

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2021 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2021 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2021 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1A-1. CoC Name and Number: NY-604 - Yonkers, Mount Vernon/Westchester County CoC

1A-2. Collaborative Applicant Name: Westchester County Dept. of Community Mental Health

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Westchester County Department of Social Services

1B. Coordination and Engagement–Inclusive Structure and Participation

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
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| 1B-1. | Inclusive Structure and Participation–Participation in Coordinated Entry. | |
| | NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.n., and VII.B.1.p. | |

In the chart below for the period from May 1, 2020 to April 30, 2021:

| | |
|----|---|
| 1. | select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or |
| 2. | select Nonexistent if the organization does not exist in your CoC’s geographic area: |

| | Organization/Person | Participated in CoC Meetings | Voted, Including Electing of CoC Board Members | Participated in CoC’s Coordinated Entry System |
|-----|---|------------------------------|--|--|
| 1. | Affordable Housing Developer(s) | Yes | Yes | Yes |
| 2. | Agencies serving survivors of human trafficking | Yes | Yes | Yes |
| 3. | CDBG/HOME/ESG Entitlement Jurisdiction | Yes | Yes | Yes |
| 4. | CoC-Funded Victim Service Providers | Yes | Yes | Yes |
| 5. | CoC-Funded Youth Homeless Organizations | Yes | Yes | Yes |
| 6. | Disability Advocates | Yes | No | Yes |
| 7. | Disability Service Organizations | Yes | Yes | Yes |
| 8. | Domestic Violence Advocates | Yes | Yes | Yes |
| 9. | EMS/Crisis Response Team(s) | No | No | No |
| 10. | Homeless or Formerly Homeless Persons | Yes | Yes | No |
| 11. | Hospital(s) | No | No | No |
| 12. | Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations) | Nonexistent | No | No |
| 13. | Law Enforcement | Yes | No | No |
| 14. | Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates | Yes | No | No |
| 15. | LGBT Service Organizations | No | No | No |
| 16. | Local Government Staff/Officials | Yes | Yes | Yes |
| 17. | Local Jail(s) | No | No | No |
| 18. | Mental Health Service Organizations | Yes | Yes | Yes |

| | | | | |
|-----------------------------|---|-----|-----|-----|
| 19. | Mental Illness Advocates | Yes | No | No |
| 20. | Non-CoC Funded Youth Homeless Organizations | Yes | Yes | No |
| 21. | Non-CoC-Funded Victim Service Providers | Yes | Yes | Yes |
| 22. | Organizations led by and serving Black, Brown, Indigenous and other People of Color | Yes | Yes | Yes |
| 23. | Organizations led by and serving LGBT persons | No | No | No |
| 24. | Organizations led by and serving people with disabilities | Yes | No | Yes |
| 25. | Other homeless subpopulation advocates | Yes | Yes | Yes |
| 26. | Public Housing Authorities | Yes | Yes | Yes |
| 27. | School Administrators/Homeless Liaisons | Yes | Yes | Yes |
| 28. | Street Outreach Team(s) | Yes | Yes | Yes |
| 29. | Substance Abuse Advocates | Yes | No | No |
| 30. | Substance Abuse Service Organizations | Yes | Yes | Yes |
| 31. | Youth Advocates | Yes | Yes | No |
| 32. | Youth Service Providers | Yes | Yes | Yes |
| Other:(limit 50 characters) | | | | |
| 33. | Health services | Yes | Yes | No |
| 34. | Eviction Prevention services | Yes | Yes | Yes |

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| 1B-2. | Open Invitation for New Members. | |
| | NOFO Section VII.B.1.a.(2) | |

| | |
|---|--|
| Describe in the field below how your CoC: | |
| 1. | communicated the invitation process annually to solicit new members to join the CoC; |
| 2. | ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats; |
| 3. | conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and |
| 4. | invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, persons with disabilities). |

(limit 2,000 characters)

1. The CoC communicated invitations to solicit new members at all events & regularly at Board meetings. Membership information was posted on our website encouraging new members and distributed electronically whenever events were advertised or promoted. At every public event, upcoming subcommittee meeting participation was encouraged. Board members actively recruited new members. We used opportunities such as data and letter of support requests to recruit new member agencies.

2. The CoC ensured effective communication to individuals with disabilities by having our website & materials created with ADA requirements in mind using guidance from the platform developers. Our video materials were made available in closed caption & meetings were held via accessible electronic formats. Since the pandemic, all meeting materials include various ways to join meetings and an invitation to inform meeting facilitators if they are experiencing issues. In some cases, meeting facilitators have reached out to some members we thought might have difficulty with on-line meetings to ensure access.

3. Our Board member who identifies as a formerly homeless person has consistently attended meetings this past year and we continue to pursue other methods to have persons experiencing homelessness/formerly homeless persons participate. We periodically ask Board member agencies to recruit individuals, and we are building into our Planning Grant ways to incentivize participation via stipends and offering internships to those pursuing certification/educational opportunities.

4. Through the formation of our AREA-C (Anti-Racism Evaluation & Advisory Committee), the CoC has invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity. CoC Co-Chairs and Board members have also reached out personally to administrators of such organizations to increase membership.

| | | |
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| 1B-3. | CoC’s Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness. | |
| | NOFO Section VII.B.1.a.(3) | |

Describe in the field below how your CoC:

| | |
|-----------|---|
| 1. | solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness; |
| 2. | communicated information during public meetings or other forums your CoC uses to solicit public information; and |
| 3. | took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness. |

(limit 2,000 characters)

1. An Annual Meeting & Annual Meeting on Priorities were held to solicit public opinion on community needs. This year, we heard from service providers & community advocates on housing for young adults, people with physical disabilities, survivors of domestic violence, unstably housed families, people who identify as LGBTQ+. A presentation was also done on the HOME-ARP TBRA program & how those funds could complement our CoC efforts. Throughout the year, the CoC conducts training sessions on various topics; after every session, a post-training survey is completed regarding the quality of the training & soliciting ideas for additional training & resources. Our AREA-C subcommittee, consisting of shelter & provider line staff, Planning team members & advocates, reviewed our current Homeless Assessment Tool using a racial equity lens. We also encourage the public to submit questions, feedback, & comments through our website.

2. Our CoC communicated information during public meetings or other forums using virtual platforms. All meeting materials included various ways to join meetings & an invitation to inform meeting facilitators if they are experiencing issues. In some cases, meeting facilitators have reached out to some members we thought might have difficulty with on-line meetings to ensure access. Public forum meetings were recorded, & information placed in the “chat” was later emailed as well as power points & other materials used during the meetings.

3. Our CoC took into consideration information gathered in public meetings by bringing the issues raised back to the Board for further discussion & evaluation of strategies to address unmet needs through current/potential funding opportunities, & through our relationships with agencies such as DSS.

Discussion is encouraged at Board meetings, from the many points of view represented. We often refer back to the Meeting on Priorities list to help inform decisions related to project development, both CoC- and non-CoC-funded.

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| 1B-4. | Public Notification for Proposals from Organizations Not Previously Funded. | |
| | NOFO Section VII.B.1.a.(4) | |

Describe in the field below how your CoC notified the public:

| | |
|----|--|
| 1. | that your CoC’s local competition was open and accepting project applications; |
| 2. | that your CoC will consider project applications from organizations that have not previously received CoC Program funding; |
| 3. | about how project applicants must submit their project applications; |
| 4. | about how your CoC would determine which project applications it would submit to HUD for funding; and |
| 5. | how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats. |

(limit 2,000 characters)

1. On 8/20/21, the CoC widely emailed & posted to our website a notice that our local competition was open and agencies could apply to operate new projects by submitting a form outlining their project scope, budget and qualifications based on priorities set by the Board using our needs assessments, the HUD NOFO, results of our public annual meetings, & member experience.

2. The application form made it clear that organizations that have not previously received CoC Program funding were encouraged to apply, and it included 2 ADDITIONAL points for any proposals submitted by an organization that had not previously received CoC program funding.

3. The notice and application form included clear instructions on how project applications must be submitted for those who were interested in applying. A proposer’s conference was also held virtually to answer any questions related to the local competition or the instructions to apply. Proposers were also invited to submit questions to the CoC Co-Chair that would be answered prior to the submission deadline.

4. The application form clearly described how the CoC would determine which project applications it would submit to HUD for funding and a Proposer’s conference was held virtually to respond to any related questions.

5. Our website & materials, including those related to this notice & application form were created with ADA requirements in mind using guidance from the platform developers. The proposer’s conference was held virtually with multiple ways to participate.

1C. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organiza

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

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| 1C-1. | Coordination with Federal, State, Local, Private, and Other Organizations. | |
| | NOFO Section VII.B.1.b. | |

In the chart below:

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| 1. | select yes or no for entities listed that are included in your CoC’s coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or |
| 2. | select Nonexistent if the organization does not exist within your CoC’s geographic area. |

| | Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects | Coordinates with Planning or Operations of Projects |
|-----|---|---|
| 1. | Funding Collaboratives | No |
| 2. | Head Start Program | Yes |
| 3. | Housing and services programs funded through Local Government | Yes |
| 4. | Housing and services programs funded through other Federal Resources (non-CoC) | Yes |
| 5. | Housing and services programs funded through private entities, including Foundations | Yes |
| 6. | Housing and services programs funded through State Government | Yes |
| 7. | Housing and services programs funded through U.S. Department of Health and Human Services (HHS) | Yes |
| 8. | Housing and services programs funded through U.S. Department of Justice (DOJ) | No |
| 9. | Housing Opportunities for Persons with AIDS (HOPWA) | Yes |
| 10. | Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations) | Nonexistent |
| 11. | Organizations led by and serving Black, Brown, Indigenous and other People of Color | Yes |
| 12. | Organizations led by and serving LGBT persons | Yes |
| 13. | Organizations led by and serving people with disabilities | Yes |
| 14. | Private Foundations | No |
| 15. | Public Housing Authorities | Yes |
| 16. | Runaway and Homeless Youth (RHY) | Yes |
| 17. | Temporary Assistance for Needy Families (TANF) | Yes |
| | Other:(limit 50 characters) | |

| | | |
|-----|---|-----|
| 18. | US Dept of Veteran's Affairs, Federal Bureau of Investigations Human Trafficking Div, Safe Harbor | Yes |
|-----|---|-----|

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| 1C-2. | CoC Consultation with ESG Program Recipients. | |
| | NOFO Section VII.B.1.b. | |

Describe in the field below how your CoC:

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|----|--|
| 1. | consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds; |
| 2. | participated in evaluating and reporting performance of ESG Program recipients and subrecipients; |
| 3. | provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and |
| 4. | provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update. |

(limit 2,000 characters)

1. Our CoC Board formally adopted & distributed to all local ESG recipients a set of 2020 ESG and ESG-CV Funding Priorities to best address the COVID-19 emergency. Recommendations included targeting Homelessness Prevention to households facing a repeat episode of homelessness; using Emergency Shelter funds for COVID testing; RRH targeted to high-risk homeless including elderly and those with CDC risk factors; and Street Outreach focused on moving clients directly into PH.

In 2017, 2018, and 2019 the Westchester CoC distributed a similar set of ESG funding recommendations which were followed by Yonkers ESG to add funding for street outreach and RRH.

One of our CoC Board Co-Chairs led the development of the current plan used by Yonkers ESG to make funding decisions. Our other CoC Co-chair served as one of the RFP scorers to choose Mount Vernon ESG-CV subrecipients. CoC staff developed a Coordinated Entry referral pipeline from DSS District Offices to ESG projects.

2. Westchester CoC has conducted monitoring visits to ESG projects annually since 2015; Yonkers ESG and NYS ESG projects were again monitored in 2021. CoC staff meet monthly with ESG recipients & providers to plan ESG program performance improvements. The CoC facilitated an ESG compliance training on 10/05/21.

3. Our CoC provides local ESG recipients (Yonkers, NYS, Westchester County, Mount Vernon) and all 3 local Con Plan jurisdictions (Yonkers, New Rochelle, & White Plains) with essential information & statistical data to address the needs of the homeless in their Con Plans including PIT count, HIC and CoC funding data.

4. We provide HMIS access & data sharing; details on CoC activities and local services; and assistance identifying unmet needs to create local Con Plan sections on homelessness & housing.

CoC staff helped Mount Vernon to write the Affordable Housing and Homeless sections of their Annual Action Plan.

CoC Co-chair is providing statistics to local Con Plan jurisdictions for annual action plan amendments for HOME-ARP allocation.

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| 1C-3. | Ensuring Families are not Separated. | |
| | NOFO Section VII.B.1.c. | |

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported gender:

| | | |
|----|---|-----|
| 1. | Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated. | Yes |
| 2. | Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated. | Yes |
| 3. | Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients. | No |
| 4. | Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance. | No |
| 5. | Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers. | No |
| 6. | Other. (limit 150 characters) | |
| | Conducted a listening session for all housing, shelter & outreach providers so that we may begin to identify systemic barriers clients experience regarding gender identity and sexual orientation. | Yes |

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| 1C-4. | CoC Collaboration Related to Children and Youth—SEAs, LEAs, Local Liaisons & State Coordinators. | |
| | NOFO Section VII.B.1.d. | |

Describe in the field below:

| | |
|----|---|
| 1. | how your CoC collaborates with youth education providers; |
| 2. | your CoC's formal partnerships with youth education providers; |
| 3. | how your CoC collaborates with State Education Agency (SEA) and Local Education Agency (LEA); |
| 4. | your CoC's formal partnerships with SEAs and LEAs; |
| 5. | how your CoC collaborates with school districts; and |
| 6. | your CoC's formal partnerships with school districts. |

(limit 2,000 characters)

1) The homeless student liaison for Southern Westchester BOCES LEA is an active CoC Board member who meets regularly with 65 school district liaisons throughout Westchester and our SEA.

2) The CoC has a formal partnership with ???????????? for Head Start/Early Head Start referrals and with the Child Care Council of Westchester, which coordinates referrals to daycare centers, family daycare, afterschool & summer youth programs.

3) The homeless student liaison for Southern Westchester BOCES' LEA is an active CoC Board member who brings issues effecting homeless students to the CoC's attention and works on CoC proposals to bring potential solutions to DSS. All school districts have designated staff to address the needs of homeless children & all family shelters have educational liaisons. The liaisons identify and assess children in homeless families & inform families of available educational services. The CoC mandates that all shelter and housing providers attend annual McKinney-Vento training.

4) DSS contracts with the Urban League to provide educational advocacy. It maintains a Homeless Students Program Database and data is brought back to the Board as needed.

5) For 3 years one of our CoC Co-Chairs has collaborated with the Westchester Children's Association to publicize the scope of youth homelessness in Westchester, particularly doubled-up youth. The purpose is to encourage public awareness and targeted interventions. The WCA prioritized the issue, developed an online Dashboard showing detailed McKinney Vento data on homeless children broken out by district, race, ethnicity and housing status. Proposals for state funding have been submitted to house these youth.

6) One of our CoC Co-Chairs has served as a consultant to the Yonkers and Mt. Vernon LEAs on reducing chronic absenteeism and suspensions. He served for many years on a task force to reduce countywide absenteeism and suspensions. He also presented at a citywide training on homeless children's needs sponsored by the Yonkers LEA.

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| 1C-4a. | CoC Collaboration Related to Children and Youth—Educational Services—Informing Individuals and Families Experiencing Homelessness about Eligibility. | |
| NOFO Section VII.B.1.d. | | |

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,000 characters)

All CoC Coordinated Entry access point staff explain various educational services available to families with children upon intake. All school districts have designated staff to address the needs of homeless children & all family shelters have educational liaisons. Once placed in a shelter, adults meet with Eligibility, Homeless and Employment workers to complete an ILP & an Employment Assessment. If the customer is determined to be employable and able to participate in Voc/Ed activities, an employment plan is developed that can include a referral to an educational program designed to give them the skills needed to gain employment & become self-sufficient.

Children in families are assessed for needs by the Educational Liaison at their shelter placement & informed of available services. Educational liaisons are required to arrange transportation to the family's home district & communicate with the school regarding any special needs of the children. They also attend community & school meetings & assist with addressing barriers to education. They follow up on all school incident reports, take school bus attendance and act as liaison between parents & the bus company. DSS also contracts with the Urban League to provide educational advocacy services. Urban League maintains a Homeless Students Program Database.

The Urban League works very closely with the McKinney-Vento committee & with shelter liaisons with regard to the registering and transporting of homeless children to their community of origin. The Urban League also attends school meetings to assist children with disabilities who may require special programming. Advocacy organization Student Assistance Services (SAS) advocates on behalf of individual children with school districts and Committees on Special Education to ensure they receive appropriate support services.

Information on these and any other educational services are communicated to individuals and families through their shelter staff.

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| 1C-4b. | CoC Collaboration Related to Children and Youth–Educational Services–Written/Formal Agreements or Partnerships with Early Childhood Services Providers. | |
| | NOFO Section VII.B.1.d. | |

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

| | | MOU/MOA | Other Formal Agreement |
|-----|--|---------|------------------------|
| 1. | Birth to 3 years | No | Yes |
| 2. | Child Care and Development Fund | No | Yes |
| 3. | Early Childhood Providers | No | Yes |
| 4. | Early Head Start | No | Yes |
| 5. | Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV) | No | No |
| 6. | Head Start | No | Yes |
| 7. | Healthy Start | No | No |
| 8. | Public Pre-K | No | No |
| 9. | Tribal Home Visiting Program | No | No |
| | Other (limit 150 characters) | | |
| 10. | | | |

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| 1C-5. | Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Annual Training–Best Practices. | |
| | NOFO Section VII.B.1.e. | |

Describe in the field below how your CoC coordinates to provide training for:

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| 1. | Project staff that addresses safety and best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and |
| 2. | Coordinated Entry staff that addresses safety and best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually). |

(limit 2,000 characters)

Our CoC provides trainings for both CoC project and Coordinated Entry staff that addresses safety and best practices using a two-pronged approach. We offer annual trainings facilitated by Victim Service Provider partners' staff to ensure shelter, outreach and housing providers as well as Coordinated Entry staff are knowledgeable about the nature of DV, the specific challenges it presents, and trauma-informed client engagement. Our most recent DV training was held on September 23, 2021.

We also created the DV Resource Workgroup to train and support all staff on an ongoing basis as they serve DV survivors to address the specific needs of each case. The group meets monthly and is available between meetings via phone and email for consultation. The DV Resource Workgroup is led by Jhalishia

Slaughter, the Senior Transitional Coordinator for My Sister's Place and the New York State Coalition Against Domestic Violence Co-chair for the Hudson Valley Region, and Licensed Master Social Worker and CoC System Manager, Allison McSpedon.

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| 1C-5a. | Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Using De-identified Aggregate Data. | |
| | NOFO Section VII.B.1.e. | |

Describe in the field below how your CoC uses de-identified aggregate data from a comparable database to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking survivors.

(limit 2,000 characters)

Neither of the Victim-Service Providers working within the Westchester County Continuum of Care currently use a comparable database.

One of these agencies receives funding that requires the use of a comparable database, and the CoC has contacted the recipient to solve this issue. The other VSP does not receive funding for a program that requires the use of a comparable database and so they gather data using the standards for those other funding sources.

Both of the VSP agencies provide aggregate data to the Westchester CoC for the Point In Time count each year, and nightly bed count information for Domestic Violence emergency shelters to Westchester DSS (which provides most of the funding for these shelters).

The Westchester CoC works closely with these two agencies to assess the needs of survivors of domestic violence and improve all of our systems to better serve this population. We have a VSP representative serving as a voting member on our CoC Board; recently both VSP agencies have been part of our Emergency Housing Voucher steering committee. Both VSP agencies facilitate our DV Resource Workgroup which meets every month to ensure our system is serving this population properly and to support staff as they serve DV survivors on a case-by-case basis.

Our CoC is committed to cultural competency in our service of DV survivors. The VSP agencies provide training sessions to ensure that other shelter, outreach and housing providers are knowledgeable about DV and trauma-informed client engagement.

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| 1C-5b. | Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Coordinated Assessment—Safety, Planning, and Confidentiality Protocols. | |
| | NOFO Section VII.B.1.e. | |

Describe in the field below how your CoC's coordinated entry system protocols incorporate trauma-informed, victim-centered approaches while maximizing client choice for housing and services that:

- | | |
|----|----------------------------------|
| 1. | prioritize safety; |
| 2. | use emergency transfer plan; and |

| | |
|----|-------------------------|
| 3. | ensure confidentiality. |
|----|-------------------------|

(limit 2,000 characters)

1) Our CoC works closely with all 3 of Westchester’s DV service and shelter providers to ensure housing services provided are safety-focused, trauma-informed and victim-centered. Our CoC is also a member organization of the Westchester DV Council, led by our County Office for Women. The DV Council is a Coordinated Community Response to DV; it includes survivors, the DA, Probation, civil and criminal legal services providers, judges, and DV advocacy groups. Our CoC has a designated liaison to the Council and an experienced DV provider is a voting member of our CoC board.

The Office for Women coordinates the Family Justice Center at the White Plains courthouse, a 24-agency consortium that provides one-stop integrated services to survivors of DV, sexual assault, elder abuse, stalking and dating violence. Services include safety planning, advocacy, legal assistance, court accompaniment, help getting orders of protection, emergency shelter and other housing needs. Referrals are made for other services.

2) On 12/20/17 our CoC adopted a VAWA compliant Emergency Transfer Plan following HUD-5381 allowing DV survivors to request priority housing transfer if they feel unsafe in their current placement.

3) Through the coordinated network of CoC and all of the public and private agencies serving DV survivors, survivors are referred to the CoC’s Coordinated Entry system for housing placement and prioritized based on their safety and other needs. To preserve confidentiality DV clients are enrolled in Coordinated Entry only when they are ready for housing referral. They are then connected with a housing provider who helps them find an apartment and needed subsidies and other supports. Clients choose their housing type and location and are counseled with respect to the safety implications of different housing options. In addition to the staff of our CoC’s shelter, housing, and outreach providers, DSS has two DV liaisons who help assess and refer DV survivors.

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| 1C-6. | Addressing the Needs of Lesbian, Gay, Bisexual, Transgender–Anti-Discrimination Policy and Training. | |
| | NOFO Section VII.B.1.f. | |

| | | |
|----|---|-----|
| 1. | Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBT individuals and families receive supportive services, shelter, and housing free from discrimination? | No |
| 2. | Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)? | Yes |
| 3. | Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access to Housing in HUD Programs in Accordance with an Individual’s Gender Identity (Gender Identity Final Rule)? | Yes |

| | | |
|-------|---|--|
| 1C-7. | Public Housing Agencies within Your CoC’s Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy. You Must Upload an Attachment(s) to the 4B. Attachments Screen. | |
| | NOFO Section VII.B.1.g. | |

Enter information in the chart below for the two largest PHAs highlighted in gray on the CoC-PHA Crosswalk Report at <https://files.hudexchange.info/resources/documents/FY-2020-CoC-PHA-Crosswalk-Report.pdf> or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC’s geographic area, provide information on the one:

| Public Housing Agency Name | Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2020 who were experiencing homelessness at entry | Does the PHA have a General or Limited Homeless Preference? | Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On? |
|---|---|---|---|
| NYS Housing Trust Fund Corporation | 16% | No | No |
| The Municipal Housing Authority for the City of Yonkers | 19% | No | No |

| | | |
|---------------|--|--|
| 1C-7a. | Written Policies on Homeless Admission Preferences with PHAs. | |
| | NOFO Section VII.B.1.g. | |

Describe in the field below:

1. steps your CoC has taken, with the two largest PHAs within your CoC’s geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2. state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,000 characters)

Our CoC has encouraged multiple local PHAs to adopt homeless preferences. We have not yet succeeded, but some PHA's have other preferences that help reduce homelessness:

In 2021 New Rochelle's PHA amended its Section 8 Admin Plan to create a new local preference for households who receive "non CARES Act TBRA (Tenant Based Rental Assistance) from the City of New Rochelle." The only households receiving TBRA from the City of New Rochelle are formerly homeless adults who were living on the streets or in emergency shelter. This serves to provide a dependable exit strategy so that the TBRA program can continue to enroll new homeless clients. Our CoC co-chair worked with New Rochelle to design the TBRA program and its linkage to Section 8.

For many years the Municipal Housing Authority for the City of Yonkers (MHACY) Section 8 Admin Plan has included a specific kind of homeless person among its locally defined “exigent circumstances” under which MHACY may issue a voucher to a person not on its waiting list. This is defined as “because the tenant is eligible to be discharged from a long term medical care facility.” This has been used by MHACY for people in nursing homes who could safely live in the community but remain institutionalized solely because they lack access to safe stable housing.

In 2018 the CEO of MHACY agreed to recommend a homeless preference to his Board if DSS formally requested it. This effort did not succeed at that time at we now have new leaders at both MHACY and DSS. We will restart negotiations.

In 2017 our CoC co-chair had similar conversations with Westchester’s largest PHA, CVR-NY. CVR-NY’s ED organized a special meeting where our CoC’s co-chair made a pitch for homeless preferences to multiple local PHAs. A HUD NYC Field Officer attended to emphasize HUD’s support for PHA’s offering homeless preferences & answer questions. The presentation went well but no PHA volunteered to create a new homeless preference.

| | | |
|---------------|--|--|
| 1C-7b. | Moving On Strategy with Affordable Housing Providers. | |
| | Not Scored–For Information Only | |

Select yes or no in the chart below to indicate affordable housing providers in your CoC’s jurisdiction that your recipients use to move program participants to other subsidized housing:

| | | |
|----|--|-----|
| 1. | Multifamily assisted housing owners | No |
| 2. | PHA | Yes |
| 3. | Low Income Tax Credit (LIHTC) developments | No |
| 4. | Local low-income housing programs | No |
| | Other (limit 150 characters) | |
| 5. | | No |

| | | |
|---------------|---|--|
| 1C-7c. | Including PHA-Funded Units in Your CoC’s Coordinated Entry System. | |
| | NOFO Section VII.B.1.g. | |

| | |
|--|-----|
| Does your CoC include PHA-funded units in the CoC’s coordinated entry process? | Yes |
|--|-----|

| | | |
|-----------------|--|--|
| 1C-7c.1. | Method for Including PHA-Funded Units in Your CoC’s Coordinated Entry System. | |
| | NOFO Section VII.B.1.g. | |

If you selected yes in question 1C-7c., describe in the field below:

| | |
|----|---|
| 1. | how your CoC includes the units in its Coordinated Entry process; and |
| 2. | whether your CoC’s practices are formalized in written agreements with the PHA, e.g., MOUs. |

(limit 2,000 characters)

1. In January 2021 our CoC executed an MOU with CVR-New York (acting as a Local Administrator of the New York Housing Trust Fund Corporation, a PHA with statewide jurisdiction) and the Westchester County Department of Social Services to provide Foster Youth to Independence (FYI) Tenant Protection Vouchers for youth eligible under the Family Unification Program. In the MOU our CoC committed to “integrate a prioritization and referral process for youth into the WCCoC’s coordinated entry process.”

FYI referrals may be initiated by the WCDSS Children’s Services Unit, WCDSS Office of Temporary Housing Assistance, Coordinated Entry staff, or other

community partners. Potential applicants are screened for eligibility, prioritized, and then referred by the Coordinated Entry Administrator to FYI Children’s Services for forwarding to CVR-New York for processing.

In July 2021, the CoC executed an MOU with CGI (acting as the Administrator for the New York Housing Trust Fund Corporation, a PHA with statewide jurisdiction) for Emergency Housing Vouchers. The MOU specifies that Westchester EHV referrals can only come through our local Coordinated Entry. To date 313 referrals have been made to EHV by Westchester Coordinated Entry. New York State has selected 282 for application processing.

2. Both agreements were formalized in executed MOUs.

| | | |
|--------|---|--|
| 1C-7d. | Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness. | |
| | NOFO Section VII.B.1.g. | |

| | |
|---|-----|
| Did your CoC coordinate with a PHA(s) to submit a joint application(s) for funding of projects serving families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other non-federal programs)? | Yes |
|---|-----|

| | | |
|----------|--|--|
| 1C-7d.1. | CoC and PHA Joint Application–Experience–Benefits. | |
| | NOFO Section VII.B.1.g. | |

If you selected yes to question 1C-7d, describe in the field below:

| | |
|----|--|
| 1. | the type of joint project applied for; |
| 2. | whether the application was approved; and |
| 3. | how your CoC and families experiencing homelessness benefited from the coordination. |

(limit 2,000 characters)

1. Foster Youth to Independence (FYI): In January 2021 our CoC executed an MOU with CVR-New York (acting as a Local Administrator of the New York House Trust Fund Corporation, a PHA with statewide jurisdiction) and the Westchester County Department of Social Services to apply to HUD for Foster Youth to Independence Tenant Protection Vouchers for youth eligible under the Family Unification Program.

EHV: In 2021 our CoC began a second major partnership with the New York House Trust Fund Corporation. As a PHA with statewide jurisdiction, NYHTFC was eligible to apply for Emergency Housing Vouchers funded under the American Rescue Plan. It invited CoCs statewide to participate and our CoC eagerly agreed.

2. FYI: Our joint FYI application was approved by HUD, making Westchester only the second county in NYS participating in HUD’s FYI program.

EHV: NYHTFC’s application including Westchester’s participation was approved.

3. FYI: Westchester has begun referring eligible youth to CVR-NY for FYI

vouchers. Our first youth was housed last month using an FYI voucher. CVR-NY has trained multiple staff from Children's Village, one of our CoC's largest youth-serving agencies, in how to complete FYI applications.

EHV: To date our CoC has referred 313 households (more than any other NY county), 282 have been chosen by NYS, 40 have been awarded vouchers, and 242 are completing their paperwork. This looks to be the biggest infusion of homeless housing in Westchester history. It will enable us to offer long-term housing subsidies to almost every chronically homeless family and individual in Westchester and will help reduce our racial disparities in length of time homeless.

| | | |
|---------------|--|--|
| 1C-7e. | Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including American Rescue Plan Vouchers. | |
| | NOFO Section VII.B.1.g. | |

| | |
|---|-----|
| Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan? | Yes |
|---|-----|

| | | |
|-----------------|---|--|
| 1C-7e.1. | Coordinating with PHA(s) to Administer Emergency Housing Voucher (EHV) Program–List of PHAs with MOUs. | |
| | Not Scored–For Information Only | |

| | |
|--|-----|
| Did your CoC enter into a Memorandum of Understanding (MOU) with any PHA to administer the EHV Program? | Yes |
|--|-----|

If you select yes, you must use the list feature below to enter the name of every PHA your CoC has entered into a MOU with to administer the Emergency Housing Voucher Program.

| PHA |
|----------------------|
| New York State Ho... |

1C-7e.1. List of PHAs with MOUs

Name of PHA: New York State Homes and Community Renewal

1C. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organiza

| | | |
|-------|----------------------------------|--|
| 1C-8. | Discharge Planning Coordination. | |
| | NOFO Section VII.B.1.h. | |

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

| | |
|----------------------------|-----|
| 1. Foster Care | Yes |
| 2. Health Care | Yes |
| 3. Mental Health Care | Yes |
| 4. Correctional Facilities | Yes |

| | | |
|-------|---|--|
| 1C-9. | Housing First–Lowering Barriers to Entry. | |
| | NOFO Section VII.B.1.i. | |

| | | |
|----|--|-----|
| 1. | Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition. | 20 |
| 2. | Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition that have adopted the Housing First approach. | 15 |
| 3. | This number is a calculation of the percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-coordinated entry projects the CoC has ranked in its CoC Priority Listing in the FY 2021 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing. | 75% |

| | | |
|--------|-----------------------------------|--|
| 1C-9a. | Housing First–Project Evaluation. | |
| | NOFO Section VII.B.1.i. | |

Describe in the field below how your CoC regularly evaluates projects to ensure those that commit to using a Housing First approach are prioritizing rapid placement and stabilization in permanent housing and are not requiring service participation or preconditions of program participants.

(limit 2,000 characters)

1) CoC staff conducts monitoring audits of every Continuum of Care project annually. Projects that commit to a Housing First approach are evaluated to ensure that occupancy agreements between the provider agency and the client do not require service participation or other preconditions for continued

residency. Occupancy agreement must also describe termination procedures to be followed if the provider decides to end a household's participation in the CoC project. Termination procedures must meet HUD requirements at 24 CFR 578.91. Where occupancy agreements do not meet these standards, a finding is noted which must be corrected by the provider in a plan of corrective action.

2) Provider agencies must get approval from CoC staff at Westchester DSS and DCMH before terminating participants from CoC housing. CoC staff review termination requests and ensure terminations proceed only when all other options to keep households in housing have been exhausted.

3) Our Coordinated Entry Referral Conferences (CERC) meet monthly to move homeless households to suitable housing as quickly as possible by facilitating networking between outreach workers, shelter staff & housing providers. CERC participants use a by-name list of households referred to CoC housing and discuss the status of each one at every meeting. Provider agencies are assisted to move households quickly into permanent housing. Providers are not allowed to use participants' barriers as a reason to refuse to house them.

4) Our CoC facilitates monthly meetings of the Housing Success Workgroup. Working in a Housing First milieu can be challenging - housing providers must balance the needs of the participants with the (sometimes) fragile relationships they develop with landlords. The Housing Success Workgroup is a forum for providers to discuss specific case situations, receive support & guidance from Mental Health and Substance Abuse professionals and their peers to alleviate these situations and retain the clients in housing.

| | | |
|--------|---------------------------------|--|
| 1C-9b. | Housing First–Veterans. | |
| | Not Scored–For Information Only | |

| | |
|---|-----|
| Does your CoC have sufficient resources to ensure each Veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach? | Yes |
|---|-----|

| | | |
|--------|-------------------------|--|
| 1C-10. | Street Outreach–Scope. | |
| | NOFO Section VII.B.1.j. | |

| | |
|------------------------------|---|
| Describe in the field below: | |
| 1. | your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged; |
| 2. | whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area; |
| 3. | how often your CoC conducts street outreach; and |
| 4. | how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance. |

(limit 2,000 characters)

1. We have eight outreach teams that target different populations of homeless including:

Two countywide mobile mental health outreach teams through Westchester County DCMH, Three city-based DCMH-Police Department Community

Intervention teams that operate as outreach in White Plains, New Rochelle, and Yonkers, NYS ESG funded countywide street outreach, and City-funded outreach in Mount Vernon.

In addition, based on recommendations made by our CoC Board, the City of Yonkers ESG has funded a new street outreach and daytime center, Project Connect, operated by Westhab since April 2021.

Outreach workers work to link ALL homeless encountered to housing and services. All persons engaged are entered into HMIS for identification, tracking, and referral. DCMH teams are trained to serve unsheltered persons with mental health disorders and co-occurring substance abuse. Specialized outreach engages Spanish-speakers, LGBT, and youth.

2. The street outreach teams collectively cover 100% of the CoC geographic area.
3. Street outreach teams engage homeless persons 5 days/week.
4. Outreach workers work to link ALL homeless encountered to housing and services.

All persons who are contacted experiencing street homelessness are enrolled into Coordinated Entry and assessed using the same standardized assessment tool as those clients living in emergency shelters.

Individuals who decline assistance or are otherwise hard to engage are brought to the CoC Street Homeless case conference workgroup which enacts housing plans for all cases reviewed using a by-name list. The group is attended by street outreach, shelter staff, and housing providers. The group coordinates action among all attendees to assist these hard to engage clients.

Follow-up action to urgent need takes place continually between meetings.

| | | |
|---------------|---|--|
| 1C-11. | Criminalization of Homelessness. | |
| | NOFO Section VII.B.1.k. | |

Select yes or no in the chart below to indicate strategies your CoC implemented to prevent the criminalization of homelessness in your CoC's geographic area:

| | | |
|----|--|-----|
| 1. | Engaged/educated local policymakers | Yes |
| 2. | Engaged/educated law enforcement | Yes |
| 3. | Engaged/educated local business leaders | Yes |
| 4. | Implemented communitywide plans | Yes |
| 5. | Other:(limit 500 characters) | |
| | In 3 major cities, DCMH has a diversion program where specially trained staff accompany police, helping to prevent escalation of situations with people experiencing distress. Westchester County has also launched a multi-pronged "Reimagining Police" initiative, which includes behavioral health & homeless outreach teams working in conjunction with law enforcement that will respond to community crises 24/7/365. This program is scheduled to begin in 3 sites by Dec 2021 and expand to 9 during 2022. | Yes |

| | | |
|--------|--|--|
| 1C-12. | Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC). | |
| | NOFO Section VII.B.1.I. | |

| | 2020 | 2021 |
|---|------|------|
| Enter the total number of RRH beds available to serve all populations as reported in the HIC—only enter bed data for projects that have an inventory type of “Current.” | 285 | 306 |

| | | |
|--------|---|--|
| 1C-13. | Mainstream Benefits and Other Assistance–Healthcare–Enrollment/Effective Utilization. | |
| | NOFO Section VII.B.1.m. | |

Indicate in the chart below whether your CoC assists persons experiencing homelessness with enrolling in health insurance and effectively using Medicaid and other benefits.

| | Type of Health Care | Assist with Enrollment? | Assist with Utilization of Benefits? |
|----|---|-------------------------|--------------------------------------|
| 1. | Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services) | Yes | Yes |
| 2. | Private Insurers | Yes | Yes |
| 3. | Nonprofit, Philanthropic | Yes | Yes |
| 4. | Other (limit 150 characters) | | |
| | | | |

| | | |
|---------|--|--|
| 1C-13a. | Mainstream Benefits and Other Assistance–Information and Training. | |
| | NOFO Section VII.B.1.m | |

Describe in the field below how your CoC provides information and training to CoC Program-funded projects by:

| | |
|----|--|
| 1. | systemically providing up to date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC’s geographic area; |
| 2. | communicating information about available mainstream resources and other assistance and how often your CoC communicates this information; |
| 3. | working with projects to collaborate with healthcare organizations to assist program participants with enrolling in health insurance; and |
| 4. | providing assistance with the effective use of Medicaid and other benefits. |

(limit 2,000 characters)

1. The CoC provides up to date information on mainstream resources available within our geographic area primarily via email blasts to the membership. The information is also posted to our website News page. As appropriate, & determined by CoC leadership, information will be brought to Board & subcommittee meetings &/or training sessions for further discussion & reinforcement.

2. The CoC communicates information about available mainstream resources to

project staff via email & during monthly Board meetings, subcommittee meetings & training sessions. Information is disseminated, in some cases, as it becomes available; in other cases, it is reviewed annually or semi-annually during training sessions or symposia.

3. The CoC collaborates with Board Member agencies Westchester Department of Health & DSS to enroll persons into health insurance. Our health representative Board Members from the Department of Health supervise the insurance navigator programs.

4. Co-Chair agency DSS provides eligible persons with Food Stamps, Medicaid & TANF. Shelter/outreach staff work to link clients to mainstream resources, including SSI. DSS contracts with Maximus to provide SSI/SSDI advocacy & SOAR. CoC member agency Legal Services of the Hudson Valley also provides advocacy & SSI/SSD appeals assistance. CoC agency MHA of Westchester contracts with DSS to perform assessments including insurance status on DSS sheltered individuals. That agency provides Health Home Care Management services (HHCM); 3 other CoC agencies that also operate HHCM programs conduct homeless outreach to street- & sheltered- homeless. These agencies can immediately register individuals for HHCM services if they qualify. In 2019, DCMH launched a triage team using a multi-agency approach consisting of care managers, DCMH & DSS staff working together to ensure access to benefits & housing. In 2021, CoC Board Member Westhab opened Project Connect, a drop-in center offering a number of services, including hands-on assistance with mainstream benefits.

| | | |
|--------|---|--|
| 1C-14. | Centralized or Coordinated Entry System–Assessment Tool. You Must Upload an Attachment to the 4B. Attachments Screen. | |
| | NOFO Section VII.B.1.n. | |

Describe in the field below how your CoC’s coordinated entry system:

| | |
|----|--|
| 1. | covers 100 percent of your CoC’s geographic area; |
| 2. | reaches people who are least likely to apply for homeless assistance in the absence of special outreach; |
| 3. | prioritizes people most in need of assistance; and |
| 4. | ensures people most in need of assistance receive assistance in a timely manner. |

(limit 2,000 characters)

1. Westchester Coordinated Entry provides universal access to all people experiencing homelessness in 100% of the Westchester CoC geographic area. Every access point to Coordinated Entry program utilizes the same standardized assessment, and all CE participants are prioritized using a single by-name list.

Access points include four Westchester DSS district offices spread countywide; Overnight emergency shelters allow clients to enroll into Coordinated Entry AFTER business hours; & Countywide street outreach allows unsheltered homeless to be enrolled in CE.

2. Multiple access points allow us to reach varied populations. DSS district offices refer single adults, families, victims of DV, & youth to 24-hour shelter. Overnight shelters house those unable to comply with DSS requirements. Outreach teams enroll street homeless persons in CE without requiring shelter entry.

All access points are wheelchair accessible. All written CE materials are

available in both English and Spanish. The Westchester 211 number advises callers on how to access shelters & CE.

3. The Comprehensive Homeless Assessment Tool (CHAT), a standardized assessment developed locally in 2019 is used at ALL CE locations to ensure that persons with the greatest needs receive priority for housing. Significantly, the CHAT produces two scores, one used to prioritize households for PSH & one used to prioritize households for RRH.

Coordinated Entry refers homeless to available units in priority order so that those with highest needs and length of time homeless are housed first.

We sort those in need of PSH in the HUD-mandated priority order according to CPD notice 16-11.

4. Our CoC requires that EVERY person in shelter or engaged on the street is rapidly enrolled in CE and assessed with the CHAT.

Coordinated Entry Referral Committees meet weekly to case conference households for PSH and RRH using by-name lists. The group coordinates action among street outreach, shelter staff, & housing providers to move clients into housing as rapidly as possible.

| | | |
|---------------|--|--|
| 1C-15. | Promoting Racial Equity in Homelessness–Assessing Racial Disparities. | |
| | NOFO Section VII.B.1.o. | |

| | |
|---|-----|
| Did your CoC conduct an assessment of whether disparities in the provision or outcome of homeless assistance exists within the last 3 years? | Yes |
|---|-----|

| | | |
|----------------|---|--|
| 1C-15a. | Racial Disparities Assessment Results. | |
| | NOFO Section VII.B.1.o. | |

Select yes or no in the chart below to indicate the findings from your CoC’s most recent racial disparities assessment.

| | | |
|----|---|-----|
| 1. | People of different races or ethnicities are more likely to receive homeless assistance. | Yes |
| 2. | People of different races or ethnicities are less likely to receive homeless assistance. | Yes |
| 3. | People of different races or ethnicities are more likely to receive a positive outcome from homeless assistance. | Yes |
| 4. | People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance. | Yes |
| 5. | There are no racial or ethnic disparities in the provision or outcome of homeless assistance. | No |
| 6. | The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless assistance. | No |

| | | |
|----------------|--|--|
| 1C-15b. | Strategies to Address Racial Disparities. | |
| | NOFO Section VII.B.1.o. | |

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

| | | |
|-----|--|-----|
| 1. | The CoC's board and decisionmaking bodies are representative of the population served in the CoC. | Yes |
| 2. | The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC. | Yes |
| 3. | The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups. | No |
| 4. | The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups. | Yes |
| 5. | The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness. | No |
| 6. | The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector. | No |
| 7. | The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness. | Yes |
| 8. | The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity. | No |
| 9. | The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness. | Yes |
| 10. | The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system. | Yes |
| 11. | The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness. | No |
| | Other:(limit 500 characters) | |
| 12. | | |

| | | |
|---------|---|--|
| 1C-15c. | Promoting Racial Equity in Homelessness Beyond Areas Identified in Racial Disparity Assessment. | |
| | NOFO Section VII.B.1.o. | |

Describe in the field below the steps your CoC and homeless providers have taken to improve racial equity in the provision and outcomes of assistance beyond just those areas identified in the racial disparity assessment.

(limit 2,000 characters)

Our racial equity analysis showed major disparities. Blacks make up 14% of Westchester's population & 25% of our people in poverty, but 68% of our homeless & 75% of our homeless families with children. The average time homeless for White non-Hispanics is 84 days. For Blacks it is 158 days: 88% longer. Blacks are also 7.5 times as likely as White non-Hispanics to return to homelessness within 6 months of leaving the shelter.

These disparities were stark. We shared our findings with our CoC board & staff and with local advocacy groups including the Westchester Children's Association (advocating for doubled-up homeless families), Westchester Right 2 Counsel Coalition (advocating to stem the expected tsunami of evictions), and religious coalitions advocating for immigrant rights. We also posted these materials on our website.

We formed an Anti-Racism Evaluation and Advocacy Committee composed of BIPOC CoC staff and white allies. Dozens participated. They shared stories,

analyzed data and discussed potential strategies. They reviewed the assessment tool we use to prioritize CE referrals to identify questions that further racial disparities.

It is clear that Blacks are disproportionately represented among the long-term homeless; it is therefore politically prudent to advocate for special services targeted to people with long lengths of stay, and not for services explicitly based on race. One of our first opportunities to put this strategy into action was when NYS HTF and Westchester locally implemented their EHV program. Our CoC board unanimously decided to prioritize 3 groups: DV survivors, families homeless over 1 year, and individuals homeless over 1 year. We've referred 313 households (more than any other NY county), 282 have been chosen by NYS, 40 have been awarded vouchers, and 242 are completing their paperwork. This looks to be the biggest infusion of homeless housing in Westchester history & 2/3 directly addresses our most stark racial disparity!

| | | |
|---------------|--|--|
| 1C-16. | Persons with Lived Experience—Active CoC Participation. | |
| | NOFO Section VII.B.1.p. | |

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

| | Level of Active Participation | Number of People with Lived Experience Within the Last 7 Years or Current Program Participant | Number of People with Lived Experience Coming from Unsheltered Situations |
|----|---|---|---|
| 1. | Included and provide input that is incorporated in the local planning process. | 1 | 0 |
| 2. | Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing. | 1 | 0 |
| 3. | Participate on CoC committees, subcommittees, or workgroups. | 1 | 0 |
| 4. | Included in the decisionmaking processes related to addressing homelessness. | 1 | 0 |
| 5. | Included in the development or revision of your CoC's local competition rating factors. | 1 | 0 |

| | | |
|---------------|--|--|
| 1C-17. | Promoting Volunteerism and Community Service. | |
| | NOFO Section VII.B.1.r. | |

Select yes or no in the chart below to indicate steps your CoC has taken to promote and support community engagement among people experiencing homelessness in the CoC's geographic area:

| | | |
|----|--|----|
| 1. | The CoC trains provider organization staff on connecting program participants and people experiencing homelessness with education and job training opportunities. | No |
| 2. | The CoC trains provider organization staff on facilitating informal employment opportunities for program participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery, data entry). | No |
| 3. | The CoC works with organizations to create volunteer opportunities for program participants. | No |

| | | |
|----|---|-----|
| 4. | The CoC works with community organizations to create opportunities for civic participation for people experiencing homelessness (e.g., townhall forums, meeting with public officials). | No |
| 5. | Provider organizations within the CoC have incentives for employment and/or volunteerism. | Yes |
| 6. | Other:(limit 500 characters) | |
| | | |

1D. Addressing COVID-19 in the CoC’s Geographic Area

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

| | | |
|-------|---|--|
| 1D-1. | Safety Protocols Implemented to Address Immediate Needs of People Experiencing Unsheltered, Congregate Emergency Shelter, Transitional Housing Homelessness. | |
|-------|---|--|

| | |
|-------------------------|--|
| NOFO Section VII.B.1.q. | |
|-------------------------|--|

| | |
|---|--|
| Describe in the field below protocols your CoC implemented during the COVID-19 pandemic to address immediate safety needs for individuals and families living in: | |
|---|--|

| | |
|----|------------------------------------|
| 1. | unsheltered situations; |
| 2. | congregate emergency shelters; and |
| 3. | transitional housing. |

(limit 2,000 characters)

1) A triage team was established to engage the unsheltered population in the community, to assist with educating them on safe practices, assisting with getting them placed in a shelter, distributing PPE as well as assisting with whatever needs were present.

2) Under the guidance of the Centers for Disease Control (CDC), Westchester Department of Health & the NYS Office of Temporary and Disability Assistance staff working with the homeless population were trained on appropriate hygiene practices as well as how to keep individuals and families safe.

Safety information and Personal Protective Equipment (PPE) were distributed to shelter staff & residents. Safety protocols were implemented including wearing of masks, temperature checks, head to foot sleeping arrangements, physical dividers between beds, and regular cleaning of facilities with special materials. Special protocols were developed in each facility to identify individuals who needed to be quarantined and space was provided to isolate clients when needed. A temporary Quarantine Shelter Facility was acquired for homeless persons to stay when they tested positive for COVID, to ensure they remained isolated during recovery.

We modified our Coordinated Entry prioritization protocols to expedite re-housing of individuals at highest risk from COVID-19 infections.

Providers were allowed to modify their annual budgets for supplies & safety modifications needed for their programs to promote safety and minimize the

spread of COVID.

3) The COVID protocols for homeless families in transitional housing projects (all of which are in scattered-site apartments) included providing informational materials regarding COVID exposure and how to stay safe. Families that tested positive were monitored by a nurse contracted by DSS. Food delivery was arranged so that the family could safely quarantine in their apartments. Safety information and Personal Protective Equipment (PPE) were distributed to staff and residents of our congregate-site TH for single adults.

| | | |
|-------|---|--|
| 1D-2. | Improving Readiness for Future Public Health Emergencies. | |
| | NOFO Section VII.B.1.q. | |

Describe in the field below how your CoC improved readiness for future public health emergencies.

(limit 2,000 characters)

Our Continuum of Care improved readiness for future emergencies through improved collaboration and communication among first responders, the Department of Health, Westchester County Office of Emergency Management, Centers for Disease Control, community benefit organizations and homeless services providers. We also developed procedures for purchase and storage of safety equipment and PPE in advance of a public emergency. The processes and procedures we developed for COVID-19 will serve as a template for response to future crises.

| | | |
|-------|--|--|
| 1D-3. | CoC Coordination to Distribute ESG Cares Act (ESG-CV) Funds. | |
| | NOFO Section VII.B.1.q | |

Describe in the field below how your CoC coordinated with ESG-CV recipients to distribute funds to address:

| | | |
|----|--------------------------|--|
| 1. | safety measures; | |
| 2. | housing assistance; | |
| 3. | eviction prevention; | |
| 4. | healthcare supplies; and | |
| 5. | sanitary supplies. | |

(limit 2,000 characters)

The Westchester CoC Board formally adopted & distributed to all local ESG recipients a set of 2020 ESG and ESG-CV Funding Priorities to best address the COVID-19 emergency. Recommendations included targeting Homelessness Prevention to households facing a repeat episode of homelessness; using Emergency Shelter funds for COVID testing; RRH targeted to high-risk homeless including elderly and those with CDC risk factors; and Street Outreach focused on moving clients directly into PH.

One of our CoC Board Co-Chairs led the development of the current plan used by Yonkers ESG to make funding decisions. Our other CoC Co-chair served as one of the RFP scorers to choose Mount Vernon ESG-CV subrecipients.

CoC staff developed a Coordinated Entry referral pipeline from DSS District Offices to ESG-CV Homelessness Prevention projects to handle the expected wave of evictions brought on by COVID once eviction moratoria end – in order to prevent households from becoming homeless during the pandemic.

The Westchester CoC has provided several sessions of technical support and compliance training to ESG-CV recipients and subrecipients, many of which are new agencies that have not previously provided ESG program assistance. Recordings are now posted to the CoC website.

Three jurisdictions are using ESG-CV funds in our CoC: Westchester County, Yonkers, and Mount Vernon.

ESG-CV Projects funded include:

- * Ten Homelessness Prevention projects, focusing on rental arrears, ongoing rental assistance, financial assistance, and/or legal aid; one project targets youth, another targets households fleeing domestic violence.
- * Rapid Rehousing for youth and DV.
- * Emergency Shelter and two street outreach projects providing personal protective equipment (PPE), handwashing/ shower facilities, laundry, food, computer and copier access, temporary emergency accommodations to participants, and linkages to permanent housing.

| | | |
|-------|--|--|
| 1D-4. | CoC Coordination with Mainstream Health. | |
| | NOFO Section VII.B.1.q. | |

Describe in the field below how your CoC coordinated with mainstream health (e.g., local and state health agencies, hospitals) during the COVID-19 pandemic to:

| | |
|----|--|
| 1. | decrease the spread of COVID-19; and |
| 2. | ensure safety measures were implemented (e.g., social distancing, hand washing/sanitizing, masks). |

(limit 2,000 characters)

Westchester County worked closely with the Centers for Disease Control (CDC), Westchester Department of Health (DOH) & the NYS Office of Temporary and Disability Assistance (OTDA) to develop safety protocols to reduce risk and prevent the spread of COVID-19. Many training sessions & written safety practices developed collaboratively with mainstream health agencies were provided to shelter staff and residents on appropriate hygiene practices to keep individuals and families safe. Safety practices include new head to foot sleeping arrangements and physical dividers between beds at emergency shelters.

A special protocol was developed with all area hospitals in which they would communicate directly with DSS if they had a patient that tested positive for COVID and was in need of a homeless placement. DSS would then make arrangements for the patient to be placed in a Quarantine Shelter Facility, thus minimizing the potential to spread the virus.

With the help of mainstream health agencies, Personal Protective Equipment (PPE) was supplied to all agencies working with the homeless population for distribution to both staff and clients.

We also collaborated with with NYS Department of Health to arrange on-site vaccination clinics at shelters to allow residents and staff to get vaccinated as easily as possible. These on-site clinics were held at various shelter sites early after the vaccines were made available to the public on 3/10/21, 4/3/21, 4/20/21, 4/26/21, 5/18/21, 6/14/21, and 7/10/21 - when the difficulty of obtaining vaccine appointments discouraged many residents and staff from getting vaccinated.

| | | |
|-------|---|--|
| 1D-5. | Communicating Information to Homeless Service Providers. | |
| | NOFO Section VII.B.1.q. | |

Describe in the field below how your CoC communicated information to homeless service providers during the COVID-19 pandemic on:

| | |
|----|----------------------------------|
| 1. | safety measures; |
| 2. | changing local restrictions; and |
| 3. | vaccine implementation. |

(limit 2,000 characters)

At the onset of the Pandemic DSS and the Department of Health held weekly meetings with homeless service providers including Emergency Shelter and Transitional Housing sites to discuss the implementation of safety procedures to address the pandemic. The meetings were then reduced to bi-weekly and then monthly. Information was also communicated via e-mail, public announcements, the County website, and at various CoC meeting throughout the months. These meeting were used to notify agencies of changes in local restrictions regarding who was eligible for vaccinations, policy regarding in-person gatherings as well as local governmental changes. Information was also shared about vaccine implementation procedures and vaccination sites. Emphasis was placed on encouraging staff and clients to be vaccinated as well as removing barriers to that goal.

We encouraged vaccinations and made sure that everyone had the ability to register for the vaccines once they were made available. The Department of Health and DSS partnered and made available vaccinations registration websites. DSS also made staff available to monitor and work at vaccinations sites.

Westchester DSS and our emergency shelter providers worked with New York State to arrange on-site vaccination clinics at shelters to allow residents and staff to get vaccinated as easily as possible. These on-site clinics were held at various shelter sites early after the vaccines were made available to the public on 3/10/21, 4/3/21, 4/20/21, 4/26/21, 5/18/21, 6/14/21, and 7/10/21 - when the difficulty of obtaining vaccine appointments discouraged many residents and staff from getting vaccinated.

| | | |
|-------|---|--|
| 1D-6. | Identifying Eligible Persons Experiencing Homelessness for COVID-19 Vaccination. | |
| | NOFO Section VII.B.1.q. | |

Describe in the field below how your CoC identified eligible individuals and families experiencing homelessness for COVID-19 vaccination based on local protocol.

(limit 2,000 characters)

Homeless Service Providers would engage individuals and families who were receiving services from their organization during monthly contacts and share information regarding safety protocol and vaccination availability. Unvaccinated individuals were encouraged to obtain the vaccination whenever possible as well as assisted with the resources in order to do so. Shelter staff also arranged for mobile vaccination clinics and identified the homeless individuals who could participate.

Westchester DSS and our emergency shelter providers worked with New York State to arrange on-site vaccination clinics at shelters to allow residents and staff to get vaccinated as easily as possible. These on-site clinics were held at various shelter sites early after the vaccines were made available to the public on 3/10/21, 4/3/21, 4/20/21, 4/26/21, 5/18/21, 6/14/21, and 7/10/21 - when the difficulty of obtaining vaccine appointments discouraged many residents and staff from getting vaccinated.

| | | |
|-------|---|--|
| 1D-7. | Addressing Possible Increases in Domestic Violence. | |
| | NOFO Section VII.B.1.e. | |

Describe in the field below how your CoC addressed possible increases in domestic violence calls for assistance due to requirements to stay at home, increased unemployment, etc. during the COVID-19 pandemic.

(limit 2,000 characters)

Our DV and shelter providers did not report an increase in calls for assistance, however, they did experience an increase in the severity of incidents and likelihood of risk. "Sheltering in place" meant safety for some, but elevated the risk for victims of domestic violence and their children because they were now trapped in their homes with their abusers. When providers did get calls, the abuse was so intolerable that clients were willing to take the risk of reaching out and entering a congregate care environment where the risk of Covid-19 is greater. The lack of available short term and longer-term safe places for victims of intimate partner violence and their families has not gotten better. There are only 39 shelter beds available for victims of DV and their families in the entire County, and local providers serve people from outside of Westchester County in addition to county residents.

Our RISE DV Bonus Joint TH-RRH project started in late 2019 and reached target capacity during 2020 so that we were able to move many of these survivors into safer scattered-site transitional and permanent housing units during COVID.

In 2021, we coordinated with New York State to implement their Emergency Housing Voucher program; our CoC gave first priority for EHV referrals to survivors fleeing domestic violence. To date we have referred more households to EHV than any other county in New York State, including over 80 DV households to EHV.

| | | |
|-------------------------|--|--|
| 1D-8. | Adjusting Centralized or Coordinated Entry System. | |
| NOFO Section VII.B.1.n. | | |

Describe in the field below how your CoC adjusted its coordinated entry system to account for rapid changes related to the onset and continuation of the COVID-19 pandemic.

(limit 2,000 characters)

Our Coordinated Entry system was able to pivot quickly to face the challenges of the Covid-19 pandemic. All case conferencing meetings which previously took place in-person continued uninterrupted via Zoom.

We modified our Coordinated Entry prioritization protocols to expedite re-housing of individuals at highest danger from COVID-19 infections based on CDC-defined risk factors.

Clients were assisted in accessing Zoom and other electronic means to continue their engagement with outreach and housing providers.

We temporarily amended our Coordinated Entry policies to allow clients more time to respond to referrals during the pandemic and provide alternatives to previous documentation requirements where appropriate. Street outreach teams made concerted effort to ensure that unsheltered clients continued to receive food, masks, sanitizer and toiletry items in addition to connectivity to healthcare, shelter and housing resources.

We recently partnered with the Westchester Library system, which agreed to provide access for persons experiencing homelessness to use copiers and computers at all 28 library locations to complete EHV applications.

1E. Project Capacity, Review, and Ranking–Local Competition

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

| | | |
|-------|---|--|
| 1E-1. | Announcement of 30-Day Local Competition Deadline–Advance Public Notice of How Your CoC Would Review, Rank, and Select Projects. You Must Upload an Attachment to the 4B. Attachments Screen. | |
| | NOFO Section VII.B.2.a. and 2.g. | |

| | | |
|----|--|------------|
| 1. | Enter the date your CoC published the 30-day submission deadline for project applications for your CoC’s local competition. | 08/20/2021 |
| 2. | Enter the date your CoC publicly posted its local scoring and rating criteria, including point values, in advance of the local review and ranking process. | 08/20/2021 |

| | | |
|-------|--|--|
| 1E-2. | Project Review and Ranking Process Your CoC Used in Its Local Competition. You Must Upload an Attachment to the 4B. Attachments Screen. We use the response to this question as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria listed below. | |
| | NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d. | |

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

| | | |
|----|--|-----|
| 1. | Established total points available for each project application type. | Yes |
| 2. | At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH). | Yes |
| 3. | At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness). | Yes |
| 4. | Used data from a comparable database to score projects submitted by victim service providers. | Yes |
| 5. | Used objective criteria to evaluate how projects submitted by victim service providers improved safety for the population they serve. | No |
| 6. | Used a specific method for evaluating projects based on the CoC’s analysis of rapid returns to permanent housing. | No |

| | | |
|--------|--|--|
| 1E-2a. | Project Review and Ranking Process–Addressing Severity of Needs and Vulnerabilities. | |
|--------|--|--|

NOFO Section VII.B.2.d.

Describe in the field below how your CoC reviewed, scored, and selected projects based on:

| | |
|----|--|
| 1. | the specific severity of needs and vulnerabilities your CoC considered when ranking and selecting projects; and |
| 2. | considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area. |

(limit 2,000 characters)

1. Projects serving populations that have severe needs, are hard to serve, or are especially vulnerable were given extra points in the ranking criteria used by the Westchester County CoC (specifically, 5 points out of the maximum 70 possible in our scoring system).

This includes projects with target populations including participants in the following populations:

- Youth
 - Victims of domestic violence
 - Families with children
 - Persons experiencing chronic homelessness
 - Veterans
 - Current or past substance use
 - Lesbian, Gay, Bisexual, Transgender, Questioning (LGBTQ) status
 - Significant health or behavioral health challenges or functional impairments.
- See attachment 1E-2 Project Review and Selection Process.

2. These 5 points awarded to projects serving these hardest to serve populations are intended to counterbalance lower performance scores in other ranking criteria so that these needed CoC projects continue to serve these populations.

5 points out of 70 total is significant boost to these projects' scores in our ranking. For example our highest ranked renewal housing project First Steps (target population Youth) is ranked #4 (out of 21 renewals) – without the 5 extra points it would fall to #7. DCMH Leasing (target population Substance Abuse) is ranked #7 – without the 5 extra points it would fall to #11. DCMH Vet Home 03 (target population Veterans) is ranked #12 – without the 5 extra points it would fall to #15.

| | | |
|-------|--|--|
| 1E-3. | Promoting Racial Equity in the Local Review and Ranking Process. | |
|-------|--|--|

NOFO Section VII.B.2.e.

Describe in the field below how your CoC:

| | |
|----|--|
| 1. | obtained input and included persons of different races, particularly those over-represented in the local homelessness population, when determining the rating factors used to review project applications; |
| 2. | included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process; |
| 3. | rated and ranked projects based on the degree to which their program participants mirror the homeless population demographics (e.g., considers how a project promotes racial equity where individuals and families of different races are over-represented). |

(limit 2,000 characters)

The 2021 ranking and review process used by the Westchester CoC was

designed by a workgroup that met over several weeks to ensure that the rating factors included met HUD requirements & local needs, and was fair to all projects being rated. This workgroup was comprised of representatives of local provider agencies and included African-American, Hispanic, Asian, and LGBTQ individuals among its ten members.

The ranking process used only objective data for rating factors designed by the workgroup. Renewal CoC projects were ranked in descending order of their objective scores only. All renewal projects were included in Tier 1.

New projects were selected by the CoC Board. All CoC Bonus and DV Bonus new projects were placed in Tier 2, in an order determined by the CoC Board which again includes African-American, Hispanic, Asian, and LGBTQ individuals plus persons with lived experience of homelessness.

One of the rating criteria in our ranking algorithm is 100% of new enrollments coming from Coordinated Entry referrals (5 points out of 70 total). Because Coordinated Entry generates referrals without regard to race & ethnicity, this criteria rates projects on the extent to which all new enrollments mirror the homeless population demographics.

| | | |
|-------|---|--|
| 1E-4. | Reallocation—Reviewing Performance of Existing Projects. We use the response to this question as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criterion below. | |
| | NOFO Section VII.B.2.f. | |

| | |
|------------------------------|---|
| Describe in the field below: | |
| 1. | your CoC’s reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed; |
| 2. | whether your CoC identified any projects through this process during your local competition this year; |
| 3. | whether your CoC reallocated any low performing or less needed projects during its local competition this year; |
| 4. | why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable; and |
| 5. | how your CoC communicated the reallocation process to project applicants. |

(limit 2,000 characters)

1. The Westchester CoC 2021 Rank and Review process includes guidelines for reallocation of underperforming projects as follows, “The CoC can decide to repurpose a project that is underperforming or may be more appropriately funded from other sources to fill that need. Criteria to assess performance or underperformance will include scoring/rank and review results, participation in Coordinated Entry, participation in the local CoC, and participation within HMIS. CoC funded agencies may also VOLUNTARILY propose to reallocate CoC funds. Additionally, if a project consistently demonstrates unsatisfactory project performance outcomes and fails to make significant changes to improve its performance, that project may be recommended for reallocation.”
 2-3. For FY2021, one project in our CoC is being reallocated. Earlier this year, Westchester DSS notified the CoC Board that they would be voluntarily reallocating their own Transitional Housing project The Refuge into an expansion of Coordinated Entry. This TH project was identified by DSS for reallocation because of consistent low performance including low occupancy and numerous local audit findings several years in a row without changes to

improve performance.

In addition, DSS decided that this TH project is less needed than the Coordinated Entry Expansion which will enable us to make CE referrals more efficiently & promptly, monitor CE data quality to ensure more accurate prioritization, and assist shelter staff to obtain documentation of disability, income, and length of time homeless for clients.

5. The Ranking and Review Process with the reallocation policy was approved by the CoC Board on 03/17/21.

Westchester DSS informed the subrecipient agency of the voluntary reallocation on 09/01/21.

The Ranking and Reallocation process was posted to our CoC website on 8/20/21.

On 10/20/21 the CoC Board approved the ranking results, including reallocation of The Refuge into Westchester Coordinated Entry Expansion. These results were posted to our CoC website on 10/26/21.

| | | |
|-------------------------|--|--|
| 1E-4a. | Reallocation Between FY 2016 and FY 2021. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criterion below. | |
| NOFO Section VII.B.2.f. | | |

| | |
|--|----|
| Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2016 and FY 2021? | No |
|--|----|

| | | |
|-------------------------|--|--|
| 1E-5. | Projects Rejected/Reduced–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen if You Select Yes. | |
| NOFO Section VII.B.2.g. | | |

| | | |
|----|--|----|
| 1. | Did your CoC reject or reduce any project application(s)? | No |
| 2. | If you selected yes, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. | |

| | | |
|-------------------------|--|--|
| 1E-5a. | Projects Accepted–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen. | |
| NOFO Section VII.B.2.g. | | |

| | |
|---|------------|
| Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. | 10/25/2021 |
|---|------------|

| | | |
|-------------------------|--|--|
| 1E-6. | Web Posting of CoC-Approved Consolidated Application. You Must Upload an Attachment to the 4B. Attachments Screen. | |
| NOFO Section VII.B.2.g. | | |

| | |
|---|------------|
| Enter the date your CoC's Consolidated Application was posted on the CoC's website or affiliate's website–which included: | 11/11/2021 |
|---|------------|

| | |
|--|--|
| <p>1. the CoC Application; 2. Priority Listings; and 3. all projects accepted, ranked where required, or rejected.</p> | |
|--|--|

2A. Homeless Management Information System (HMIS) Implementation

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

| | | |
|--------------|---------------------------------|--|
| 2A-1. | HMIS Vendor. | |
| | Not Scored—For Information Only | |

| | |
|--|-------------------|
| Enter the name of the HMIS Vendor your CoC is currently using. | Eccovia Solutions |
|--|-------------------|

| | | |
|--------------|---|--|
| 2A-2. | HMIS Implementation Coverage Area. | |
| | Not Scored—For Information Only | |

| | |
|--|------------|
| Select from dropdown menu your CoC’s HMIS coverage area. | Single CoC |
|--|------------|

| | | |
|--------------|------------------------------------|--|
| 2A-3. | HIC Data Submission in HDX. | |
| | NOFO Section VII.B.3.a. | |

| | |
|---|------------|
| Enter the date your CoC submitted its 2021 HIC data into HDX. | 05/03/2021 |
|---|------------|

| | | |
|--------------|--|--|
| 2A-4. | HMIS Implementation—Comparable Database for DV. | |
| | NOFO Section VII.B.3.b. | |

Describe in the field below actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC:

- | | |
|----|---|
| 1. | have a comparable database that collects the same data elements required in the HUD-published 2020 HMIS Data Standards; and |
| 2. | submit de-identified aggregated system performance measures data for each project in the comparable database to your CoC and HMIS lead. |

(limit 2,000 characters)

Neither of the Victim-Service Providers working within the Westchester County Continuum of Care currently use a comparable database.

Both of the VSP agencies provide aggregate data to the Westchester CoC for the Point In Time count each year, and nightly bed count information for Domestic Violence emergency shelters to Westchester DSS (which provides most of the funding for these shelters).

One VSP does not receive funding for a program that requires the use of a comparable database and so they gather data using the standards for those other funding sources.

The other VSP receives funding that requires the use of a comparable database, and the CoC has contacted the recipient to solve this issue. We began discussions with the VSP staff in early 2021 to educate them about the HUD requirements to improve compliance.

Our proposed DV Bonus Coordinated Entry project includes funding to ensure clients served by VSP agencies are all enrolled in Coordinated Entry as appropriate and referred to housing that best meets their needs.

| | | |
|--------------|--|--|
| 2A-5. | Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points. | |
| | NOFO Section VII.B.3.c. and VII.B.7. | |

Enter 2021 HIC and HMIS data in the chart below by project type:

| Project Type | Total Beds 2021 HIC | Total Beds in HIC Dedicated for DV | Total Beds in HMIS | HMIS Bed Coverage Rate |
|-----------------------------------|---------------------|------------------------------------|--------------------|------------------------|
| 1. Emergency Shelter (ES) beds | 1,029 | 39 | 984 | 99.39% |
| 2. Safe Haven (SH) beds | 0 | 0 | 0 | |
| 3. Transitional Housing (TH) beds | 685 | 0 | 685 | 100.00% |
| 4. Rapid Re-Housing (RRH) beds | 306 | 0 | 306 | 100.00% |
| 5. Permanent Supportive Housing | 1,463 | 0 | 1,318 | 90.09% |
| 6. Other Permanent Housing (OPH) | 2,538 | 0 | 2,493 | 98.23% |

| | | |
|---------------|---|--|
| 2A-5a. | Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5. | |
| | NOFO Section VII.B.3.c. | |

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

| | |
|----|--|
| 1. | steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and |
| 2. | how your CoC will implement the steps described to increase bed coverage to at least 85 percent. |

(limit 2,000 characters)

Not applicable - our HMIS bed coverage rate is above 90% for every project type.

| | | |
|--------|--|--|
| 2A-5b. | Bed Coverage Rate in Comparable Databases. | |
| | NOFO Section VII.B.3.c. | |

| | |
|---|-------|
| Enter the percentage of beds covered in comparable databases in your CoC's geographic area. | 0.00% |
|---|-------|

| | | |
|----------|---|--|
| 2A-5b.1. | Partial Credit for Bed Coverage Rates at or Below 84.99 for Question 2A-5b. | |
| | NOFO Section VII.B.3.c. | |

If the bed coverage rate entered in question 2A-5b. is 84.99 percent or less, describe in the field below:

- | | |
|----|--|
| 1. | steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent; and |
| 2. | how your CoC will implement the steps described to increase bed coverage to at least 85 percent. |

(limit 2,000 characters)

We began discussions with VSP staff in early 2021 to educate them about the HUD requirements to improve compliance closer to 85% bed coverage. We have also contacted VSP local funding sources to help solve this issue.

Both of the VSP agencies provide aggregate data to the Westchester CoC for the Point In Time count each year, and nightly bed count information for Domestic Violence emergency shelters to Westchester DSS (which provides most of the funding for these shelters).

Our proposed DV Bonus Coordinated Entry project includes funding to ensure clients served by VSP agencies are all enrolled in Coordinated Entry as appropriate and referred to housing that best meets their needs.

| | | |
|-------|---|--|
| 2A-6. | Longitudinal System Analysis (LSA) Submission in HDX 2.0. | |
| | NOFO Section VII.B.3.d. | |

| | |
|---|-----|
| Did your CoC submit LSA data to HUD in HDX 2.0 by January 15, 2021, 8 p.m. EST? | Yes |
|---|-----|

2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

| | | |
|-------|--|--|
| 2B-1. | Sheltered and Unsheltered PIT Count—Commitment for Calendar Year 2022 | |
| | NOFO Section VII.B.4.b. | |

| | |
|---|-----|
| Does your CoC commit to conducting a sheltered and unsheltered PIT count in Calendar Year 2022? | Yes |
|---|-----|

| | | |
|-------|---|--|
| 2B-2. | Unsheltered Youth PIT Count—Commitment for Calendar Year 2022. | |
| | NOFO Section VII.B.4.b. | |

| | |
|--|-----|
| Does your CoC commit to implementing an unsheltered youth PIT count in Calendar Year 2022 that includes consultation and participation from youth serving organizations and youth with lived experience? | Yes |
|--|-----|

2C. System Performance

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

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- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

| | | |
|--------------|---|--|
| 2C-1. | Reduction in the Number of First Time Homeless—Risk Factors. | |
| | NOFO Section VII.B.5.b. | |

| | |
|------------------------------|--|
| Describe in the field below: | |
| 1. | how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time; |
| 2. | how your CoC addresses individuals and families at risk of becoming homeless; and |
| 3. | provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families. |

(limit 2,000 characters)

From FY19 to FY20 the number of First Time Homeless in ES/TH dropped 32% from 2400 to 1635.

1) Everyone potentially facing homelessness is first screened by DSS. It has 7 Homeless Diversion workers stationed across its 4 district offices. They assess clients’ financial resources, rent payment history, and availability of family and community supports. They do an initial screening and triage, address emergent needs, provide assistance finding alternatives to shelter placement, and refer more complex cases to the two CBOs for more in-depth assessment and intensive budget counseling.

2) DSS Diversion workers provide one-time emergency payments when appropriate to avert evictions. DSS has contracted for \$1 million (including \$400,000 for rents arrears payments) with 2 experienced CBOs to station staff in all 4 DSS district offices to provide immediate assessment, budget counseling and locally-funded rent arrears for people who need more intensive help resolving their rent payment issues. DSS contracts for \$1.1 million with Legal Services of the Hudson Valley to provide housing and eviction-related legal counseling and representation. In 2019 NYS awarded a \$788,083/year for 5 years to LSHV to provide eviction prevention services in Westchester and 3 other counties. DSS has piloted an expanded access program to provide legal services to people under 200% of AMI facing eviction in a Yonkers housing court and Westchester is considering countywide Right To Counsel legislation. Other budget counseling, legal services, rent arrears and intermediate-term rent subsidies are available through an integrated decentralized network of experienced providers funded by ESG, NYS, EFSP, and private sources. Three

leading eviction prevention providers meet monthly with DSS and CoC leadership as part of our Homeless System Transformation Team and convene monthly meetings of all local homelessness prevention service providers.

3) Westchester DSS is responsible for overseeing our strategy to reduce first-time homelessness.

| | | |
|-------|---|--|
| 2C-2. | Length of Time Homeless–Strategy to Reduce. | |
| | NOFO Section VII.B.5.c. | |

Describe in the field below:

| | |
|----|--|
| 1. | your CoC’s strategy to reduce the length of time individuals and persons in families remain homeless; |
| 2. | how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and |
| 3. | provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the length of time individuals and families remain homeless. |

(limit 2,000 characters)

1) Our strategy to reduce LOS is to: a) target new ARP Emergency Housing Vouchers to nearly everyone who has been homeless for over one year, b) intensify & focus case planning, c) and systematically remove interagency barriers that delay rehousing.

a) Our CoC prioritized 3 groups for ARP Emergency Housing Vouchers: DV survivors, families homeless longer than one year, and individuals homeless longer than one year. We have made 313 referrals to NYS’ EHV program: more than any other NY county. Our CoC Landlord Relations Committee engages with a pool of local landlords to expand our supply of available units.

b) DSS has 12 Homeless Caseworkers who identify clients with long LOTH using HMIS and other DSS Homeless tracking systems, review their rehousing plans with shelter staff, identify housing barriers, ensure that clients & staff stay focused on overcoming these barriers & identify housing to fit each client’s needs. DCMH contracts with Andrus to provide intensive mental health case management and 3-month post-housing placement follow-up to homeless families with serious mental health issues to ensure they are effectively stabilized and linked to community supports.

c) Multiple CoC workgroups systematically remove barriers (e.g. slow communication or action) to speed rehousing. Our Patriot Housing team meets weekly to review rehousing status of every homeless veteran & Coordinated Entry Referral Conferences meet biweekly or monthly to review status of all unsheltered clients, DV clients, clients seeking PSH, and clients seeking RRH.

2) We identify people with longest LOTH using HMIS. Our Coordinated Entry system prioritizes clients homeless over 1 year. Clients are then prioritized by severity of need and then within each need level based on days homeless.

3) DSS oversees our LOTH reduction efforts.

| | | |
|---|---|--|
| 2C-3. | Exits to Permanent Housing Destinations/Retention of Permanent Housing. | |
| NOFO Section VII.B.5.d. | | |
| Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in: | | |
| 1. | emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and | |
| 2. | permanent housing projects retain their permanent housing or exit to permanent housing destinations. | |

(limit 2,000 characters)

1) We use many strategies to increase our permanent housing placement rate. Our Coordinated Entry System swiftly sends referrals when vacancies occur. Our CE Referral Committees (CERC) meet to rapidly rehouse homeless individuals using a by-name list to case conference every household and overcome barriers to housing. We have separate CERCs for veterans, unsheltered, DV, PSH-seeking and RRH-seeking clients. Each meets at least monthly.

We use non-CoC resources to expand our housing supply. One major source is NYS Empire State Supportive Housing Initiative (ESSHI) grants that is 5-year funding, renewable for 20+ years, to fund operating & support service costs for new PSH, thus making new capital projects feasible, AND gives awardees priority for NYS capital funds. In 2018 and 2019 local CBOs received 7 ESSHI awards. Three projects opened or are nearing completion, including 137 new homeless-only units. Our CoC got 6 ESSHI awards in 2019 and submitted 8 applications in 2020.

Our CoC has submitted 313 referrals to NYS' ARP Emergency Housing Voucher program – more than any other NYS county. So far 282 ES/TH/RRH clients have been selected to apply, 40 have been approved, and 242 are submitting final documents.

We also use NYS Medicaid Redesign Team funding to create innovative housing. In 2018 FSSY, a CoC member, was awarded a \$2.5 million 5-year Health Home Supportive Housing contract to provide 15 scattered-site PSH units for homeless disabled high-Medicaid users.

2) Our PSH retention rate is excellent: 99% in both 2019 and 2020. All of our PSH programs offer in-home case management. DSS' Homeless Casework unit links clients to housing & services needed for housing stability. Our CoC convenes a Housing Success Committee that helps housing providers share strategies to stabilize challenging clients. DCMH contracts with Andrus to provide case management and 3-month post-housing placement follow-up to homeless families with SMI to ensure they are stabilized and linked to services.

| | | |
|------------------------------|---|--|
| 2C-4. | Returns to Homelessness–CoC's Strategy to Reduce Rate. | |
| NOFO Section VII.B.5.e. | | |
| Describe in the field below: | | |
| 1. | how your CoC identifies individuals and families who return to homelessness; | |
| 2. | your CoC's strategy to reduce the rate of additional returns to homelessness; and | |

| | |
|----|--|
| 3. | provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness. |
|----|--|

(limit 2,000 characters)

1) When a previously housed person or family becomes homeless again, one of several multi-agency teams analyzes what went wrong with that specific individual's housing placement. Patriot Housing expedites planning and referrals for veterans. We have one Coordinated Entry Referral Conference (CERC) expediting planning and referrals for PSH, a 2nd for RRH referrals, a 3rd for street homeless, and a 4th for DV survivors. Every agency that knows the client contributes their perspective and helps shape the new housing and service plan. Multiple outreach workers and service providers are mobilized as needed to re-engage the client.

2) DSS' Homeless unit reviews cases of all homeless clients, beginning with those with long lengths of stay and multiple returns to homelessness. They are prioritized for case conferencing and systemic advocacy to ensure that needed services are built into their rehousing plans. The CoC's Housing Success Workgroup uses case conferences to support providers managing the most difficult clients to prevent returns to homelessness.

We look not for general characteristics but try to understand the specific individual factors that led to renewed homelessness. Sometimes they are relatively straightforward issues like money management, substance use, or mental health deterioration. We address these by making sure clients are linked to the specific services they need. Often they involve people's hearts and minds, less tangible things like loneliness, fear, or feeling overwhelmed. Our housing plans have included personalized interventions like enabling clients to stay involved with their shelter community as a volunteer rather than as a resident, linking newly housed people to 12-step and other support groups, and helping people find things they love doing in their new home, e.g. watching movies, cooking, knitting and painting.

3) The CoC Board oversees our work to prevent returns to homelessness.

| | | |
|-------|---|--|
| 2C-5. | Increasing Employment Cash Income-Strategy. | |
| | NOFO Section VII.B.5.f. | |

Describe in the field below:

| | |
|----|--|
| 1. | your CoC's strategy to increase employment income; |
| 2. | how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and |
| 3. | provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment. |

(limit 2,000 characters)

1) In 2019 DSS revamped its employment approach, making the Urban League of Westchester responsible for job services for ALL employable DSS clients. Its strategy is to provide underemployed individuals is to help them develop improved job skills so they can move up a career ladder. Our RRH projects have dedicated employment counselors. Our CoC recently added DSS' Office of Work Activities (OWA) manager to our CoC board to enhance our coordination.

2) The Urban League’s strategy for unemployed recipients is to provide clients with the pre-vocational work readiness skills, work experience, and specific job skills training they need to effectively compete for jobs. The employment resources offered include job developers, job counselors, work readiness training, and job fairs. The Urban League also coordinates services for ALL non-employable DSS clients. It monitors treatment attendance to enhance employability and links clients to SSI/SSDI assistance. DSS caseworkers ensure that all CoC clients are linked to the Urban League.

The Urban League and DSS OWA links all Westchester’s employable homeless to available educational/vocational programs. These include the NYS Education Department-funded Board of Cooperative Educational Services, the State University of New York’s Westchester Educational Opportunity Center, the Yonkers’ Public Schools’ Vive School Pathways to Success program, and the Westchester County and Yonkers USDOL-funded Workforce Investment Boards’ One-Stop Employment Centers. Individuals with disabilities can also receive services for NYS’ Adult Career and Continuing Education Services Vocational Rehabilitation (ACCES-VR). Homeless veterans can also access VA and SSVF employment services.

3) DSS OWA oversees our work to increase client employment income.

| | | |
|--------|---|--|
| 2C-5a. | Increasing Employment Cash Income–Workforce Development–Education–Training. | |
| | NOFO Section VII.B.5.f. | |

Describe in the field below how your CoC:

| | |
|----|--|
| 1. | promoted partnerships and access to employment opportunities with private employers and private employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing agencies; and |
| 2. | is working with public and private organizations to provide meaningful education and training, on-the-job training, internships, and employment opportunities for program participants. |

(limit 2,000 characters)

1) Westhab, Urban League, SSVF & the VA hold job fairs and conduct outreach to employers & staffing agencies. Our CoC Self-Sufficiency Committee links shelter & housing staff to employment staff from DSS, VA, USDoL, and NYS-funded job programs to share ideas, resources and job openings. Greyston’s large non-profit bakery recruits homeless staff.

2) The NYS Office of Mental Health & Office of Alcoholism and Substance Abuse Services created new NYS-certified Peer Specialist positions for people with lived experience with mental illness & substance use. NYS has made these peer services Medicaid reimbursable, creating a surge in demand. Two CoC members are certified peer training agencies who arrange field and job placements.

The Urban League links employable homeless to educational/vocational program including the NYS Education Department-funded Board of Cooperative Educational Services, State University of NY’s Westchester Educational Opportunity Center, Yonkers’ Public Schools’ Pathways to Success, and the Westchester County and Yonkers USDOL-funded One-Stop Employment Centers. Individuals with disabilities can receive NYS’ Adult Career and

Continuing Education Services Vocational Rehabilitation services. Homeless veterans can access VA and SSVF employment services.

Our CoC board repeatedly discussed the importance of providing paid or volunteer work opportunities for participants at our board meetings, most recently on 5/19/21. We distributed and discussed Exhibit 29-3 Guide for Review of CoC Recipient Overall Grant Management of the CPD Monitoring Handbook at several CoC board meetings, with special focus on Questions 58 & 59, describing HUD expectations re consumer participation in policymaking and in operations/service delivery. We'll use FY21 Planning Grant funds to provide 3 internships to encourage CoC partners to expand use of certified peers.

| | | |
|---------------|---|--|
| 2C-5b. | Increasing Non-employment Cash Income. | |
| | NOFO Section VII.B.5.f. | |

| | |
|------------------------------|--|
| Describe in the field below: | |
| 1. | your CoC's strategy to increase non-employment cash income; |
| 2. | your CoC's strategy to increase access to non-employment cash sources; and |
| 3. | provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income. |

(limit 2,000 characters)

1) Our CoC's strategy to increase non-employment cash income is to coordinate a multi-agency effort to ensure that homeless people are linked to all available mainstream entitlements.

2) * DSS caseworkers routinely assess all new applicants for cash assistance to ensure that they are receiving all entitlements for which they are eligible. These include public assistance, SNAP food stamps, and the Earned Income Tax Credit.

* All PSH and RRH case managers develop an Independent Living Plan that includes linking them to mainstream benefits.

* The Urban League also coordinates services for ALL non-employable DSS clients. It monitors treatment attendance to enhance employability and links clients to SSI/SSDI assistance. DSS caseworkers ensure that all CoC clients are linked to the Urban League.

* DSS also contracts with global firm Maximus to provide SSI/SSDI advocacy & SOAR to CoC clients.

* The Westchester County Department of Community Mental Health provides certified SOAR training and technical assistance for any CoC partner willing to provide SOAR services.

* Legal Services of the Hudson Valley does NYS-funded disability advocacy & SSI/SSD appeals.

* Several CoC member organizations have recently submitted requests for state funding to provide SOAR.

3) DSS oversees our work to increase client non-employment cash income.

3A. Coordination with Housing and Healthcare Bonus Points

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
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 - 24 CFR part 578

| | | |
|--------------|--|--|
| 3A-1. | New PH-PSH/PH-RRH Project—Leveraging Housing Resources. | |
| | NOFO Section VII.B.6.a. | |

| | |
|---|-----|
| Is your CoC applying for a new PSH or RRH project(s) that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness? | Yes |
|---|-----|

| | | |
|---------------|--|--|
| 3A-1a. | New PH-PSH/PH-RRH Project—Leveraging Housing Commitment. You Must Upload an Attachment to the 4B. Attachments Screen. | |
| | NOFO Section VII.B.6.a. | |

Select yes or no in the chart below to indicate the organization(s) that provided the subsidies or subsidized housing units for the proposed new PH-PSH or PH-RRH project(s).

| | | |
|----|---|-----|
| 1. | Private organizations | No |
| 2. | State or local government | Yes |
| 3. | Public Housing Agencies, including use of a set aside or limited preference | No |
| 4. | Faith-based organizations | No |
| 5. | Federal programs other than the CoC or ESG Programs | No |

| | | |
|--------------|---|--|
| 3A-2. | New PSH/RRH Project—Leveraging Healthcare Resources. | |
| | NOFO Section VII.B.6.b. | |

| | |
|--|----|
| Is your CoC applying for a new PSH or RRH project that uses healthcare resources to help individuals and families experiencing homelessness? | No |
|--|----|

| | | |
|---------------|---|--|
| 3A-2a. | Formal Written Agreements–Value of Commitment–Project Restrictions. You Must Upload an Attachment to the 4B. Attachments Screen. | |
| | NOFO Section VII.B.6.b. | |

| | | |
|-----------|--|----|
| 1. | Did your CoC obtain a formal written agreement that includes: (a) the project name; (b) value of the commitment; and (c) specific dates that healthcare resources will be provided (e.g., 1-year, term of grant, etc.)? | No |
| 2. | Is project eligibility for program participants in the new PH-PSH or PH-RRH project based on CoC Program fair housing requirements and not restricted by the health care service provider? | No |

| | | |
|--------------|---|--|
| 3A-3. | Leveraging Housing Resources–Leveraging Healthcare Resources–List of Projects. | |
| | NOFO Sections VII.B.6.a. and VII.B.6.b. | |

If you selected yes to question 3A-1. or 3A-2., use the list feature icon to enter information on each project you intend for HUD to evaluate to determine if they meet the bonus points criteria.

| Project Name | Project Type | Rank Number | Leverage Type |
|----------------|--------------|-------------|---------------|
| DCMH CaresPlus | PSH | 23 | Housing |

3A-3. List of Projects.

1. What is the name of the new project? DCMH CaresPlus

2. Select the new project type: PSH

3. Enter the rank number of the project on your CoC's Priority Listing: 23

4. Select the type of leverage: Housing

3B. New Projects With Rehabilitation/New Construction Costs

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

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- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
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| | | |
|--------------|--|--|
| 3B-1. | Rehabilitation/New Construction Costs—New Projects. | |
| | NOFO Section VII.B.1.r. | |

| | |
|--|----|
| Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction? | No |
|--|----|

| | | |
|--------------|--|--|
| 3B-2. | Rehabilitation/New Construction Costs—New Projects. | |
| | NOFO Section VII.B.1.s. | |

| | |
|---|---|
| If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with: | |
| 1. | Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and |
| 2. | HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons. |

(limit 2,000 characters)

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

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| | | |
|--------------|---|--|
| 3C-1. | Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. | |
| | NOFO Section VII.C. | |

| | |
|--|----|
| Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes? | No |
|--|----|

| | | |
|--------------|---|--|
| 3C-2. | Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. You Must Upload an Attachment to the 4B. Attachments Screen. | |
| | NOFO Section VII.C. | |

If you answered yes to question 3C-1, describe in the field below:

- | | |
|----|---|
| 1. | how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and |
| 2. | how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act. |

(limit 2,000 characters)

N/A

4A. DV Bonus Application

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

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- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

| | | |
|-------|------------------------------------|--|
| 4A-1. | New DV Bonus Project Applications. | |
| | NOFO Section II.B.11.e. | |

| | |
|--|-----|
| Did your CoC submit one or more new project applications for DV Bonus Funding? | Yes |
|--|-----|

| | | |
|--------|-------------------------|--|
| 4A-1a. | DV Bonus Project Types. | |
| | NOFO Section II.B.11. | |

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2021 Priority Listing.

| | Project Type | |
|----|----------------------------------|-----|
| 1. | SSO Coordinated Entry | Yes |
| 2. | PH-RRH or Joint TH/RRH Component | No |

You must click “Save” after selecting Yes for element 2 PH-RRH or Joint TH/RRH Component to view questions 4A-4 through 4A-4f.

| | | |
|-------|--|--|
| 4A-2. | Number of Domestic Violence Survivors in Your CoC's Geographic Area. | |
| | NOFO Section II.B.11. | |

| | | |
|----|--|-----|
| 1. | Enter the number of survivors that need housing or services: | 486 |
| 2. | Enter the number of survivors your CoC is currently serving: | 82 |
| 3. | Unmet Need: | 404 |

| | | |
|--------|---|--|
| 4A-2a. | Calculating Local Need for New DV Projects. | |
| | NOFO Section II.B.11. | |

Describe in the field below:

| | |
|----|---|
| 1. | how your CoC calculated the number of DV survivors needing housing or services in question 4A-2 element 1 and element 2; and |
| 2. | the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects); or |
| 3. | if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs. |

(limit 2,000 characters)

1. The data shown in the responses to 4A-2 reflects the year from 10/1/20 through 9/30/21. The number of DV survivors needing housing (486) is based on the number of households experiencing homelessness or in a CoC housing program during the prescribed period. The number of survivors our CoC is currently serving (82) reflects the total census of occupied DV shelter beds (38) and DV specific housing programs, RISE (30) & NYS EHV (14) during the same one year period.

This does not include 1,782 calls for shelter/housing to VSP agencies between 10/1/20 and 9/30/21.

2. The data source is from our HMIS database along with administrative data from our local DV provider orgs that they are currently at their full capacity of 38.

3. Our primary barriers to meeting the need are a lack of shelter beds and dedicated housing for this population. DV hotlines in Westchester County received a combined 1,782 calls for shelter/housing between 10/1/20 and 9/30/21, nearly 4X the number of people we recorded as homelessness in our HMIS database. Due to the lack of shelter beds it is difficult to provide accurate need data because we cannot know the amount of people who are at risk of homelessness or fleeing that are doubled up or remaining with their abusers due to lack of available resources. If in fact there are many times more people at risk our current dedicated housing resources will quickly be grossly inadequate to meet demand. In addition, many of the people made homeless by DV do not meet the criteria for RRH or PSH because they are not disabled nor long term homeless, and also lack adequate income to pay rent on their own within the 2-3 year RRH program window. The need indicates the extreme scarcity of long term housing solutions for people made homeless by DV.

| | | |
|-------|---|--|
| 4A-3. | New Support Services Only Coordinated Entry (SSO-CE) DV Bonus Project–Applicant Information. | |
| | NOFO Section II.B.11.(c) | |

Enter in the chart below information about the project applicant applying for the new SSO-CE DV Bonus project:

| | |
|-------------------|--|
| 1. Applicant Name | Westchester County Department of Social Services |
| 2. Project Name | Westchester Coordinated Entry DV |

| | | |
|--------|--|--|
| 4A-3a. | New SSO-CE Project–Addressing Coordinated Entry Inadequacy. | |
| | NOFO Section II.B.11.(c) | |

Describe in the field below:

| | |
|----|---|
| 1. | how the current Coordinated Entry is inadequate to address the needs of survivors of domestic violence, dating violence, sexual assault, or stalking; and |
| 2. | how the proposed project addresses inadequacies identified in element 1. above. |

(limit 2,000 characters)

Currently, residents in local DV shelters and those fleeing domestic violence but not staying at a DV shelter are not all enrolled into Coordinated Entry. Haphazardly VSP agency staff will request that specific clients be enrolled in Coordinated Entry; we do not have anyone assigned to enroll those clients but find staff to do so ad hoc. There is no systematic process with assigned staff to enroll ALL survivors of domestic violence in CE regardless of where they first contact our system.

In addition, survivors of DV in general population shelters are not always made aware of and referred to DV-targeted permanent housing.

The DV-specific Coordinated Entry staff funded by our DV Bonus project will ensure that all survivors of domestic violence will be enrolled in Coordinated Entry and referred to appropriate housing.

Survivors will be able to enter Coordinated Entry through any DV shelter or victim service provider. ALL households identified as being made homeless by DV will be connected to the DV Coordinated Entry Specialist funded by this project, who will conduct a screening to determine whether the household meets the criteria for CoC housing opportunities and enroll them in Coordinated Entry for prioritization and referral using a dedicated, confidential list of clients.

DV survivors will be referred to non-DV specific housing opportunities when they meet program criteria. This gives clients greater housing choice, and will ensure that the program serving them is best attuned to their needs.

Survivors also enter through our general population shelters and street outreach. These clients are automatically entered into our HMIS and Coordinated Entry. The DV Coordinated Entry Specialist will ensure these households are prioritized for Permanent Housing beds targeted to those fleeing DV using a dedicated confidential list of clients. Bilingual Community Work Assistants from our Office for Women will provide direct support to clients, creating access points more similar to those offered by DV providers.

| |
|-----------------------------|
| Applicant Name |
| This list contains no items |

4B. Attachments Screen For All Application Questions

We prefer that you use PDF files, though other file types are supported. Please only use zip files if necessary.

Attachments must match the questions they are associated with.

Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.

We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

| Document Type | Required? | Document Description | Date Attached |
|---|-----------|----------------------|---------------|
| 1C-14. CE Assessment Tool | Yes | CE Assessment Too... | 11/03/2021 |
| 1C-7. PHA Homeless Preference | No | | |
| 1C-7. PHA Moving On Preference | No | | |
| 1E-1. Local Competition Announcement | Yes | Westchester CoC L... | 11/03/2021 |
| 1E-2. Project Review and Selection Process | Yes | Westchester CoC ... | 11/05/2021 |
| 1E-5. Public Posting–Projects Rejected-Reduced | Yes | Westchester CoC P... | 11/05/2021 |
| 1E-5a. Public Posting–Projects Accepted | Yes | Westchester CoC P... | 11/05/2021 |
| 1E-6. Web Posting–CoC-Approved Consolidated Application | Yes | Westchester CoC W... | 11/11/2021 |
| 3A-1a. Housing Leveraging Commitments | No | Housing Leveragin... | 11/05/2021 |
| 3A-2a. Healthcare Formal Agreements | No | | |
| 3C-2. Project List for Other Federal Statutes | No | | |

Attachment Details

Document Description: CE Assessment Tool designed by Westchester CoC

Attachment Details

Document Description: New Rochelle 2021 HCV Admin Plan + Yonkers 2021 HCV Admin Plan excerpts

Attachment Details

Document Description:

Attachment Details

Document Description: Westchester CoC Local Competition Announcement

Attachment Details

Document Description: Westchester CoC Project Review and Selection Process

Attachment Details

Document Description: Westchester CoC Public Posting–Projects Rejected-Reduced

Attachment Details

Document Description: Westchester CoC Public Posting–Projects Accepted

Attachment Details

Document Description: Westchester CoC Web Posting–CoC-Approved Consolidated Application

Attachment Details

Document Description: Housing Leveraging Commitment letter for DCMH CarePlus CoC Bonus project

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

| Page | Last Updated |
|---|--------------|
| 1A. CoC Identification | 10/15/2021 |
| 1B. Inclusive Structure | 10/28/2021 |
| 1C. Coordination | 11/10/2021 |
| 1C. Coordination continued | 11/09/2021 |
| 1D. Addressing COVID-19 | 11/10/2021 |
| 1E. Project Review/Ranking | 11/10/2021 |
| 2A. HMIS Implementation | 10/28/2021 |
| 2B. Point-in-Time (PIT) Count | 10/19/2021 |
| 2C. System Performance | 11/10/2021 |
| 3A. Housing/Healthcare Bonus Points | 10/22/2021 |
| 3B. Rehabilitation/New Construction Costs | 10/19/2021 |

| | | |
|------------------------|---------|------------|
| FY2021 CoC Application | Page 62 | 11/11/2021 |
|------------------------|---------|------------|

| | |
|--|-------------------|
| 3C. Serving Homeless Under Other Federal Statutes | 10/26/2021 |
| 4A. DV Bonus Application | 11/10/2021 |
| 4B. Attachments Screen | 11/11/2021 |
| Submission Summary | No Input Required |



Comprehensive Homeless Assessment Tool (CHAT)

Client Name:

DOB:

HMIS ID #

Assessor:

Agency:

Date:

| Question | Answer | PSH Score | RRH Score |
|---|--|--|-----------|
| 1. Age | | | |
| Age of individual (at time of assessment) * | _____ | If age < 25yrs or > 64 Score 1 0 <input type="checkbox"/> 1 <input type="checkbox"/> | |
| 2. Street homelessness | | | |
| Is the individual currently living on the streets? * | Yes <input type="checkbox"/> No <input type="checkbox"/> | If "Yes" Score 1 0 <input type="checkbox"/> 1 <input type="checkbox"/> | |
| 3. Repeat homelessness | | | |
| Does individual have prior episodes of homelessness? * | Yes <input type="checkbox"/> No <input type="checkbox"/> | IF "Yes" Score 1 0 <input type="checkbox"/> 1 <input type="checkbox"/> | |
| 4. Hospitalizations | | | |
| How many times have you been to the Emergency Room in the past 12 months? | _____ | For: Two Inpatient Hospitalizations OR Five Emergency Room Visits OR Four Emergency Room visits AND one Inpatient Hospitalization" Score 1 0 <input type="checkbox"/> 1 <input type="checkbox"/> | |
| How many times have you been hospitalized as an inpatient in the past 12 months? | _____ | | |
| 5. Violence | | | |
| Have you been the victim of a violent attack since you became homeless? | Yes <input type="checkbox"/> No <input type="checkbox"/> | If "Yes to Either Violence Question Score 1 0 <input type="checkbox"/> 1 <input type="checkbox"/> | |
| Have you threatened to or tried to harm yourself or someone else since you became homeless? | Yes <input type="checkbox"/> No <input type="checkbox"/> | | |

* Indicates a field that will automatically fill in HMIS.



| Question | Answer | PSH Score | RRH Score | |
|---|--|---|--|------------------|
| 6. Risk | | | | |
| Are you currently fleeing Domestic Violence? * | Yes <input type="checkbox"/> No <input type="checkbox"/> | If "Yes to Either Risk Question Score 1 0 <input type="checkbox"/> 1 <input type="checkbox"/> | | |
| Does anyone force or trick you to do things you don't want to do? | Yes <input type="checkbox"/> No <input type="checkbox"/> | | | |
| 7-A. Number of disabilities | | | | |
| Does individual have 2 or more disabilities? * | Yes <input type="checkbox"/> No <input type="checkbox"/> | If "Yes" Score 1 0 <input type="checkbox"/> 1 <input type="checkbox"/> | If "Yes" Score -1 0 <input type="checkbox"/> -1 <input type="checkbox"/> | |
| 8-B. Law enforcement | | | | |
| Have you been incarcerated in the last two years? | Yes <input type="checkbox"/> No <input type="checkbox"/> | If "Yes", "Frequently", or "Sometimes" to any Law Enforcement Question Score 1 0 <input type="checkbox"/> 1 <input type="checkbox"/> | If "Yes" incarcerated in last two years Score -1 0 <input type="checkbox"/> -1 <input type="checkbox"/> | |
| In the past year, how often have you interacted with police because you witnessed a crime, were the victim of a crime, were suspected of a crime or because the police told you that you must move along? | <input type="checkbox"/> <i>Frequently</i> <input type="checkbox"/> <i>Sometimes</i> <input type="checkbox"/> <i>Rarely or never</i> | | | |
| C. Employment | | | | |
| Are you currently employed? | Yes <input type="checkbox"/> No <input type="checkbox"/> | | If "Yes" Score +2 0 <input type="checkbox"/> 2 <input type="checkbox"/> | |
| Fill in the following table for employment history over the last 24 months: | | | | |
| Employer | Start Date: | End Date (or today's date if current job) | Reason for leaving | Monthly Pay Rate |
| | | | | \$ |
| | | | | \$ |
| | | | | \$ |
| | | | | \$ |
| Number of months employed over last 24 months (Based on employment information listed above) | | | Score -1 if less than 12 months. -1 <input type="checkbox"/> 0 <input type="checkbox"/> | |

* Indicates a field that will automatically fill in HMIS.



| Question | Answer | PSH Score | RRH Score |
|---|----------|-----------|---|
| D. Monthly Income | | | |
| What is the monthly household income? * | \$ _____ | | Score is equal to monthly income divided by 100 (rounded down) _____ |

Note: if not currently employed but last job ended within last 6 months, and lasted 12 or more months, score is equal to current monthly income divided by 100 or monthly pay rate from last job divided by 100, whichever is higher.

STOP HERE IF MONTHLY INCOME (or last employment income per above) IS BELOW \$783 (50% of 1BR FMR 2022). RRH score is set to 0.

| E. Education | | | |
|--|---|--|---|
| What is highest level of school completed? | <input type="checkbox"/> 0-8th grade <input type="checkbox"/> 9-12th grade <input type="checkbox"/> HS/GED graduate <input type="checkbox"/> College graduate <input type="checkbox"/> Completed job skills/vocational training | | If "0-8 th grade" or "9-12 th grade" Score -1 -1 <input type="checkbox"/> 0 <input type="checkbox"/> |

F. Rental History

Fill in the following table for rental history over the last 24 months:

| Leased/ Owned by | Start Date of Residence | End Date of Residence | Reason for Leaving | Average Monthly contribution by Client |
|------------------|-------------------------|-----------------------|--------------------|--|
| | | | | \$ |
| | | | | \$ |
| | | | | \$ |
| | | | | \$ |

| | | |
|---|--|---|
| Number of months housed in last 24 months (Based on rental history above) | | Score 0 if 12 or more months housed. Score -1 if less than 12 months. -1 <input type="checkbox"/> 0 <input type="checkbox"/> |
|---|--|---|

* Indicates a field that will automatically fill in HMIS.



| Question | Answer | PSH Score | RRH Score |
|--|--|------------------|---|
| G. Money Management | | | |
| How much do you owe for debt payments every month (such as credit cards, utility arrears, payday loans, auto loans, & college loans) | \$ _____ | | Score -1 if debt \geq 25% of monthly income OR if <i>Frequently</i> late paying bills -1 <input type="checkbox"/> 0 <input type="checkbox"/> |
| In the past 24 months how frequently are you late paying bills? | <input type="checkbox"/> <i>Frequently</i> (every month at least one late bill) <input type="checkbox"/> <i>Sometimes</i> (one late bill every few months) <input type="checkbox"/> <i>Rarely or never</i> | | |
| H. Criminal History | | | |
| Do you have a criminal history that includes drug offenses, arson, other felonies, or requires you to register as a sex offender? | Yes <input type="checkbox"/> No <input type="checkbox"/> | | If "Yes" Score -1 -1 <input type="checkbox"/> 0 <input type="checkbox"/> |
| | | PSH Score | RRH Score |
| TOTAL SCORE | | | |

* Indicates a field that will automatically fill in HMIS.

Westchester County
Continuum of Care Partnership for the Homeless

1E-1. – Local Competition Announcement

Renewal CoC Project Applications were due for local review on October 17, 2021. The due date was posted to our CoC website on August 20, 2021.

Westchester County Continuum of Care 2021 Rank and Review Process including point values for objective criteria our CoC used to review and rank projects was also posted on August 20, 2021 to the CoC website.

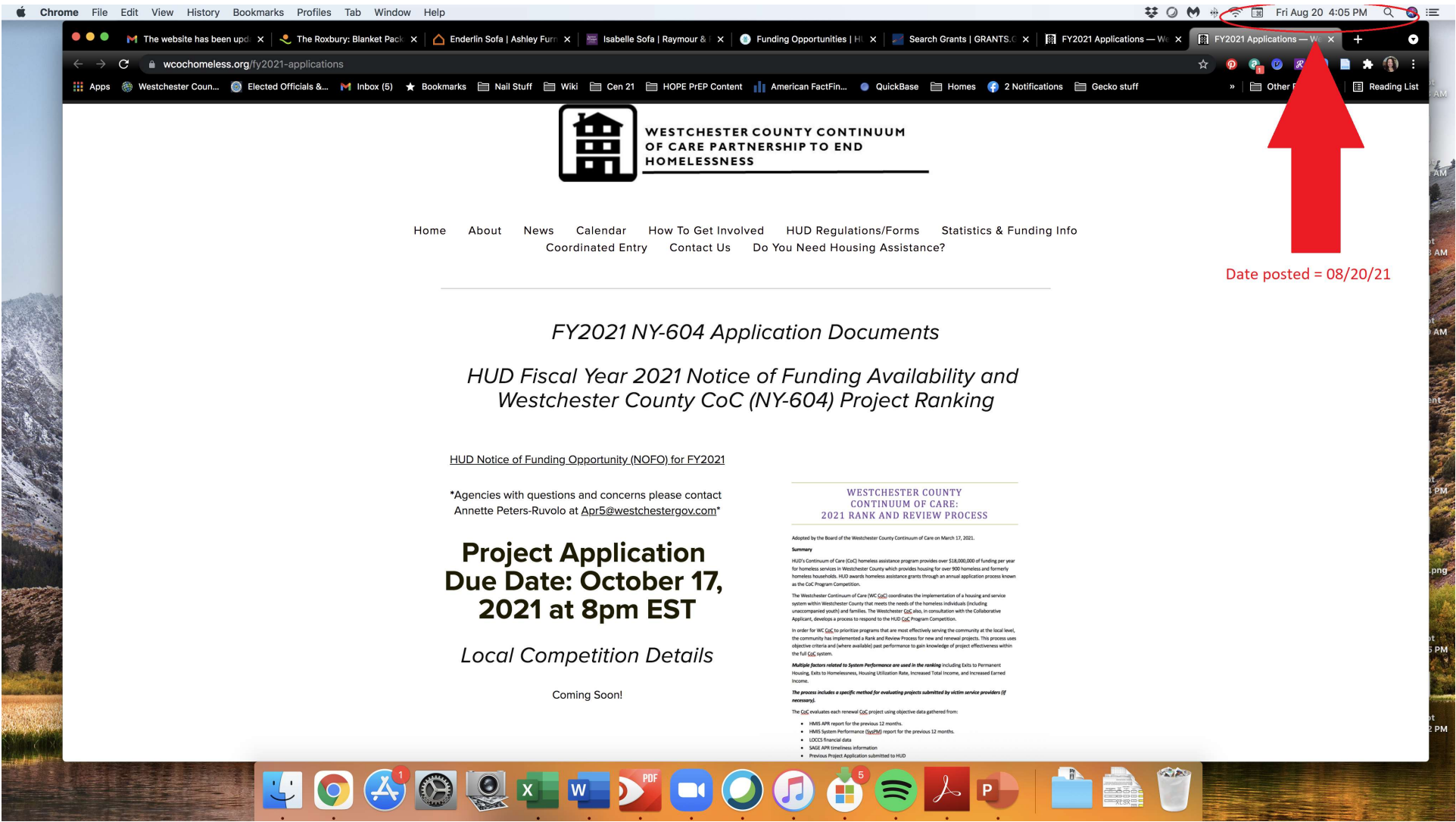
In addition, the CoC Co-chair notified all current recipients of the local competition deadline via letter on August 30, 2021.

Please find attached:

- 1) Screen shot showing public posting of the Project Application submission due date of 10/17/21 on the Westchester CoC website on August 20, 2021.

Screen shot also shows 2021 Rank and Review Process including document including point values for objective criteria our CoC used to review and rank projects was also posted on August 20, 2021 to the CoC website.

- 2) A copy of the Westchester County Continuum of Care 2021 Rank and Review Process posted to the website on that date.
- 3) Letters to Applicants notifying them of the Local Competition Deadline 08/30/2021.



Date posted = 08/20/21



Home About News Calendar How To Get Involved HUD Regulations/Forms Statistics & Funding Info
Coordinated Entry Contact Us Do You Need Housing Assistance?

FY2021 NY-604 Application Documents

HUD Fiscal Year 2021 Notice of Funding Availability and Westchester County CoC (NY-604) Project Ranking

[HUD Notice of Funding Opportunity \(NOFO\) for FY2021](#)

Agencies with questions and concerns please contact Annette Peters-Ruvolo at Apr5@westchestergov.com

**Project Application
Due Date: October 17,
2021 at 8pm EST**

Local Competition Details

Coming Soon!

**WESTCHESTER COUNTY
CONTINUUM OF CARE:
2021 RANK AND REVIEW PROCESS**

Adapted by the Board of the Westchester County Continuum of Care on March 17, 2021.

Summary

HUD's Continuum of Care (CoC) homeless assistance program provides over \$18,000,000 of funding per year for homeless services in Westchester County which provides housing for over 900 homeless and formerly homeless households. HUD awards homeless assistance grants through an annual application process known as the CoC Program Competition.

The Westchester Continuum of Care (WC CoC) coordinates the implementation of a housing and service system within Westchester County that meets the needs of the homeless individuals (including unaccompanied youth and families). The Westchester CoC also, in consultation with the Collaborative Applicant, develops a process to respond to the HUD CoC Program Competition.

In order for WC CoC to prioritize programs that are most effectively serving the community at the local level, the community has implemented a Rank and Review Process for new and renewal projects. This process uses objective criteria and (where available) past performance to gain knowledge of project effectiveness within the full CoC system.

Multiple factors related to System Performance are used in the ranking including Exit to Permanent Housing, Exit to Homelessness, Housing Utilization Rate, Increased Total Income, and Increased Earned Income.

The process includes a specific method for evaluating projects submitted by victim service providers (if necessary).

The CoC evaluates each renewal CoC project using objective data gathered from:

- HHS APR report for the previous 12 months.
- HHS System Performance (SP) report for the previous 12 months.
- LDCS financial data
- SAGE APR timeliness information
- Previous Project Application submitted to HUD

WESTCHESTER COUNTY CONTINUUM OF CARE: 2021 RANK AND REVIEW PROCESS

Adopted by the Board of the Westchester County Continuum of Care on March 17, 2021.

Summary

HUD's Continuum of Care (CoC) homeless assistance program provides over \$18,000,000 of funding per year for homeless services in Westchester County which provides housing for over 900 homeless and formerly homeless households. HUD awards homeless assistance grants through an annual application process known as the CoC Program Competition.

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Multiple factors related to System Performance are used in the ranking including Exits to Permanent Housing, Exits to Homelessness, Housing Utilization Rate, Increased Total Income, and Increased Earned Income.

The process includes a specific method for evaluating projects submitted by victim service providers (if necessary).

The CoC evaluates each renewal CoC project using objective data gathered from:

- HMIS APR report for the previous 12 months.
- HMIS System Performance (SysPM) report for the previous 12 months.
- LOCCS financial data
- SAGE APR timeliness information
- Previous Project Application submitted to HUD

Scoring

The 2021 Westchester CoC Project Ranking will be scored on a 70 point scale with the following breakdown:

| Criteria | Source | Points | |
|---|----------------------|---|---|
| Factors related to System Performance | | | |
| Exits to Permanent Housing/ Retention in Permanent Housing | SysPM 7b | PSH: 100% 5 99 to 99.99% 4 95 to 98.99% 3 90 to 94.99% 2 80 to 89.99% 1 Below 80% 0 | RRH and TH: 90% to 100% 5 80 to 89.99% 4 75 to 79.99% 3 70 to 74.99% 2 60 to 69.99% 1 Below 60% 0 |
| Exits to Homelessness | APR Q23 | All components: 0 to 4.99% 5 5 to 9.99% 4 10 to 14.99% 3 15 to 19.99% 2 20 to 24.99% 1 25%+ 0 | |
| Increased participant earned income | SysPM 4.1 | PSH: 10%+ 5 5 to 9.99% 4 2.5 to 4.99% 3 1 to 2.49% 2 0 to 0.99% 1 0% 0 | RRH and TH: 35%+ 5 25 to 34.99% 4 20 to 24.99% 3 10 to 19.99% 2 0 to 9.99% 1 0% 0 |
| Increased participant total income | SysPM 4.3 | PSH: 70%+ 5 50 to 69.99% 4 25 to 49.99% 3 10 to 24.99% 2 0 to 9.99% 1 0% 0 | RRH and TH: 90%+ 5 75 to 89.99% 4 50 to 74.99% 3 25 to 49.99% 2 0 to 24.99% 1 0% 0 |
| Project Performance factors | | | |
| Housing Utilization Rate | APR Q7b and Q8b | PSH and TH: 100%+ 5 95 to 99.99% 4 85 to 94.99% 3 75 to 84.99% 2 50 to 74.99% 1 0 to 49.99% 0 | RRH: 200%+ 5 150 to 199.99% 4 100 to 149.99% 3 75 to 99.99% 2 50 to 74.99% 1 0 to 49.99% 0 |
| Participant Eligibility | CoC monitoring visit | 0 to 5 points scored (<i>% eligible participants x 5 points</i>) | |

| | | |
|---|---------------------------------|---|
| HMIS Data Quality | APR Q6 | 0 to 5 points @ -1 point per <i>data element error rate 5% or above Q6a, Q6b, Q6c</i> |
| APR timeliness | SAGE | 1 point per on time APR due in last two funding periods |
| Amount of funds recaptured by HUD | LOCCS and Project Application | 0 to 5 points <i>scored (% funds grant spent x 5 points)</i> |
| <i>Project Characteristics</i> | | |
| Project serves a specialized population services or serves a population with severe needs | Project Application | 5 points for serving one or more of the following: <ul style="list-style-type: none"> Youth Victims of domestic violence Families with children Persons experiencing chronic homelessness Veterans Current or past substance use Lesbian, Gay, Bisexual, Transgender, Questioning (LGBTQ) status Significant health or behavioral health challenges or functional impairments |
| Project Component | Project Application | 10 points for PSH or RHH; 5 points for TH; 0 points for SSO (except Coordinated Entry) |
| Low Barrier | Project Application | 5 points for Low Barrier |
| Participation in Coordinated Entry | HMIS and CoC attendance records | 3 points if all project entries since 7/1/19 are CE referrals 2 points for provider attendance at most CERC meetings when the project has any vacancies. |
| CoC Board attendance | CoC attendance records | 3 points for attendance at most CoC Board meetings [recipient and subrecipient] |

Note: Domestic Violence services providers may self-report their data (from a comparable database) to respond to performance criteria since they do not participate in the Westchester CoC HMIS.

Project Ranking

Using the above scoring matrix, all projects seeking funding are scored and placed in numerical order, referred to as the “ranking”. Ranking places an applicant in either Tier 1 or Tier 2 based on the criteria established by HUD in the NOFA and CoC priorities.

The HMIS and Westchester Coordinated Entry projects are not scored, but automatically ranked #1 and #2 because they provide funding necessary for the functioning of the entire CoC.

First and adequately performing (based on Technical Submission benchmarks) second time renewal projects are placed in bottom spots in Tier 1.

The project ranking is first shared with the Continuum of Care Board. The Board reviews the process and all scoring in order to adopt the ranking. Projects that fall into the bottom of the ranking in Tier 2, are contacted and notified of their ranking.

Bonus Projects and other CoC new funding

When HUD makes new CoC funding available through the CoC Bonus or other new funding categories, a separate RFP will be issued by the CoC to determine subrecipients to design and submit Project Applications to HUD for the new funding.

New projects will be ranked below renewals.

Reallocation

Reallocation is the process by which the CoC shifts funds, in whole or in part, from existing eligible renewal grants to new projects that can better address prioritized community need(s). Reallocating funds is one of the most important tools by which communities can make strategic improvements to their homelessness system. The CoC can decide to repurpose a project that is underperforming or may be more appropriately funded from other sources to fill that need. Criteria to assess performance or underperformance will include scoring/rank and review results, participation in Coordinated Entry, participation in the local CoC, and participation within HMIS. CoC funded agencies may also voluntarily propose to reallocate CoC funds. Additionally, if a project consistently demonstrates unsatisfactory project performance outcomes and fails to make significant changes to improve its performance, that project may be recommended for reallocation.

If funds are reallocated, any resulting new projects will be ranked below renewals. When funds are reallocated into an expansion of an existing renewal CoC project, the expansion may be ranked 1 rank below the existing CoC project.



August 30, 2021

Dr. Michael Orth
Commissioner
Westchester County DCMH
112 East Post Road, 2nd Floor
White Plains NY 10601

RE: FY2021 Continuum of Care application internal competition deadlines

Dear Mr. Orth:

The FY2021 NOFO for the Continuum of Care Program Competition was released on 08/18/21. Per NOFO sections I.H, VI.F.2., and VII.B.2.g., the Westchester CoC must design, operate, and follow a collaborative process for the development of the application in response to the NOFO. As part of this process, we must establish internal competition deadlines as outlined below:

(1) **Project Applicants.** All project applications are required to be submitted to the Westchester CoC through e-snaps no later than 7:59:59 p.m on **October 17, 2021** (no later than 30 days before the application deadline to HUD).

(2) **CoC Notification to Project Applicants.** The Westchester CoC will notify, in writing outside of e-snaps, all project applicants who submitted their project applications to the CoC whether their project application(s) will be accepted and ranked on the CoC Priority Listing, rejected, or reduced by the CoC no later than 7:59:59 p.m on **November 1, 2021** (no later than 15 days before the application deadline to HUD).

Where a project application is being rejected or reduced, the Westchester CoC will notify the project applicant, in writing outside of e-snaps, with an explanation for the decision to reject or reduce the project application.

We will, of course, keep you up to date with further developments regarding the FY2021 CoC competition as they become available. If you have any questions, please contact me at (914) 995-1014.

Thank you,

Craig Wong

Craig Wong
Program Administrator-Homeless Services, WC Department of Social Services
Co-Chair, Westchester County Continuum of Care Partnership for the Homeless



August 30, 2021

Leonard Townes
Commissioner
Westchester County Department of Social Services
112 E Post Road
White Plains, New York 10601

RE: FY2021 Continuum of Care application internal competition deadlines

Dear Mr. Townes:

The FY2021 NOFO for the Continuum of Care Program Competition was released on 08/18/21. Per NOFO sections I.H, VI.F.2., and VII.B.2.g., the Westchester CoC must design, operate, and follow a collaborative process for the development of the application in response to the NOFO. As part of this process, we must establish internal competition deadlines as outlined below:

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Thank you,

Craig Wong

Craig Wong
Program Administrator-Homeless Services, WC Department of Social Services
Co-Chair, Westchester County Continuum of Care Partnership for the Homeless



August 30, 2021

Walter Ritz
Executive Director
HOPE Community Services
50 Washington Avenue
New Rochelle NY 10801

RE: FY2021 Continuum of Care application internal competition deadlines

Dear Mr. Ritz:

The FY2021 NOFO for the Continuum of Care Program Competition was released on 08/18/21. Per NOFO sections I.H, VI.F.2., and VII.B.2.g., the Westchester CoC must design, operate, and follow a collaborative process for the development of the application in response to the NOFO. As part of this process, we must establish internal competition deadlines as outlined below:

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Thank you,

Craig Wong

Craig Wong
Program Administrator-Homeless Services, WC Department of Social Services
Co-Chair, Westchester County Continuum of Care Partnership for the Homeless



August 30, 2021

Wilson Kimball
President & CEO, Municipal Housing Authority for the City of Yonkers
1511 Central Park Avenue
P.O. Box 35
Yonkers NY 10710-0035

RE: FY2021 Continuum of Care application internal competition deadlines

Dear Ms. Kimball:

The FY2021 NOFO for the Continuum of Care Program Competition was released on 08/18/21. Per NOFO sections I.H, VI.F.2., and VII.B.2.g., the Westchester CoC must design, operate, and follow a collaborative process for the development of the application in response to the NOFO. As part of this process, we must establish internal competition deadlines as outlined below:

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Thank you,

Craig Wong

Craig Wong
Program Administrator-Homeless Services, WC Department of Social Services
Co-Chair, Westchester County Continuum of Care Partnership for the Homeless



August 30, 2021

Darren Morten
Commissioner, Department of Planning & Community Development
City Of Mount Vernon
One Roosevelt Square
Mount Vernon, NY 10550

RE: FY2021 Continuum of Care application internal competition deadlines

Dear Mr. Morten:

The FY2021 NOFO for the Continuum of Care Program Competition was released on 08/18/21. Per NOFO sections I.H, VI.F.2., and VII.B.2.g., the Westchester CoC must design, operate, and follow a collaborative process for the development of the application in response to the NOFO. As part of this process, we must establish internal competition deadlines as outlined below:

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(2) CoC Notification to Project Applicants. The Westchester CoC will notify, in writing outside of e-snaps, all project applicants who submitted their project applications to the CoC whether their project application(s) will be accepted and ranked on the CoC Priority Listing, rejected, or reduced by the CoC no later than 7:59:59 p.m on November 1, 2021 (no later than 15 days before the application deadline to HUD).

Where a project application is being rejected or reduced, the Westchester CoC will notify the project applicant, in writing outside of e-snaps, with an explanation for the decision to reject or reduce the project application.

We will, of course, keep you up to date with further developments regarding the FY2021 CoC competition as they become available. If you have any questions, please contact me at (914) 995-1014.

Thank you,

Craig Wong

Craig Wong
Program Administrator-Homeless Services, WC Department of Social Services
Co-Chair, Westchester County Continuum of Care Partnership for the Homeless

Westchester County
Continuum of Care Partnership for the Homeless

1E-2. Project Review and Selection Process

Projects were ranked based on Performance Measure criteria within the Westchester CoC 2021 Rank and Review Process approved by the CoC Board on March 17, 2021.

The Performance Measures used objective criteria to rank projects (including increase in participant earned and total incomes, participant eligibility, occupancy rates, housing utilization rate, HMIS data quality, APR timeliness, Low Barrier, and Coordinated Entry participation), and included at least one factor related to achieving positive housing outcomes (% exits to/retention in permanent housing destinations, % exits to homelessness).

All 20 CoC projects submitted for renewal and appearing on the HUD Grant Inventory Worksheet (GIW) were ranked based on those Performance Measure criteria.

The results of the Project Ranking based on those criteria were discussed and approved by the CoC Board on October 20, 2021.

Please find attached:

- 1) Westchester CoC 2021 Rank and Review Process with project ranking criteria, and
- 2 and 3) Full ranking sheet for including score in every ranking criteria all 20 renewal projects ranked showing the raw data and resulting score for each criteria, with the Total Score for each project and resulting rank for each project.

WESTCHESTER COUNTY CONTINUUM OF CARE: 2021 RANK AND REVIEW PROCESS

Adopted by the Board of the Westchester County Continuum of Care on March 17, 2021.

Summary

HUD's Continuum of Care (CoC) homeless assistance program provides over \$18,000,000 of funding per year for homeless services in Westchester County which provides housing for over 900 homeless and formerly homeless households. HUD awards homeless assistance grants through an annual application process known as the CoC Program Competition.

The Westchester Continuum of Care (WC CoC) coordinates the implementation of a housing and service system within Westchester County that meets the needs of the homeless individuals (including unaccompanied youth) and families. The Westchester CoC also, in consultation with the Collaborative Applicant, develops a process to respond to the HUD CoC Program Competition.

In order for WC CoC to prioritize programs that are most effectively serving the community at the local level, the community has implemented a Rank and Review Process for new and renewal projects. This process uses objective criteria and (where available) past performance to gain knowledge of project effectiveness within the full CoC system.

Multiple factors related to System Performance are used in the ranking including Exits to Permanent Housing, Exits to Homelessness, Housing Utilization Rate, Increased Total Income, and Increased Earned Income.

The process includes a specific method for evaluating projects submitted by victim service providers (if necessary).

The CoC evaluates each renewal CoC project using objective data gathered from:

- HMIS APR report for the previous 12 months.
- HMIS System Performance (SysPM) report for the previous 12 months.
- LOCCS financial data
- SAGE APR timeliness information
- Previous Project Application submitted to HUD

Scoring

The 2021 Westchester CoC Project Ranking will be scored on a 70 point scale with the following breakdown:

| Criteria | Source | Points | |
|---|----------------------|---|---|
| Factors related to System Performance | | | |
| Exits to Permanent Housing/ Retention in Permanent Housing | SysPM 7b | PSH: 100% 5 99 to 99.99% 4 95 to 98.99% 3 90 to 94.99% 2 80 to 89.99% 1 Below 80% 0 | RRH and TH: 90% to 100% 5 80 to 89.99% 4 75 to 79.99% 3 70 to 74.99% 2 60 to 69.99% 1 Below 60% 0 |
| Exits to Homelessness | APR Q23 | All components: 0 to 4.99% 5 5 to 9.99% 4 10 to 14.99% 3 15 to 19.99% 2 20 to 24.99% 1 25%+ 0 | |
| Increased participant earned income | SysPM 4.1 | PSH: 10%+ 5 5 to 9.99% 4 2.5 to 4.99% 3 1 to 2.49% 2 0 to 0.99% 1 0% 0 | RRH and TH: 35%+ 5 25 to 34.99% 4 20 to 24.99% 3 10 to 19.99% 2 0 to 9.99% 1 0% 0 |
| Increased participant total income | SysPM 4.3 | PSH: 70%+ 5 50 to 69.99% 4 25 to 49.99% 3 10 to 24.99% 2 0 to 9.99% 1 0% 0 | RRH and TH: 90%+ 5 75 to 89.99% 4 50 to 74.99% 3 25 to 49.99% 2 0 to 24.99% 1 0% 0 |
| Project Performance factors | | | |
| Housing Utilization Rate | APR Q7b and Q8b | PSH and TH: 100%+ 5 95 to 99.99% 4 85 to 94.99% 3 75 to 84.99% 2 50 to 74.99% 1 0 to 49.99% 0 | RRH: 200%+ 5 150 to 199.99% 4 100 to 149.99% 3 75 to 99.99% 2 50 to 74.99% 1 0 to 49.99% 0 |
| Participant Eligibility | CoC monitoring visit | 0 to 5 points scored (<i>% eligible participants x 5 points</i>) | |

| | | |
|---|---------------------------------|---|
| HMIS Data Quality | APR Q6 | 0 to 5 points @ -1 point per <i>data element error rate 5% or above Q6a, Q6b, Q6c</i> |
| APR timeliness | SAGE | 1 point per on time APR due in last two funding periods |
| Amount of funds recaptured by HUD | LOCCS and Project Application | 0 to 5 points <i>scored (% funds grant spent x 5 points)</i> |
| <i>Project Characteristics</i> | | |
| Project serves a specialized population services or serves a population with severe needs | Project Application | 5 points for serving one or more of the following: <ul style="list-style-type: none"> Youth Victims of domestic violence Families with children Persons experiencing chronic homelessness Veterans Current or past substance use Lesbian, Gay, Bisexual, Transgender, Questioning (LGBTQ) status Significant health or behavioral health challenges or functional impairments |
| Project Component | Project Application | 10 points for PSH or RHH; 5 points for TH; 0 points for SSO (except Coordinated Entry) |
| Low Barrier | Project Application | 5 points for Low Barrier |
| Participation in Coordinated Entry | HMIS and CoC attendance records | 3 points if all project entries since 7/1/19 are CE referrals 2 points for provider attendance at most CERC meetings when the project has any vacancies. |
| CoC Board attendance | CoC attendance records | 3 points for attendance at most CoC Board meetings [recipient and subrecipient] |

Note: Domestic Violence services providers may self-report their data (from a comparable database) to respond to performance criteria since they do not participate in the Westchester CoC HMIS.

Project Ranking

Using the above scoring matrix, all projects seeking funding are scored and placed in numerical order, referred to as the “ranking”. Ranking places an applicant in either Tier 1 or Tier 2 based on the criteria established by HUD in the NOFA and CoC priorities.

The HMIS and Westchester Coordinated Entry projects are not scored, but automatically ranked #1 and #2 because they provide funding necessary for the functioning of the entire CoC.

First and adequately performing (based on Technical Submission benchmarks) second time renewal projects are placed in bottom spots in Tier 1.

The project ranking is first shared with the Continuum of Care Board. The Board reviews the process and all scoring in order to adopt the ranking. Projects that fall into the bottom of the ranking in Tier 2, are contacted and notified of their ranking.

Bonus Projects and other CoC new funding

When HUD makes new CoC funding available through the CoC Bonus or other new funding categories, a separate RFP will be issued by the CoC to determine subrecipients to design and submit Project Applications to HUD for the new funding.

New projects will be ranked below renewals.

Reallocation

Reallocation is the process by which the CoC shifts funds, in whole or in part, from existing eligible renewal grants to new projects that can better address prioritized community need(s). Reallocating funds is one of the most important tools by which communities can make strategic improvements to their homelessness system. The CoC can decide to repurpose a project that is underperforming or may be more appropriately funded from other sources to fill that need. Criteria to assess performance or underperformance will include scoring/rank and review results, participation in Coordinated Entry, participation in the local CoC, and participation within HMIS. CoC funded agencies may also voluntarily propose to reallocate CoC funds. Additionally, if a project consistently demonstrates unsatisfactory project performance outcomes and fails to make significant changes to improve its performance, that project may be recommended for reallocation.

If funds are reallocated, any resulting new projects will be ranked below renewals. When funds are reallocated into an expansion of an existing renewal CoC project, the expansion may be ranked 1 rank below the existing CoC project.

| Project Component | | Low Barrier | Participation in CE | | | | CoC Board Attendance | | | SCORE | | Project Name | |
|--|-----------|--------------------------|---|--------------------|----------|-----------------|---|--|---|----------------------------------|--------------|---|------|
| Project Application | component | Project Application | HMIS and CE attendance records | non-CE enrollments | CE notes | CERC attendance | CoC attendance records | recipient attendance most CoC Board meetings | provider attendance most CoC Board meetings | TOTAL | | | RANK |
| 10 points for PSH or RHH; 5 points for TH; 0 points for SSO (except Coordinated Entry) | | 5 points for Low Barrier | 3 points if all project entries since 7/1/19 are CE referrals 2 points for provider attendance at most CERC meetings when the project has any vacancies. | | | | 3 points for attendance at most CoC Board meetings [recipient and subrecipient] | | | | | Tier 1 = \$20,900,687 | |
| | | | | | | | | | | 100 | \$20,900,687 | HMIS | 1 |
| | | | | | | | | | | 99 | \$20,640,687 | Westchester Coordinated Entry | 2 |
| | | | | | | | | | | 98 | \$20,181,815 | Westchester Coordinated Entry Expansion | 3 |
| 10 PSH | 5 | 5 | 3 6/6 | 2 | 3 | 1.5 | 1.5 | 64.60 | \$20,074,814 | First Steps | 4 | | |
| 10 PSH | 5 | 5 | 3 10/10 | 2 | 3 | 1.5 | 1.5 | 62.50 | \$19,113,649 | Homestead | 5 | | |
| 10 PSH | 5 | 5 | 3 4/4 | 2 | 3 | 1.5 | 1.5 | 61.07 | \$18,594,512 | Shallow Rent | 6 | | |
| 10 PSH | 5 | 5 | 3 1/1 | 2 | 3 | 1.5 | 1.5 | 60.05 | \$18,163,652 | DCMH Leasing Project | 7 | | |
| 10 PSH | 5 | 4.625 | 3 2/2 | 1.625 | 3 | 1.5 | 1.5 | 57.54 | \$17,977,336 | CMV RA 05 | 8 | | |
| 10 PSH | 5 | 5 | 3 0/0 | 2 | 3 | 1.5 | 1.5 | 56.81 | \$17,649,123 | CNR Rehousing Initiative | 9 | | |
| 10 RRH | 0 | 5 | 3 46/46 | 2 | 3 | 1.5 | 1.5 | 55.87 | \$17,332,669 | New Start | 10 | | |
| 10 PSH | 5 | 5 | 3 1/1 | 2 | 3 | 1.5 | 1.5 | 55.30 | \$16,455,548 | CMV RA 07 | 11 | | |
| 10 PSH | 0 | 5 | 3 0/0 | 2 | 3 | 1.5 | 1.5 | 54.73 | \$16,342,642 | DCMH Vet Home 03 | 12 | | |
| 10 PSH | 5 | 5 | 3 15/15 | 2 | 1.5 | 0 | 1.5 | 54.01 | \$16,237,498 | Yonkers RA | 13 | | |
| 10 RRH | 0 | 2 | 0 66/67 | 2 | 1.5 | 0 | 1.5 | 53.05 | \$15,569,527 | Rapid Road To Housing | 14 | | |
| 10 PSH | 5 | 5 | 3 3/3 | 2 | 3 | 1.5 | 1.5 | 52.08 | \$14,612,432 | HIV RA | 15 | | |
| 10 PSH | 5 | 5 | 3 5/5 | 2 | 3 | 1.5 | 1.5 | 49.39 | \$14,530,379 | CMV RA 06 | 16 | | |
| 10 PSH | 5 | 5 | 3 4/4 | 2 | 3 | 1.5 | 1.5 | 49.00 | \$14,212,134 | Issan House | 17 | | |
| 10 PSH | 5 | 2 | 0 2/96 | 2 | 2.75 | 1.5 | 1.25 | 47.28 | \$13,910,887 | DCMH RAP | 18 | | |
| 10 PSH | 5 | 5 | 3 21/21 | 2 | 3 | 1.5 | 1.5 | 46.48 | \$4,262,057 | Turning Point | 19 | | |
| 10 JTPR | 0 | 5 | 3 39/39 | 2 | 3 | 1.5 | 1.5 | 46.36 | \$972,080 | RISE | 20 | | |
| 5 TH | 0 | 5 | 3 16/16 | 2 | 3 | 1.5 | 1.5 | 32.52 | \$329,915 | Stepping Stones | 21 | | |
| 10 | 5 | 5 | | | | 3 | | 70.00 | | Tier 2 = \$1,045,034 | | | |
| | | | | | | | | DV Bonus | \$1,120,034 | Westchester Coordinated Entry DV | 22 | | |
| | | | | | | | | CoC Bonus | \$1,045,034 | DCMH CaresPlus | 23 | | |
| | | | | | | | | CoC Bonus | \$522,517 | Homestead Expansion | 24 | | |

Note: The Westchester County Continuum of Care (NY-604) did not reject or reduce any Project Applications for FY2021. All submitted Project Applications were accepted and ranked.

One project was voluntarily reallocated into a new Coordinated Entry expansion project by the recipient.

The letter, dated 10/26/21, to notify the recipient that the Westchester County CoC Board approved the voluntary reallocation is attached.



October 26, 2021

Leonard Townes
Commissioner
Westchester County Department of Social Services
112 E Post Road
White Plains, New York 10601

RE: FY2021 Continuum of Care application project prioritization

Dear Mr. Townes:

HUD has given local CoC's the opportunity to locally review and rank CoC Project Applications. During a Board meeting held on 03/17/21, the CoC Board approved a Ranking and Review Process with objective performance measure criteria by which to rank renewal projects. A copy of the resulting scoring tally details is attached.

On Wednesday October 20, the Westchester County CoC Board met to discuss the final review and ranking of FY2021 Continuum of Care Project Applications.

This letter serves to inform you that **all 9** renewal Project Applications submitted by the Westchester County DSS will be prioritized and will be submitted as part of the Westchester County CoC 2021 Consolidated Application. All of these renewal Project Applications are being prioritized in Tier 1.

The funds DSS has decided to reallocate from The Refuge transitional housing project to a new SSO-Coordinated Entry expansion project will also be prioritized and submitted. The new reallocation Coordinated Expansion project is being prioritized in Tier 1.

The FY2021 NOFA for the Continuum of Care Program Competition released 08/18/21 requires all CoC's requesting funding to prioritize new and renewal projects into two Tiers. As discussed in Section II.B.11.b of the NOFA, HUD will select projects in Tier 2 in order of point value until there are no more funds available.

The CoC Bonus new Project Application submitted by DSS will be prioritized and submitted in Tier 2. The DV Bonus new Project Application submitted by DSS will be prioritized and submitted in Tier 2. The CoC Board voted on 10/20/21 to rank the DV Bonus project submitted by DSS at the top of Tier 2, above the two CoC Bonus projects submitted by DSS and DCMH.

If you have any questions, please contact me at (914) 995-1014.

Thank you,

Craig Wong

Craig Wong
Program Administrator, WC Department of Social Services
Co-Chair, Westchester County Continuum of Care Partnership for the Homeless

HUD Notice of Funding Opportunity (NOFO) for FY2021

Agencies with questions and concerns please contact Craig Wong at cqw1@westchestergov.com

Project Application Due Date: October 17, 2021 at 8pm EST

Local Competition Details

HUD has given local CoC's the opportunity to locally review and rank CoC Project Applications. During a Board meeting held on 03/17/21, the Westchester CoC Board approved a Ranking and Review Process with objective performance measure criteria by which to rank renewal projects

WESTCHESTER COUNTY CONTINUUM OF CARE: 2021 RANK AND REVIEW PROCESS

Adopted by the Board of the Westchester County Continuum of Care on March 17, 2021.

Summary

HUD's Continuum of Care (CoC) homeless assistance program provides over \$18,000,000 of funding per year for homeless services in Westchester County which provides housing for over 900 homeless and formerly homeless households. HUD awards homeless assistance grants through an annual application process known as the CoC Program Competition.

The Westchester Continuum of Care (WC CoC) coordinates the implementation of a housing and service system within Westchester County that meets the needs of the homeless individuals (including unaccompanied youth) and families. The Westchester CoC also, in consultation with the Collaborative Applicant, develops a process to respond to the HUD CoC Program Competition.

In order for WC CoC to prioritize programs that are most effectively serving the community at the local level, the community has implemented a Rank and Review Process for new and renewal projects. This process uses objective criteria and (where available) past performance to gain knowledge of project effectiveness within the full CoC system.

Multiple factors related to System Performance are used in the ranking including Exits to Permanent Housing, Exits to Homelessness, Housing Utilization Rate, Increased Total Income, and Increased Earned Income.

The process includes a specific method for evaluating projects submitted by victim service providers (if necessary).

The CoC evaluates each renewal CoC project using objective data gathered from:

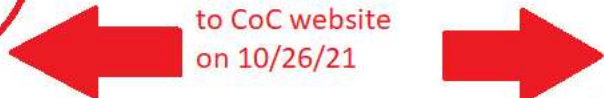
- HMS APR report for the previous 12 months.
HMS System Performance (SPM) report for the previous 12 months.
LDOCS financial data
SAGE APR timeliness information
Previous Project Application submitted to HUD

Table with multiple columns and rows, likely representing project data or ranking criteria.

On Wednesday October 20, the Westchester County CoC Board met to discuss the final review and ranking of FY2021 Continuum of Care Project Applications. Click the image to download the ranking.

Click the image above to view the FY2021 Westchester County CoC Board Project Ranking and Review Criteria which will be used to select and rank the projects to be included in the application.

Final Project Ranking posted to CoC website on 10/26/21





October 26, 2021

Darren Morton
Commissioner
Planning & Community Development Department
City Of Mount Vernon
One Roosevelt Square
Mount Vernon, NY 10550

RE: FY2021 Continuum of Care application project prioritization

Dear Dr. Morton:

HUD has given local CoC's the opportunity to locally review and rank CoC Project Applications. During a Board meeting held on 03/17/21, the CoC Board approved a Ranking and Review Process with objective performance measure criteria by which to rank renewal projects. A copy of the resulting scoring tally details is attached.

On Wednesday October 20, the Westchester County CoC Board met to discuss the final review and ranking of FY2021 Continuum of Care Project Applications.

This letter serves to inform you that **all 4** FY2021 renewal Project Applications submitted by the Mount Vernon Urban Renewal Agency will be prioritized and will be submitted as part of the Westchester County CoC 2021 Consolidated Application. All of these renewal Project Applications are being prioritized in Tier 1.

If you have any questions, please contact me at (914) 995-1014.

Thank you,

Craig Wong

Craig Wong
Program Administrator, WC Department of Social Services
Co-Chair, Westchester County Continuum of Care Partnership for the Homeless



October 26, 2021

Michael Orth
Commissioner
Westchester County DCMH
112 East Post Road, 2nd Floor
White Plains NY 10601

RE: FY2021 Continuum of Care application project prioritization

Dear Mr. Orth:

HUD has given local CoC's the opportunity to locally review and rank CoC Project Applications. During a Board meeting held on 03/17/21, the CoC Board approved a Ranking and Review Process with objective performance measure criteria by which to rank renewal projects. A copy of the resulting scoring tally details is attached.

On Wednesday October 20, the Westchester County CoC Board met to discuss the final review and ranking of FY2021 Continuum of Care Project Applications.

This letter serves to inform you that **all 4** renewal Project Applications submitted by the Westchester County Department of Community Mental Health will be prioritized and will be submitted as part of the Westchester County CoC 2021 Consolidated Application. All of these renewal Project Applications are being prioritized in Tier 1.

The FY2021 NOFA for the Continuum of Care Program Competition released 08/18/21 requires all CoC's requesting funding to prioritize new and renewal projects into two Tiers. As discussed in Section II.B.11.b of the NOFA, HUD will select projects in Tier 2 in order of point value until there are no more funds available.

The CoC Bonus new Project Application submitted by DCMH will be prioritized and submitted in Tier 2. The CoC Board voted on 10/20/21 to rank the DV Bonus project submitted by DSS at the top of Tier 2, above the two CoC Bonus projects submitted by DSS and DCMH.

If you have any questions, please contact me at (914) 995-1014.

Thank you,

Craig Wong

Craig Wong
Program Administrator, WC Department of Social Services
Co-Chair, Westchester County Continuum of Care Partnership for the Homeless



October 26, 2021

Leonard Townes
Commissioner
Westchester County Department of Social Services
112 E Post Road
White Plains, New York 10601

RE: FY2021 Continuum of Care application project prioritization

Dear Mr. Townes:

HUD has given local CoC's the opportunity to locally review and rank CoC Project Applications. During a Board meeting held on 03/17/21, the CoC Board approved a Ranking and Review Process with objective performance measure criteria by which to rank renewal projects. A copy of the resulting scoring tally details is attached.

On Wednesday October 20, the Westchester County CoC Board met to discuss the final review and ranking of FY2021 Continuum of Care Project Applications.

This letter serves to inform you that **all 9** renewal Project Applications submitted by the Westchester County DSS will be prioritized and will be submitted as part of the Westchester County CoC 2021 Consolidated Application. All of these renewal Project Applications are being prioritized in Tier 1.

The funds DSS has decided to reallocate from The Refuge transitional housing project to a new SSO-Coordinated Entry expansion project will also be prioritized and submitted. The new reallocation Coordinated Expansion project is being prioritized in Tier 1.

The FY2021 NOFA for the Continuum of Care Program Competition released 08/18/21 requires all CoC's requesting funding to prioritize new and renewal projects into two Tiers. As discussed in Section II.B.11.b of the NOFA, HUD will select projects in Tier 2 in order of point value until there are no more funds available.

The CoC Bonus new Project Application submitted by DSS will be prioritized and submitted in Tier 2. The DV Bonus new Project Application submitted by DSS will be prioritized and submitted in Tier 2. The CoC Board voted on 10/20/21 to rank the DV Bonus project submitted by DSS at the top of Tier 2, above the two CoC Bonus projects submitted by DSS and DCMH.

If you have any questions, please contact me at (914) 995-1014.

Thank you,

Craig Wong

Craig Wong
Program Administrator, WC Department of Social Services
Co-Chair, Westchester County Continuum of Care Partnership for the Homeless



October 26, 2021

Walter Ritz
Executive Director
HOPE Community Services
50 Washington Avenue
New Rochelle NY 10801

RE: FY2021 Continuum of Care application project prioritization

Dear Mr. Ritz:

HUD has given local CoC's the opportunity to locally review and rank CoC Project Applications. During a Board meeting held on 03/17/21, the CoC Board approved a Ranking and Review Process with objective performance measure criteria by which to rank renewal projects. A copy of the resulting scoring tally details is attached.

On Wednesday October 20, the Westchester County CoC Board met to discuss the final review and ranking of FY2021 Continuum of Care Project Applications.

This letter serves to inform you that the **1** renewal Project Application submitted by HOPE Community Services will be prioritized and will be submitted as part of the Westchester County CoC 2021 Consolidated Application. This renewal Project Application is being prioritized in Tier 1.

If you have any questions, please contact me at (914) 995-1014.

Thank you,

Craig Wong

Craig Wong
Program Administrator, WC Department of Social Services
Co-Chair, Westchester County Continuum of Care Partnership for the Homeless



October 26, 2021

Wilson Kimball
President and CEO
Municipal Housing Authority for the City of Yonkers
1511 Central Park Avenue
P.O. Box 35
Yonkers NY 10710-0035

RE: FY2021 Continuum of Care application project prioritization

Dear Ms. Kimball:

HUD has given local CoC's the opportunity to locally review and rank CoC Project Applications. During a Board meeting held on 03/17/21, the CoC Board approved a Ranking and Review Process with objective performance measure criteria by which to rank renewal projects. A copy of the resulting scoring tally details is attached.

On Wednesday October 20, the Westchester County CoC Board met to discuss the final review and ranking of FY2021 Continuum of Care Project Applications.

This letter serves to inform you that both of **the 2** renewal Project Applications submitted by the Municipal Housing Authority for the City of Yonkers will be prioritized and will be submitted as part of the Westchester County CoC 2021 Consolidated Application. Both of these renewal Project Applications are being prioritized in Tier 1.

If you have any questions, please contact me at (914) 995-1014.

Thank you,

Craig Wong

Craig Wong
Program Administrator, WC Department of Social Services
Co-Chair, Westchester County Continuum of Care Partnership for the Homeless



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- How To Get Involved
- HUD Regulations/Forms
- Statistics & Funding Info
- Coordinated Entry
- Contact Us
- Do You Need Housing Assistance?

Westchester County CoC FY2021 NY-604 Application Documents

Click on the images below to download the FY2021 CoC Application and the FY2021 CoC Priority Listing. These are the documents that are submitted to HUD to apply for new and renewal Continuum of Care project funding.

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2021 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2021 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
 - 24 CFR 578.8 requires you to compile and submit the CoC Consolidated Application for the FY 2021 CoC Program Competition on behalf of your CoC.
 - 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.
 Answering Multi-Part Narrative Questions
 Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments
 Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.
 - Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.
 - We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

[NY-604 FY2021 CoC Application](#)

Applicant: Yonkers/Mount Vernon/New Rochelle/Westchester County CoC
 Project: NY-604 CoC Registration FY 2021
 NY-604
 CoC_REG_2021_182180

Before Starting the Project Listings for the CoC Priority Listing

The CoC Consolidated Application requires TWO submissions. Both this Project Priority Listing AND the CoC Application MUST be completed and submitted prior to the CoC Program Competition submission deadline stated in the NOFO.

The CoC Priority Listing includes:

- Reallocation forms – must be completed if the CoC is reallocating eligible renewal projects to create new projects or if a project applicant will transition from an existing component to an eligible new component.
- Project Listings:
- New;
- Renewal;
- UFA Costs;
- CoC Planning;
- YHPD Renewal; and
- YHDP Replacement.
- Attachment Requirement

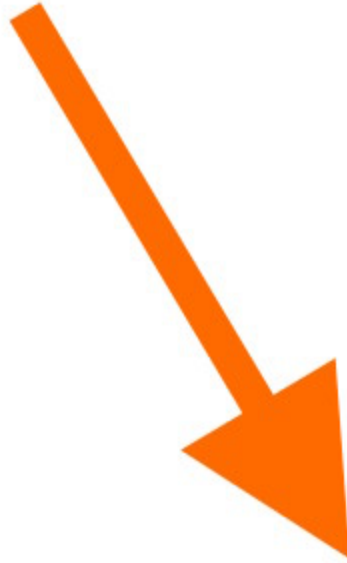
- HUD-2991, Certification of Consistency with the Consolidated Plan – Collaborative Applicants must attach an accurately completed, signed, and dated HUD-2991.

Things to Remember:

- New and Renewal Project Listings – all project applications must be reviewed, approved and ranked, or rejected based on the local CoC competition process.
- Project applications on the following Project Listings must be approved, they are not ranked per the FY 2021 CoC Program Competition NOFO:
- UFA Costs Project Listing;
- CoC planning Project Listing;
- YHPD Renewal Project Listing; and
- YHDP Replacement Project Listing.
- Collaborative Applicants are responsible for ensuring all project applications accurately appear on the Project Listings and there are no project applications missing from one or more Project Listings.
- For each project application rejected by the CoC the Collaborative Applicant must select the reason for the rejection from the dropdown provided.
- To amend a project application for any reason, the amended project is returned to the applicable Project Listing AND ranked BEFORE submitting the CoC Priority Listing to HUD in e-snaps.

[NY-604 FY2021 Priority Listing](#)

Westchester CoC posted the final version of our Consolidated Application on 11/11/2021



George Latimer
County Executive

Department of Social Services

Leonard G. Townes
Commissioner

October 12, 2021

To Whom It May Concern:

Re: Certification of Cash Match for new FY2021 CoC Bonus project DCMH CaresPlus

I am writing on behalf of the Westchester County Department of Social Services to confirm our commitment of \$130,629 in matching funds for the new FY2021 CoC Bonus project DCMH CaresPlus. These matching funds consist of the following:

| <i>Category</i> | <i>Activity Funded</i> | <i>Detail</i> | <i>Source or Provider</i> | <i>Value</i> |
|-------------------|------------------------|--|---|------------------|
| Rental Assistance | Rental Assistance | Rent subsidy for 7 one-BR units (26% of project total) for 12 months | WestCARES contract funded by Westchester County DSS | \$130,629 |
| | | | TOTAL | \$130,629 |

This commitment is firm. The matching funds will be made available throughout the grant period.

Sincerely,



Leonard G. Townes
Commissioner