIS) for the CoC;

- Designate an eligible applicant to manage the Continuum's HMIS, which will be known as the HMIS Lead;
- Review, revise, and approve a privacy plan, security plan, and data quality plan for the HMIS;
- Ensure consistent participation of recipients and sub-recipients in the HMIS; and
- Ensure the HMIS is administered in compliance with requirements prescribed by HUD.

## **Article VII – Coordinated Entry**

### **Section 1: The CoC Board must:**

- Employ a Coordinated Entry system that assesses individuals and families experiencing homelessness for severity of need, length of time homeless, and specific disabilities and barriers. A HUD-funded Coordinated Entry Administrator, employed by DSS with oversight of the system then identifies the type of housing assistance appropriate to each household and refers those experiencing homelessness to available beds in priority order so that those with highest needs and length of time homeless are housed first.
- Develop and review, on an annual basis, a Coordinated Entry System policy manual that describes the policies and practices used by CoC member agencies.
- Develop a specific policy to guide the operation of the Coordinated Entry on how it will address the needs of individuals and families who are fleeing, or attempting to flee, domestic violence, dating violence, sexual assault, or stalking, but who are seeking shelter or services from non-victim service providers.
- Monitor, directly or via sub-committee, the effectiveness of the Coordinated Entry System and ensure that annual formal reviews of the system take place.

## **Article VIII – Co-Chairs**

### **Section 1: The Co-Chairs shall perform the following duties:**

- Co-Chairs call, facilitate, and set agendas for all CoC Board meetings. A Co-Chair can call special meetings of the CoC Partnership. Co-Chairs are not voting members of the Board.
- Co-Chairs will be responsible for, directly or via designee, monitoring membership and tracking CoC meeting attendance. They shall be responsible for, directly or via designee, the minutes of the Board meetings of the CoC Partnership and for their distribution.
- Co-Chairs shall provide information as requested to the Collaborative Applicant and recipients.

- Co-Chairs shall nominate ESG, Vocational, and Educational, Veterans, Health Care, Domestic Violence survivors & current/formerly homeless representatives to the CoC Board.

Section 2: One of the Co-Chairs shall be appointed by a consensus of the Commissioners of the Westchester County Departments of Community Mental Health and Social Services. One of the Co-Chairs shall be appointed by a vote of the other non-County Board members.

Section 3: To be eligible for Co-Chair, a candidate must be an active member of the CoC as defined in Article III Section 3. Co-Chairs will serve a term of 2 years from the date of election/appointment. There is no limit to the number of terms a Co-Chair can serve.

Section 4: Any vacancies that occur in the appointed seats shall be filled upon the recommendation of those described above.

## **Article IX – Committees**

Section 1: The CoC Partnership operates standing Committees, including:

- Coordinated Entry/Data and Systems
- Westchester Homelessness Prevention Network
- Patriot Housing Initiative
- CERC (Coordinated Entry Referral Conference) Meetings
  - Permanent Supported Housing CERC
  - Rapid ReHousing CERC
  - Domestic Violence Survivors CERC
- Street Outreach Workgroup
- Self-Sufficiency Committee
- PIT Count Planning
- Education Committee
- Housing Success Workgroup
- Landlord Relations Committee
- Consumer Advisory

Section 2: Recipients also operate regular sub-recipient meetings.

Section 3: Ad Hoc Committees can be formed at the request of Co-Chairs and/or the Collaborative Applicant to complete specific tasks, such as the Ad Hoc Application Workgroup.

Section 4: Committee motions will be carried by a majority vote of those present.

#### **Article X – Meetings/Attendance**

Section 1: General Membership will meet at least twice annually. The Board will meet at least quarterly. Committee meetings will be held at least quarterly.

Section 2: If requested at any time by at least five members of the Board, a special General Membership meeting must be called by a Co-Chair. A notice of the special General Membership meeting must be distributed to the CoC membership at least 2 business days prior to the meeting date.

Section 3: Attendance will be recorded at all CoC Partnership and Committee meetings.

#### **Article XI- Amendments**

Section 1: These Guiding Principles may be approved and amended by a majority vote at a meeting of the CoC Partnership Board provided that the proposed amendment(s) shall have been distributed in writing to each Board member at least 10 business days before the meeting of the CoC Partnership. As per HUD regulations, these Guiding Principles will be reviewed, updated as needed and approved by the CoC Partnership Board at least annually.

#### **Article XII – Nondiscrimination**

Section 1: The members, officers, and persons served by the CoC Partnership shall be selected/served entirely on a nondiscriminatory basis with respect to age, gender, race, ethnicity, religion, disability, natural origin, actual or perceived sexual orientation, gender identity or marital status in accordance with all state and federal regulations.

#### **Article XIII – Conflict of Interest**

Section 1: It is the policy of the CoC Partnership that the Co-Chairs and Board members disclose any perceived conflicts of interest. Co-Chairs may require that a Board member recuse themselves from voting depending on the nature of any disclosure.

#### **Article XIV – General Provisions**

Section 1: Parliamentary Authority: Robert's Rules of Order, Newly Revised, shall be the parliamentary authority for all matters of procedures not specifically covered by these Guiding Principles.



# Westchester County Continuum of Care Partnership to End Homelessness

## Board Member Re-Commitment & Alternate Notification Form

I, \_\_\_\_\_ representing \_\_\_\_\_, hereby re-commit to Board Membership and declare the following person(s) as my alternate(s) for the purposes of representation on the Westchester County Continuum of Care Partnership to End Homelessness Board. I understand that it is my responsibility to inform the CoC Co-Chairs if there are any changes to this information.

### Primary Alternate (required):

<b>Name:</b>	
<b>Address:</b>	
<b>Phone:</b>	
<b>Email:</b>	

### Secondary Alternate (optional):

<b>Name:</b>	
<b>Address:</b>	
<b>Phone:</b>	
<b>Email:</b>	

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Date





### Westchester CoC FY2019 Tier 1 Awards

Rank	Recipient	Subrecipient	Project Name	FY2019 grant #	Request	Award	Difference	Comment
0	Westchester County DCMH		Westchester CoC Planning		\$192,000	\$192,000	\$0	
1	Westchester County DSS		HMIS	NY074912T041910	\$260,000	\$260,000	\$0	
2	Westchester County DSS	various	Westchester Coordinated Entry	NY104912T041904	\$458,872	\$458,872	\$0	
3	Westchester County DSS	Westhab	First Steps	NY086212T041908	\$847,612	\$881,918	\$34,306	FMR adjustment
4	Municipal Housing Authority for the City of Yonkers	The Sharing Community and MHAW	Yonkers RA	NY049612T041912	\$575,955	\$606,663	\$30,708	FMR adjustment
5	Westchester County DCMH	The Guidance Center of Westchester	DCMH Leasing Project	NY090412T041906	\$164,177	\$170,866	\$6,689	FMR adjustment
6	City of Mount Vernon	The Guidance Center of Westchester	CMV RA 07	NY062712T041911	\$97,930	\$102,142	\$5,112	FMR adjustment
7	Westchester County DSS	HOPE Community Services	The Refuge	NY062412T041911	\$107,001	\$107,001	\$0	
8	HOPE Community Services, Inc.		CNR Rehousing Initiative	NY086112T041908	\$281,153	\$291,818	\$10,665	FMR adjustment
9	Westchester County DCMH	Westhab	DCMH Vet Home 03	NY088812T041908	\$90,312	\$94,848	\$4,536	FMR adjustment
10	Westchester County DSS	Family Service Society of Yonkers	Homestead	NY047812T041912	\$468,431	\$483,750	\$15,319	FMR adjustment
11	Westchester County DSS	Westhab	New Start	NY104912T041902	\$802,217	\$827,225	\$25,008	FMR adjustment
12	City of Mount Vernon		CMV RA 05	NY081612T041909	\$230,013	\$242,337	\$12,324	FMR adjustment
13	Municipal Housing Authority for the City of Yonkers	Lifting Up Westchester	HIV RA	NY088612T041908	\$70,773	\$74,565	\$3,792	FMR adjustment
14	City of Mount Vernon	The Guidance Center of Westchester	CMV RA 06	NY062512T041911	\$285,485	\$296,069	\$10,584	FMR adjustment
15	City of Mount Vernon	Mental Health Association of Westchester	Shallow Rent	NY047512T041912	\$384,214	\$398,306	\$14,092	FMR adjustment
16	Westchester County DCMH	various	DCMH RA Project	NY048812T041912	\$8,407,550	\$9,830,910	\$1,423,360	FMR adjustment
17	Municipal Housing Authority for the City of Yonkers	Westhab	Rapid Road To Housing	NY112412T041903	\$882,731	\$908,459	\$25,728	FMR adjustment
18	Greyston Health Services, Inc.		Issan House	NY048112T041912	\$279,467	\$286,047	\$6,580	FMR adjustment
19	City of Mount Vernon		CMV RA Vets	NY088712T041908	\$53,080	\$55,224	\$2,144	FMR adjustment
20	Westchester County DSS	Caring for the Homeless of Peekskill	RISE	NY123702T041901	\$594,021	\$610,485	\$16,464	FMR adjustment
21	Westchester County DSS	various	Turning Point	NY098812T041905	\$2,941,203	\$2,237,535	-\$703,668	FMR adjustment
22	Westchester County DSS	Stepping Stones	Stepping Stones	NY086412T041908	\$329,915			remainder in Tier 2
23	Westchester County DSS	Westhab	First Steps expansion		\$45,158			
24	Westchester County DCMH	HDSW and Lexington Center for Recovery	DCMH RAP expansion		\$932,819			
TOTAL					\$19,781,189	\$18,412,740		

