

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2022 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2022 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2022 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: NY-604 - Yonkers, Mount Vernon/Westchester County CoC

1A-2. Collaborative Applicant Name: Westchester County Dept. of Community Mental Health

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Westchester County Dept. of Social Services

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.p., and VII.B.1.r.	
	In the chart below for the period from May 1, 2021 to April 30, 2022:	
	1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or	
	2. select Nonexistent if the organization does not exist in your CoC’s geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	No
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	Disability Advocates	Yes	Yes	Yes
5.	Disability Service Organizations	Yes	Yes	Yes
6.	EMS/Crisis Response Team(s)	Yes	No	No
7.	Homeless or Formerly Homeless Persons	Yes	Yes	No
8.	Hospital(s)	No	No	No
9.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
10.	Law Enforcement	Yes	No	No
11.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	No
12.	LGBTQ+ Service Organizations	Yes	Yes	Yes
13.	Local Government Staff/Officials	Yes	Yes	Yes
14.	Local Jail(s)	No	No	No
15.	Mental Health Service Organizations	Yes	Yes	Yes
16.	Mental Illness Advocates	Yes	Yes	Yes

17.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
18.	Organizations led by and serving LGBTQ+ persons	No	No	No
19.	Organizations led by and serving people with disabilities	Yes	No	Yes
20.	Other homeless subpopulation advocates	Yes	Yes	Yes
21.	Public Housing Authorities	Yes	Yes	Yes
22.	School Administrators/Homeless Liaisons	Yes	Yes	No
23.	State Domestic Violence Coalition	No	No	No
24.	State Sexual Assault Coalition	No	No	No
25.	Street Outreach Team(s)	Yes	Yes	Yes
26.	Substance Abuse Advocates	Yes	Yes	Yes
27.	Substance Abuse Service Organizations	Yes	Yes	Yes
28.	Victim Service Providers	Yes	Yes	Yes
29.	Domestic Violence Advocates	Yes	Yes	Yes
30.	Other Victim Service Organizations	Yes	No	No
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	Veterans Services Agencies	Yes	Yes	Yes
35.	Westchester Library System	Yes	No	No

1B-2.	Open Invitation for New Members.	
	NOFO Section VII.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

1. The CoC communicated open invitations at all events & regularly at Board meetings. Information is posted on our website encouraging new members (<https://www.wcochohomeless.org/how-to-get-involved>). This website was distributed electronically whenever events were advertised or promoted. At every public event, upcoming subcommittee meeting participation was encouraged. Board members and sub-committee chairs actively recruited new members. We used opportunities such as data and letter of support requests to recruit new member agencies. CoC staff attended other community meetings to promote the CoC and engage potential members. Housing providers Rehabilitation Support Services and First Steps to Heal are our newest agency members added in 2021-2022.

We also now have sub-committee representation from the Westchester Library System, Westchester Independent Living Center, the United Way, the Department of Labor and Westchester Community College. In 2021 and 2022 we had representatives from Congressmen's offices at our public forums who wished to learn more about the CoC and inform us about initiatives in their districts.

2. The CoC ensured effective communication to individuals with disabilities by having our website & materials created with ADA requirements in mind using guidance from the platform developers. Our video materials were made available in closed caption & meetings were held via accessible electronic formats. Meeting materials included various ways to join meetings and an invitation to inform meeting facilitators if they are experiencing issues. In some cases, meeting facilitators have reached out to some members we thought might have difficulty with on-line meetings to ensure access.

3. Through our AREA-C (Anti-Racism Evaluation & Advisory Committee), the CoC has invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity. Board members have reached out personally to administrators of these organizations to increase membership. CoC staff have reached out to LGBTQ+ -serving organizations in public forums to engage and increase membership. Though the CoC currently includes a number of organizations that serve persons with disabilities, we continue to encourage new membership with every communication and on our website.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section VII.B.1.a.(3)	

Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

1. Our Annual Meeting was held 12/16/21 & annual Meeting on Priorities was held 6/22/22 to solicit public opinion on community needs. We heard from providers, persons with lived experience of homelessness & advocates on housing for families, people with physical disabilities, survivors of domestic violence, people experiencing street homelessness, people who identify as LGBTQ+ & people with mental health disabilities. Post-training surveys on CoC-conducted trainings were completed regarding the quality of the training & soliciting ideas for additional training & resources. At our post PIT-Count debrief, we solicited information not only regarding the operation of the PIT Count itself, but impressions & feedback from the enumerators about their experiences. One of the main purposes of our sub-committees (for example the Data/Systems & Landlord Relations committees) is to provide feedback on HMIS, documentation & practices which is then discussed and brought back to the Board. Practices have been reviewed and revised in response to sub-committee feedback to improve service delivery.

2. Our CoC communicated invitations for feedback during public meetings & other forums. We used virtual platforms to increase access & invite feedback through the chat & immediate verbal input. All meeting materials included various ways to join meetings & an invitation to contact meeting facilitators with comments or questions. A laptop was purchased for use by our Board member with lived experience to allow full participation in meetings. Public forum meetings were recorded, & information placed in the “chat” was later emailed as well as power points & other materials used during the meetings to encourage input.

3. Our CoC took into consideration information gathered in public meetings by bringing the issues raised by the public back to the CoC Board for further discussion & evaluation of strategies to address unmet needs through current/potential funding opportunities, & through our relationships with member agencies. Discussion is encouraged at Board meetings, from the many points of view represented. We often refer back to the Meeting on Priorities list to help inform decisions related to project development, both CoC- funded (including this year's NOFO BONUS project selection) and non-CoC-funded. LGBTQ+ representation was expressed as a need at our Meeting on Priorities; we are currently actively recruiting membership from agencies serving LGBTQ+ youth & adults.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
NOFO Section VII.B.1.a.(4)		
Describe in the field below how your CoC notified the public:		
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
4.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.	

(limit 2,500 characters)

1. The CoC widely emailed, posted on social media & posted to our website a notice that our local competition was open and agencies could apply to operate new projects by submitting a form outlining their project scope, budget and qualifications based on priorities set by the Board using our needs assessments, the HUD NOFO, results of our public annual meetings, & member experience. The application form made it clear that organizations that have not previously received CoC Program funding were encouraged to apply, and it included 2 ADDITIONAL points (added to the 20 point maximum) for any proposals submitted by an organization that had not previously received CoC program funding.
2. The notice and application form included clear instructions on how project applications must be submitted for those who were interested in applying. A proposer's conference was also held virtually to answer any questions related to the local competition or the instructions to apply. Proposers were also invited to submit questions to the CoC Co-Chair that would be answered prior to the submission deadline.
3. The application form clearly described how the CoC would determine which project applications it would submit to HUD for funding and a Proposer's conference was held virtually to respond to any related questions.
4. Our website & materials, including those related to this notice & application form were created with ADA requirements in mind using guidance from the platform developers. The proposer's conference was held virtually with multiple ways to participate.

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section VII.B.1.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	No
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	No
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

18.	US Dept of Veteran's Affairs, Federal Bureau of Investigations Human Trafficking Div, Safe Harbor	Yes
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section VII.B.1.b.	

Describe in the field below how your CoC:

1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

1. Our CoC Board formally adopted & distributed to all local ESG recipients 2022 ESG Funding Priorities to best address COVID-19 and racial equity. Our CoC recommends prioritizing ESG funds to activities that serve households already homeless (emergency shelter, RRH, street outreach) because households experiencing homelessness are most at risk for infection & severe illness from COVID-19 and because people of color are disproportionately likely to be homeless in Westchester County targeting ESG funds towards those currently experiencing homelessness addresses racial equity. From 2017 to 2020, Westchester CoC distributed ESG funding recommendations that were followed by Yonkers ESG to add funding for street outreach and RRH and by Westchester County & Mount Vernon to add funding for emergency shelters. One of our CoC Board Co-Chairs led the development of the current plan used by Yonkers ESG to make funding decisions. Our other CoC Co-chair served as a RFP scorer to choose Mount Vernon ESG-CV subrecipients. CoC staff developed a Coordinated Entry referral pipeline from DSS District Offices, school liaisons and soup kitchens to ESG projects using a locally designed assessment tool. A CoC Co-chair helped ESG jurisdictions reallocate ESG-CV funding to meet HUD spending deadlines.

2. Westchester CoC has conducted monitoring visits to ESG projects annually since 2015; Yonkers ESG, Westchester County ESG, Mount Vernon ESG were monitored in 2022 (NYS ESG audit is scheduled for November). CoC staff meet regularly with ESG recipients & providers to plan ESG program performance improvements. The CoC offered an ESG compliance training on 10/5/21 and an ESG Coordinated Entry training on 2/18/22.

3. Our CoC provides local ESG recipients (Yonkers, NYS, Westchester County, Mount Vernon) and other local Con Plan jurisdictions (New Rochelle & White Plains) with essential information & statistics to address the needs of the homeless in their Con Plans including PIT count, HIC and CoC funding data.

4. We provide HMIS access & data sharing; details on CoC activities and local services; and assistance identifying unmet needs to create local Con Plan sections on homelessness & housing. CoC staff helped Mount Vernon to write the Racial Equity and Homeless sections of their Annual Action Plan. The CoC helped local Con Plan jurisdictions gather public input on HOME-ARP and ESG; a CoC Co-chair provided statistics for annual action plan amendments for HOME-ARP.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section VII.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	No
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	No
5.	Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.	No
6.	Other. (limit 150 characters)	

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

The CoC has formal partnerships in the form of executed MOU's with Family Services of Westchester and Urban Strategies, which are local Head Start and Early Head Start providers. These MOU's ensure that children in homeless families are referred to and enrolled in Head Start and Early Head Start services. The CoC and the Head Start provider agencies agreed that the CoC will ensure that homeless family housing programs are aware of these early childhood programs. Head Start providers distribute informational materials such as flyers to family housing agencies in Westchester County. Housing program staff then refer homeless children under the age of 5 to Early Head start or Head Start.

Our CoC Board includes a representative from BOCES (a state-funded local education agency) who coordinated all McKinney-Vento liaisons in all local school districts. DSS contracts with Urban League to provide staff who ensure that all children in family emergency shelters are attending school in the district of their choice.

CoC staff provide training to school liaisons in our Coordinated Entry process for imminently homeless households, so that the at-risk families they serve can be efficiently assessed for and referred to homelessness prevention services.

Our CoC also has an MOU with the Child Care Council of Westchester which helps homeless and other low-income families to obtain child care subsidies and navigate child care resources, including center-based care, family day care, and other county-reimbursed child care options.

1C-4b.	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.	
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NOFO Section VII.B.1.d.

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,500 characters)

Our CoC has agreed to inform homeless individuals and families who are eligible for educational services by conducting an Early Head Start/Head Start training once per year. We invite Early Head Start/Head Start agencies, case workers, social workers and Direct care staff to attend a (2) hour training session where information is shared about each agencies' program. This training is subsequently recorded and posted to our CoC website under our 'Trainings and Materials' section.

In addition, all CoC Coordinated Entry access point staff explain several educational services available to families with children during Coordinated Entry enrollment. Each child is assessed for their needs by the Educational Liaison at their shelter placement where families are then informed of services available to their children. Lastly, the CoC maintains open communications with each Early Head Start/Head Start agency. The CoC Planning Associate, Jenny Badree distributes all informational flyers, resource guides and contact information from each partner agency to our family shelters.

The DSS Office for Workforce Development (OWD) assesses the employability of adults experiencing homelessness and link them to appropriate adult education, job skills training, and job search assistance. The OWD is a member of our CoC Board and our Self-Sufficiency Committee to better integrate these services with CoC provider case management.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	Yes	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	Yes	No
4.	Early Head Start	Yes	No
5.	Federal Home Visiting Program--(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	Yes	No
7.	Healthy Start	No	No
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors--Collaborating with Victim Service Providers.	
	NOFO Section VII.B.1.e.	

	Describe in the field below how your CoC regularly collaborates with organizations who help provide housing and services to survivors of domestic violence, dating violence, sexual assault, and stalking to:
1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

1. Our CoC continually collaborates with organizations who provide housing and services to survivors of domestic violence, dating violence sexual assault and stalking to update CoC-wide policies.

* In 2018 we added a dedicated DV Services Agency member to the CoC Board - currently held by Hope’s Door, a Westchester based VSP. We also have representatives from all 3 of the VSPs serving the county including My Sister’s Place, Hopes Door, & First Steps to Heal plus the County Office for Women as part of the DV Resource Committee to advise our CoC Board of the needs and barriers experienced by DV survivors;

* In 2021 the CoC Board passed EHV prioritization rules for referral which place DV survivors as Priority Category #1 (out of 6 eligible populations). To date, 52 DV Survivor households in our CoC have secured housing through EHV (24% of 213 total households in housing);

* In 2022 we collaborated with VSP's and the Office for Women to use new FY2021 DV Bonus funding to create a path for DV survivors in DV shelters to access all housing opportunities in our CoC by adding a dedicated DV Coordinated Entry Assessor so that clients who provide informed consent can be added to HMIS and enrolled in CE to be prioritized for all housing programs for which they meet the criteria.

* Our System Manager, Allison McSpedon LMSW, who facilitates all of our case conferencing meetings, is also the co-chair of the DV Resource Workgroup and a PWLE with DV. Her role is to inform, educate and be a resource, especially as a participant in creating CE policy that impacts DV survivors in our system.

2. We provide annual training to all direct care staff about the nature of DV and its related crimes, trauma-informed care, and the indicators that a client or family experiencing homelessness may also be experiencing abuse. We have also conducted workshops on trauma, resilience, and the ACES study.

We provide an open channel of communication between direct care staff and VSP at all times via phone and email so that VSP can advise staff and be directly connected to clients whenever the need arises. Our System Manager is the housing and homelessness liaison to the Westchester Domestic Violence Council and was a speaker on the topic of using CE to serve DV survivors at the New York State Office for the Prevention of Domestic Violence Safe Housing Symposium in September 2022.

1C-5a.	Annual Training on Safety and Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC coordinates to provide training for:

1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and
2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).

(limit 2,500 characters)

Our CoC provides trainings for both CoC project and Coordinated Entry staff that addresses safety and best practices using a two-pronged approach. We offer annual trainings facilitated by Victim Service Provider partners' staff to ensure shelter, outreach and housing providers as well as Coordinated Entry staff are knowledgeable about the nature of DV, the specific challenges it presents, and trauma-informed client engagement. Our most recent DV training was held on September 23, 2021. Our next DV training will be held in October 2022. We have also conducted workshops on trauma, resilience, and the ACES study.

We also created the DV Resource Workgroup to train and support all staff on an ongoing basis as they serve DV survivors to address the specific needs of each case. The group meets monthly and is available between meetings via phone and email for consultation. The DV Resource Workgroup is led by Jhalishia Slaughter, the Senior Transitional Coordinator for My Sister's Place and a New York State Coalition Against Domestic Violence Co-chair Emeritus for the Hudson Valley Region, and Licensed Master Social Worker and CoC System Manager, Allison McSpedon. Allison is also the facilitator for all of our case conferencing meetings for all CoC housing referrals and creates a trauma informed and person-centered framework for the discussion of all cases of homelessness.

1C-5b.	Using De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	
	Describe in the field below:	
1.	the de-identified aggregate data source(s) your CoC uses for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and	
2.	how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.	

(limit 2,500 characters)

The Victim-Service Provider, My Sister’s Place, working within the Westchester County Continuum of Care, currently uses a comparable database. Aggregate de-identified data from the comparable database is used for CAPER reporting to HUD.

The other VSP, Hope’s Door and First Steps to Heal, do not receive funding for a program that requires the use of a comparable database and so they gather data using the standards for those other funding sources.

All VSP agencies provide aggregate data on occupancy to the Westchester CoC for the Point In Time count each year, and nightly bed count information for Domestic Violence emergency shelters to Westchester DSS (which provides most of the funding for these shelters), and annual DV hotline calls statistics & local volume of DV-related orders of protection to CoC planning staff.

The Westchester CoC works closely with these three agencies to assess the needs of survivors of domestic violence and improve all of our systems to better serve this population. We have a VSP representative serving as a voting member on our CoC Board; recently all three VSP agencies have been part of our Emergency Housing Voucher steering committee. VSP agencies facilitate our DV Resource Workgroup which meets every month to ensure our system is serving this population properly and to support staff as they serve DV survivors on a case-by-case basis.

Our CoC is committed to cultural competency in our service of DV survivors. The VSP agencies provide training sessions to ensure that other shelter, outreach and housing providers are knowledgeable about DV and trauma-informed client engagement.

1C-5c.	Communicating Emergency Transfer Plan to Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	
	Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:	
1.	the emergency transfer plan policies and procedures; and	
2.	the process for individuals and families to request an emergency transfer.	

(limit 2,500 characters)

On 12/20/2017 our CoC adopted a VAWA compliant Emergency Transfer Plan following HUD-5381 allowing DV survivors to request a priority housing transfer if they feel unsafe in their current housing. This plan identifies tenants who are eligible for an emergency transfer, the documentation needed to request an emergency transfer, confidentiality protections, how an emergency transfer may occur, and guidance to tenants on safety and security.

Our CoC requires all recipients and subrecipients to provide EVERY CoC housing project participant household with information about their rights and protections under VAWA while in CoC housing including a Notice of Occupancy Rights under VAWA (HUD 5380), a copy of the Emergency Transfer Request form (HUD 5383), and HUD 5382 Certification of Domestic Violence Alternate Documentation.

These documents clearly explain the process for CoC participants to document an incident of domestic violence and to request an emergency transfer. Project staff must document distribution of these documents to participants and keep that documentation in the client file.

Annually, CoC Planning and recipient staff audits random client files for EVERY CoC housing project operating in our CoC to ensure these VAWA and Emergency Transfer documents have been distributed to ALL participants. In cases where non-compliance has been detected, housing provider agencies must create and follow a Plan of Corrective Action.

Our Emergency Transfer Plan, Coordinated Entry procedures, and Local Written Standards give priority to CoC participants who are victims of domestic violence or sexual assault and who request an emergency transfer to a new housing unit.

Where it is impossible or unsafe to transfer these participants to a new unit in the current CoC project, emergency transfers are prioritized over all other referrals, and receive the next available placement for which they match the goals and any identified target populations served by the new project.

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1C-5d.	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
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NOFO Section VII.B.1.e.

Describe in the field below how your CoC ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have access to all of the housing and services available within the CoC's geographic area.

(limit 2,500 characters)

We used FY2021 DV Bonus funding to add a dedicated DV Coordinated Entry Specialist (assisted by staff from the County Office for Women) to better meet the needs of people experiencing homelessness who are survivors of domestic violence, dating violence, sexual assault, or stalking.

Our DV Coordinated Entry Specialist ensures that all survivors of domestic violence experiencing homelessness who provide informed consent are enrolled in Coordinated Entry and referred to appropriate housing meeting their needs including Rapid Rehousing, Permanent Supportive Housing or other Permanent Housing. Survivors can enter through any DV shelter or victim service provider or other community access points. The DV CE Specialist then conducts a screening to determine which housing opportunities best meet their needs, and then prioritizes and refers them to housing using a dedicated, confidential list of clients.

This DV dedicated path ensures a highly sensitive approach to handling the needs and barriers unique to DV survivors, especially the need for increased confidentiality. In addition, all clients who utilize this channel are able to follow up with their prioritization status and provide information updates through our DV CE Assessor in a manner that is tailored to their needs and experience.

1C-5e.	Including Safety, Planning, and Confidentiality Protocols in Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
NOFO Section VII.B.1.e.		

Describe in the field below how your CoC's coordinated entry includes:

1.	safety protocols,
2.	planning protocols, and
3.	confidentiality protocols.

(limit 2,500 characters)

1) Coordinated Entry placements are made taking survivor safety into account. No referrals are made to housing located where the participant may encounter their abuser. DV survivors are always placed in communities where they are able to live safely.

Our CoC works closely with all 3 of Westchester’s DV service and shelter providers to ensure housing services provided are safety-focused, trauma-informed and victim-centered. Our CoC is also a member organization of the Westchester DV Council, led by our County Office for Women. The DV Council is a Coordinated Community Response to DV; it includes survivors, the DA, Probation, civil and criminal legal services providers, judges, and DV advocacy groups. Our CoC has a designated liaison to the Council and an experienced DV provider is a voting member of our CoC board. Services include safety planning, advocacy, legal assistance, court accompaniment, help getting orders of protection, emergency shelter and other housing needs. Referrals are made for other services.

2) On 12/20/17 our CoC adopted a VAWA compliant Emergency Transfer Plan following HUD-5381 allowing DV survivors to request priority housing transfer if they feel unsafe in their current placement. Our Coordinated Entry policies give priority to survivors needing an emergency transfer allowing them to take the next available safe housing vacancy for which they are eligible.

3) Through the coordinated network of CoC and all of the public and private agencies serving DV survivors, survivors are referred to the CoC’s Coordinated Entry system for housing placement and prioritized based on their safety and other needs. To preserve confidentiality DV clients are enrolled in Coordinated Entry with their informed consent that their information will only be used for the purposes of housing. In the event that an additional level of confidentiality is needed, client records can be hidden using controls within our HMIS software. Upon referral, survivors are connected with a housing provider who helps them find an apartment as well as needed subsidies and other supports. Clients choose their housing type and location and are counseled with respect to the safety implications of different housing options. In addition to the staff of our CoC’s shelter, housing, and outreach providers, DSS has two DV liaisons who help assess and refer DV survivors.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+—Anti-Discrimination Policy and Training.	
	NOFO Section VII.B.1.f.	

	1. Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	No
	2. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
	3. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy--Updating Policies--Assisting Providers--Evaluating Compliance--Addressing Noncompliance.	
	NOFO Section VII.B.1.f.	

Describe in the field below:

1.	whether your CoC updates its CoC-wide anti-discrimination policy, as necessary, based on stakeholder feedback;
2.	how your CoC assisted providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1. Our CoC Board reviews and updates our CoC policies and Guiding Principles annually to ensure that the entire membership operates in compliance with the Fair Housing and Equal Opportunity requirements, as well as the Equal Access Final Rule and Gender Identity Final Rule. The sub-committee that revises the Guiding Principles is open to all stakeholders.

2. In addition to the policies and principles that guide all of our CoC programs, ESG providers are required to develop and implement project level anti-discrimination policies ensuring that LGBTQ+ individuals and families receive supportive services, shelter and housing free from discrimination. The CoC provides mandatory annual training on compliance with the Equal Access Final Rule & Gender Identity Final Rule, to all shelter and outreach provider agencies (last held 09/27/21). The same training also covers how to best address the special needs of LGBTQ+ persons experiencing homelessness.

3. & 4. Our CoC evaluated compliance with our CoC's anti-discrimination policies by maintaining open communication channels with providers of direct client care and PWLE to facilitate reporting and observation of non-compliance. In the event that a CoC provider is found to be non-compliant immediate action is taken to correct the course of action with staff by direct communication. In the event that corrections are not immediately implemented, the project grantee is alerted so that they may take direct action. Actions by the grantee may include a performance improvement plan for staff, re-training and additional measures. As with all providers who are not compliant with regulations, policies and the scope of the work required by their contracts with the grantees of our CoC, a provider's contract can be terminated if efforts to remediate fail.

When clients experience discrimination from entities outside of our CoC, such as landlords and property management agencies, program and CoC staff will intervene on the client's behalf. Interventions can include mediation and education of offending individuals and their agencies, re-routing clients to individuals and agencies who do not practice discrimination and reporting to local authorities and providers of assistance with housing discrimination such as Westchester Residential Opportunities, Legal Services of the Hudson Valley and the Human Rights Commission.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area--New Admissions--General/Limited Preference--Moving On Strategy.	
	NOFO Section VII.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the FY 2021 CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with--if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2021 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
NYS Housing Trust Fund Corporation	26%	No	No
The Municipal Housing Authority for the City of Yonkers	44%	No	No

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section VII.B.1.g.	

Describe in the field below:

- steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference--if your CoC only has one PHA within its geographic area, you may respond for the one; or
- state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

In 2021 New Rochelle's PHA amended its Housing Choice Voucher Admin Plan to create a homeless preference by adding a new local preference for a household “who receives non-CARES Act TBRA (Tenant Based Rental Assistance) from the City of New Rochelle.” The only households receiving TBRA from the City of New Rochelle are homeless adults identified by HOPE Community Services, Inc. as living on the streets of New Rochelle or in New Rochelle’s one emergency shelter. This was done to provide a dependable exit strategy so that HOPE’s TBRA program could continue to enroll new homeless clients. Our CoC co-chair worked with New Rochelle to design the TBRA program and its linkage to HCV.

The City of New Rochelle’s Planning Department and HCV Administrator are now working with our CoC co-chair to develop a second TBRA program with a portion of New Rochelle’s HOME-ARP funding. This new TBRA program, still in its early planning stages, will target elderly, disabled or working poor New Rochelle residents who are facing eviction, owe substantial rent arrears, but do not have enough income to sustain their rent going forward. Without the ability to sustain rent payments, no local agency will help cover their rent arrears and they will imminently become homeless. The new HOME-ARP program will TBRA going forward, thus making the household eligible for assistance with the rent arrears. The HOME-ARP program is limited to 8 years ending September 2030. New Rochelle will revise its Section 8 administrative plan so that each year several HOME-ARP TBRA recipients will be transitioned off TBRA onto Section 8, emptying the program before it ends in 2030.

For many years the Municipal Housing Authority for the City of Yonkers (MHACY) Housing Choice Voucher Admin Plan has included a specific kind of homeless person among its locally defined “exigent circumstances” under which MHACY may issue a voucher to a person not on its waiting list. This is defined as “because the tenant is eligible to be discharged from a long term medical care facility.” This has been used by MHACY for people in nursing homes who could safely live in the community but remain institutionalized solely because they lack access to safe stable housing.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored–For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC’s jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	No
2.	PHA	No
3.	Low Income Housing Tax Credit (LIHTC) developments	No
4.	Local low-income housing programs	No
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section VII.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process?

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	No
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	No
5.	Mainstream Vouchers	No
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	No
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section VII.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	Yes
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	FUP-Foster Youth to Independence (FYI) Initiative

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section VII.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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1C-7e.1.	List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program.	
	Not Scored–For Information Only	

Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
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If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.

PHA

New York State Ho...

1C-7e.1. List of PHAs with MOUs

Name of PHA: New York State Homes and Community Renewal

1D. Coordination and Engagement Cont'd

1D-1.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition.	17
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition that have adopted the Housing First approach.	13
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2022 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	76%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section VII.B.1.i.	

Describe in the field below:

1.	how your CoC evaluates every recipient—that checks Housing First on their Project Application—to determine if they are actually using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation; and
3.	how your CoC regularly evaluates projects outside of the competition to ensure the projects are using a Housing First approach.

(limit 2,500 characters)

1 and 2) Projects that check Housing First must have a history of offering eligible participants immediate access to housing through Coordinated Entry. The several projects that, according to Coordinated Entry staff take the income or sex offender status of participants into account have not been allowed to check Housing First on their Project Applications.

In addition, any project with unresolved findings from the monitoring process described below would not be allowed to check Housing First.

3) CoC staff conducts monitoring audits of every Continuum of Care project annually. Projects that commit to a Housing First approach are evaluated to ensure that occupancy agreements between the provider agency and the client do not require service participation, income, sobriety, or other preconditions for continued residency. Occupancy agreement must also describe termination procedures to be followed if the provider decides to end a household's participation in the CoC project. Termination procedures must meet HUD requirements at 24 CFR 578.91. Where occupancy agreements do not meet these standards, a finding is noted which must be corrected by the provider in a plan of corrective action.

Our Coordinated Entry Referral Conferences (CERC) meet monthly to move homeless households to suitable housing as quickly as possible by facilitating networking between outreach workers, shelter staff & housing providers. CERC participants use a by-name list of households referred to housing and discuss the status of each one at every meeting. Provider agencies are assisted to move households quickly into permanent housing. Providers are not allowed to use participants' barriers as a reason to refuse to house them.

Provider agencies must get approval from CoC staff at Westchester DSS and DCMH before terminating participants from CoC housing. CoC staff review termination requests and ensure terminations proceed only when all other options to keep households in housing have been exhausted.

Our CoC facilitates monthly meetings of the Housing Success Workgroup. Working in a Housing First milieu can be challenging - housing providers must balance the needs of the participants with (sometimes) fragile relationships with landlords. The Housing Success Workgroup allows providers to discuss specific case situations, receive support & guidance from Mental Health and Substance Abuse professionals and their peers to alleviate these situations and retain clients in housing.

1D-3.	Street Outreach—Scope. NOFO Section VII.B.1.j.	
Describe in the field below:		
1.	your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;	
2.	whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;	
3.	how often your CoC conducts street outreach; and	
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.	

(limit 2,500 characters)

1. We have eight outreach teams that target different populations of homeless including:

Two countywide mobile mental health outreach teams through Westchester County DCMH, Three city-based DCMH-Police Department Community Intervention teams that operate as outreach in White Plains, New Rochelle, and Yonkers, NYS ESG funded countywide street outreach, and City ESG-funded outreach in Mount Vernon. Based on recommendations made by our CoC Board, the City of Yonkers ESG has funded a street outreach and daytime center, Project Connect, operated by Westhab since April 2021.

In May of 2022 Westchester County announced the official launch of eight Mobile Crisis Response Teams (MCRT) in Westchester. The teams, which are co-located with the local police departments across the county, have the responsibility of providing 24-hour mobile behavioral health crisis support when responding to emergency calls which come through the 911 system. The MCRT program will link directly with our homeless outreach services so that anyone experiencing homelessness encountered by MCRT staff will be connected to longer term engagement toward housing and services.

Outreach workers work to link ALL homeless encountered to housing and services. All persons engaged are entered into HMIS for identification, tracking, and referral by Coordinated Entry using the same standardized assessment and the same by-name list used for all other homeless persons.

2.The street outreach teams collectively cover 100% of the CoC geographic area.

3.Street outreach teams engage homeless persons every day.

4.Outreach workers work to link ALL homeless encountered to housing and services.

All persons who are contacted experiencing street homelessness are offered enrollment into Coordinated Entry for referral to permanent housing.

All cases of unsheltered homelessness are brought to the CoC Street Homeless case conference workgroup which enacts housing plans for all cases reviewed using a by-name list. The group coordinates action among all street outreach personnel. Follow-up action to urgent need takes place continually between meetings.

There are always individuals encountered by our outreach teams who decline assistance or are otherwise hard to engage. We continue to visit with them in the community and make attempts to form relationships that allow us to assist them with needs, however small, until they are ready to engage on a path toward housing.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:

		Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	No
2.	Engaged/educated law enforcement	Yes	No
3.	Engaged/educated local business leaders	Yes	No
4.	Implemented community wide plans	Yes	No
5.	Other:(limit 500 characters)		
	In 3 major cities, DCMH has a diversion program where specially trained staff accompany police, helping to prevent escalation of situations with people experiencing distress. Westchester County has also launched a multipronged "Reimagining Police" initiative, which includes behavioral health & homeless outreach teams working in conjunction with law enforcement that will respond to community crises 24/7/365. This program opened with 3 sites in 2021 and expanded to 8 during 2022.	Yes	No

1D-5.	Rapid Rehousing-RRH Beds as Reported in the Housing Inventory Count (HIC).	
	NOFO Section VII.B.1.l.	

		2021	2022
	Enter the total number of RRH beds available to serve all populations as reported in the HIC—only enter bed data for projects that have an inventory type of "Current."	306	297

1D-6.	Mainstream Benefits-CoC Annual Training of Project Staff.	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

Resource		CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI-Supplemental Security Income	Yes
3.	TANF-Temporary Assistance for Needy Families	Yes
4.	Substance Abuse Programs	Yes
5.	Employment Assistance Programs	Yes
6.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section VII.B.1.m	
	Describe in the field below how your CoC:	
1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;	
2.	works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and	
3.	works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.	

(limit 2,500 characters)

1. One of the benefits of having Westchester County DSS and DCMH involvement as recipients and as critical members of CoC leadership is our ability to provide up-to-the-minute information and support on mainstream resources to the CoC membership and the larger community. DSS and DCMH provide annual trainings to CoC provider staff members on accessing mainstream benefits including TANF, Food Stamps, SSI, employment assistance, and substance abuse programs. In 2022 these trainings were held on 9/19 (by DSS) and 9/22/22 (by DCMH). All training sessions are recorded and posted to our website and You Tube page, and agencies are instructed to utilize those recorded sessions for new staff orientation or for refresher training.

Year round, new information is distributed primarily via email blasts to the membership. The information is also posted to our website News page. As appropriate, & determined by CoC leadership, information is brought to Board & subcommittee meetings for further discussion.

2. The CoC collaborates with Board Member agencies WC Department of Health & DSS to enroll persons into health insurance. Our health representative Board Members from the Department of Health supervise the insurance navigator programs and health education programs. They routinely offer free pop-up clinics at all shelters to assist with free health care services, including administering vaccines, and health insurance enrollment. Recipient DCMH provides information on available mental health and substance abuse treatment to project staff, including in a training held on 9/22/22. All project staff are encouraged to reach out to DCMH for assistance with general information or specific client issues related to mental health, substance abuse or intellectual/developmental disabilities services.

3. Co-Chair agency DSS contracts with provider Maximus for SSI/SSDI advocacy and SOAR services. CoC member agency Legal Services of the Hudson Valley also provides advocacy & SSI/SSD appeals assistance. Westchester County's SOAR Liaison has trained a number of staff at CoC agencies on the SOAR model. Other member agencies have also expressed an interest and willingness to become trained and use the SOAR model to allow us to serve more individuals, but not without compensation for the time & effort required to maintain model adherence, including OAT reporting. We continue to explore ways to fund SOAR services more widely including HOME-ARP.

1D-7.	Increasing Capacity for Non-Congregate Sheltering.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

(limit 2,500 characters)

A number of new non-congregate shelter facilities have been opened in Westchester CoC over the past 1-2 years by CoC member organizations:

From 2020 to 2021, and again in 2022, Westchester County DSS is using local and New York State funding to operate a non-congregate emergency shelter Quarantine Housing Assistance Program (QHAP) for individuals experiencing homelessness with a COVID + test result or COVID symptoms. This facility takes residents from other shelters to help prevent the spread of COVID in those locations and takes persons experiencing homelessness discharged from hospitals. QHAP residents stay in their own motel rooms to allow isolation from staff and other residents.

In 2022 VSP First Steps to Heal has opened a new non-congregate emergency shelter for survivors of domestic violence, placing participants in motel rooms in various secure locations. This model prevents abusers from learning the location of congregate DV shelter locations and placing residents at risk & also (since the number of non-congregate rooms is flexible) allows DV survivors immediate access to shelter even if congregate shelters are full.

In addition, local SSVF provider WestCOP has used regulatory flexibility from the VA to increase Emergency Housing Assistance capacity to house COVID vulnerable veterans in non-congregate shelter beds in motel rooms when staying in congregate shelter would be too large a risk.

ID-8.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
	NOFO Section VII.B.1.o.	

Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:

- | | |
|----|--|
| 1. | develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and |
| 2. | prevent infectious disease outbreaks among people experiencing homelessness. |

(limit 2,500 characters)

1. Beginning in 2020 our CoC collaborated every month with Westchester Department of Health, the NYS Department of Health and the NYS Office of Temporary and Disability Assistance to develop new policies and procedures for shelters, housing, and outreach programs to respond to COVID and future pandemics.

Under the guidance of the Centers for Disease Control (CDC), Westchester Department of Health, and the NYS Office of Temporary and Disability Assistance; staff working with the homeless population were trained on appropriate hygiene practices as well as how to keep individuals and families safe. Safety information and Personal Protective Equipment (PPE) were distributed to shelter staff & residents. Safety protocols were implemented including wearing of masks, temperature checks, physical dividers between beds, and regular cleaning of facilities with special materials.

Our Continuum of Care improved readiness for future emergencies through improved collaboration and communication among first responders, the Department of Health, Westchester County Office of Emergency Management, Centers for Disease Control, community benefit organizations and homeless services providers.

We also partnered with the Westchester Hospital Coalition in order to streamline the referral process of Homeless and non-homeless individuals that could not safely isolate at home or a shelter facility when testing positive for COVID or other infectious disease.

2. Procedures were also developed for purchasing and storing of safety equipment and PPE in advance of a public emergency. The processes and procedures we developed for COVID-19 also serves as a template for responding to other infectious diseases.

Special protocols were developed in each facility to identify individuals who needed to be quarantined and space was provided to isolate clients when needed. A temporary Quarantine Shelter Facility was acquired for homeless persons to stay when they tested positive for COVID or other infectious diseases, to ensure they remained isolated during recovery.

County Department of Health and local Neighborhood Health Center staff provided on-site vaccination clinics on many emergency shelter locations in Westchester.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section VII.B.1.o.	
	Describe in the field below how your CoC effectively equipped providers to prevent or limit infectious disease outbreaks among program participants by:	
1.	sharing information related to public health measures and homelessness, and	
2.	facilitating communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)

1. Under the guidance of the Centers for Disease Control (CDC), Westchester Department of Health, and the NYS Office of Temporary and Disability Assistance; staff working with the homeless population including emergency shelter personnel and street outreach workers were trained on appropriate hygiene practices as well as how to keep individuals and families safe from the spread of germs, viruses and infectious diseases.

Written safety practices developed collaboratively with mainstream health agencies were provided to shelter staff and residents via e-mail and hard copy on appropriate hygiene practices to keep individuals and families safe. Regularly scheduled meeting were also held between the shelter providers, DSS and the Health Department to inform the providers of the latest updates concerning COVID-19 and other infectious disease.

Information on COVID response protocols, testing, vaccinations was disseminated at every CoC Board meeting since the start of the COVID pandemic.

2. Safety information and Personal Protective Equipment (PPE) were distributed to shelter staff, housing providers, community organizations & residents. Safety protocols were implemented including wearing of masks, temperature checks, the use of questionnaires, and regular cleaning of facilities with special materials.

Special protocols were developed in each facility to identify individuals who needed to be quarantined and space was provided to isolate clients when needed. A temporary Quarantine Shelter Facility was acquired for homeless persons to stay when they tested positive for COVID or other infectious diseases, to ensure they remained isolated during recovery. The number of beds in this quarantine shelter was varied as public health needs changed during the pandemic.

1D-9.	Centralized or Coordinated Entry System–Assessment Process.	
	NOFO Section VII.B.1.p.	

Describe in the field below how your CoC's coordinated entry system:	
1.	covers 100 percent of your CoC's geographic area;
2.	uses a standardized assessment process; and
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.

(limit 2,500 characters)

1) Westchester Coordinated Entry covers 100% of the Westchester CoC geographic area to provide universal access to all people experiencing homelessness in Westchester County.

To ensure access to ALL households in need, our Coordinated Entry provides access to services from many convenient locations including contact with Countywide street outreach for persons living on the streets; Westchester County DSS district offices spread countywide; and Overnight emergency shelters allowing clients to enroll into Coordinated Entry AFTER business hours. Persons fleeing domestic violence may access CE through any DV shelter or victim service provider. Households at-risk of homelessness are assessed & given access to Coordinated Entry for prevention services by DSS district offices, libraries, school liaisons, and eviction prevention agencies.

2) Every Coordinated Entry access point utilizes the same standardized assessment, and all CE participants are prioritized using a single by-name list.

Our Coordinated Entry uses a locally developed tool, the Comprehensive Homeless Assessment Tool (CHAT) at ALL Coordinated Entry access points to ensure that persons with the greatest needs receive priority for housing. Significantly, the CHAT produces two scores, one to prioritize households for PSH & one to prioritize households for RRH.

Coordinated Entry refers clients to available units in priority order so that those with highest needs and length of time homeless are housed first.

3) We continually improve our Coordinated Entry process to best serve clients. In the last year we added a new process and assessment tool to prioritize at-risk households for ESG & other eviction prevention resources, added a dedicated Coordinated Entry specialist to serve DV survivors, and programmed our HMIS to send emails directly to participants when the CE referral status is updated.

These changes are based on feedback from all stakeholders in Coordinated Entry. Our Data & Systems committee meets monthly to evaluate the efficacy of Coordinated Entry – a CoC Board member with lived experience of homelessness attends these meetings; our Coordinated Entry committee meets quarterly with both shelter & housing provider staff providing insight into how the process is working at ground level; & we hold annual Coordinated Entry Stakeholders forums (last held 12/2/21) to gather input from shelters, housing providers, persons with lived experience of homelessness, and other partners.

1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
	NOFO Section VII.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
2.	prioritizes people most in need of assistance;	

	3. ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and
	4. takes steps to reduce burdens on people using coordinated entry.

(limit 2,500 characters)

1) Multiple convenient access points throughout Westchester allow us to reach varied populations. DSS district offices refer single adults, families, victims of DV, & youth to 24-hour shelter where they are enrolled in Coordinated Entry. Overnight shelters house those unable to comply with DSS requirements and enroll customers in CE. Street Outreach teams enroll street homeless persons in CE without requiring shelter entry. School liaisons, soup kitchens, and libraries also act as CE access points.

The Westchester 211 number advises callers on how to access shelters & CE.

2) Our Comprehensive Homeless Assessment Tool (CHAT) is used at ALL CE locations to ensure that persons with the greatest needs receive priority for housing. The CHAT produces 2 need scores, one to prioritize households for PSH & one to prioritize households for RRH.

Coordinated Entry refers homeless to available units in priority order so that those with highest needs and length of time homeless are housed first. We sort those in need of PSH in the HUD-mandated priority order according to CPD notice 16-11.

3) Our CoC requires that EVERY person in shelter or engaged on the street is rapidly enrolled in CE and assessed with the CHAT. All households in every part of our system are placed on the same by-name list for appropriate referral.

Coordinated Entry Referral Committees meet weekly to case conference households for PSH and RRH. The group coordinates action among street outreach, shelter staff, & housing providers to move clients into housing as rapidly as possible.

Coordinated Entry policies set strict a timeline for provider contact with the participant after referral, and for housing participants that accept the referral.

Clients are allowed to reject referrals for housing opportunities that do not meet their needs or preferences without adverse consequences; customers rejecting referrals are placed back on the CE list and referred to the next vacancy for which they are the highest priority eligible household.

4) All written materials is available in both English and Spanish. Physical CE access points are wheelchair accessible. Information about Coordinated Entry is made available to individuals with disabilities in partnership with the Westchester County Office for People with Disabilities & Disabled on the Move. Information is provided in appropriate accessible format as needed, including Braille, large type, assistive listening devices, and sign language.

1D-10.	Promoting Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section VII.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	08/17/2022

1D-10a.	Process for Analyzing Racial Disparities—Identifying Racial Disparities in Provision or Outcomes of Homeless Assistance.	
	NOFO Section VII.B.1.q.	

Describe in the field below:

1.	your CoC’s process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and	
2.	what racial disparities your CoC identified in the provision or outcomes of homeless assistance.	

(limit 2,500 characters)

1. We used HUD’s Racial Equity Analysis tool, to compare the proportion of various racial and ethnic groups in Westchester’s total population, Westchester’s population in poverty and participants in Westchester homeless housing. We used STELLA data to examine the average number of days homeless among different races and ethnicities, exits to Permanent Housing by race and ethnicity, returns to homelessness in first 6 months by race and ethnicity. We used data from our HMIS to analyze the distribution of Coordinated Entry referrals to PSH and RRH by race and ethnicity.

These statistics were discussed at our Anti-Racism and Evaluation Committee (AREAC) comprised of BIPOC CoC staff and white allies; and a report on these statistics and conclusions was presented to the CoC Board on 8/17/22.

2. This process identified several disparities that are currently present in our CoC homeless system of care:
 The percentage of Black households in CoC programs (69%) far exceeded in proportion of Black households in the total population (15%) and the population in poverty (24%) while Hispanics are underrepresented in CoC programs (28%) compared to all households in poverty (43%). Disparate factors beyond poverty contribute to Black households becoming homeless in our CoC.

When analyzing the Distribution of Days Homeless by Race from 10/1/2020 to 9/30/2021, we found stark disparities. All households spend an average of 218 days homeless whereas Black households (61% of the population) on average spend 250 days homeless. This equates to 32 more days spent homeless by Black households compared to the general population.

4% of all households returned within 6 months of their exit to a permanent destination when leaving the CoC’s homeless system. 0% of White Non-Hispanic/Latino households returned to homelessness within 6 months but 6% of White Hispanic/Latino households returned to homelessness within 6 months and 5% of Black/African American households returned to homelessness within 6 months.

1D-10b.	Strategies to Address Racial Disparities.	
	NOFO Section VII.B.1.q.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC’s board and decisionmaking bodies are representative of the population served in the CoC.	No
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	No
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	No

7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	No
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1D-10c.	Actions Taken to Address Known Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the steps your CoC and homeless providers have taken to address disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

Our CoC created the Anti-Racism and Evaluation Committee (AREAC) in 2020. AREAC examines disparity within our system and make recommendations to our CoC board to address it. Disparities may be identified by studies conducted in other communities, trends we observe in our own data, reports by PWLE and direct care staff, as well as those identified in the Racial Equity Analysis Tool provided by HUD. The current membership of AREAC consists of BIPOC staff at every professional level, PWLE, LGBTQ+ community members and non-BIPOC staff.

When a potential disparity is brought forward in AREAC we use our HMIS data to determine if there is evidence that the disparity is occurring systemically or if a more individual approach to the barrier is more appropriate. An annual report regarding any identified systemic issue is provided to the CoC Board including recommend action steps.

Examples

1. Black, African American and African identified people accounted for 69% of people experiencing homelessness during our 2022 PIT Count. Despite this known disparity, analysis of the proportion housing referrals and housed individuals was the same as those experiencing homelessness. We have pivoted our focus to support efforts targeting the root causes of housing disparity such as:

a. The Welcome Home Westchester campaign to encourage affordable housing development and the reduction of restrictive land use policies County wide.

b. Nonprofit Westchester's Affordable Housing Series which has included a research study on the impact of the affordable housing crisis on the nonprofit workforce and a presentation dispelling 10 myths of affordable housing.

2. Our AREAC recommended that we examine the barriers in addition to race faced by the BIPOC people we serve. The intention is to create a process to dismantle systemic racial disparity by addressing areas of its impact. In June 2022, our AREAC Co-Chair Jenny Badree, MPH recommended a study based on known cases where people with Developmental Disabilities needed additional assistance to access housing. This study demonstrated that people with disabilities are over-represented among people experiencing homelessness because they remain homeless four times (27 months longer) than those without. The findings were presented at the August CoC Board meeting and the CoC is now building a collaborative effort with Westchester's Office for People with Developmental Disabilities to provide linkages to resources to increase housing success.

1D-10d.	Tracking Progress on Preventing or Eliminating Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

Westchester CoC organized our Anti-Racism and Evaluation Committee (AREAC) comprised of BIPOC CoC staff and white allies beginning in 2020 to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance. This group meets every month to identify racial disparities and discuss strategies to improve equity.

The AREAC and its Chairperson Jenny Badree produce a Racial Equity Analysis report to the CoC Board every year using system-wide statistics to track actual progress toward these goals. This year the report was delivered and approved by the CoC Board on 8/17/22.

One important measure of progress toward eliminating disparities is ensuring that our Coordinated Entry process is generating referrals to permanent housing in a race-blind equitable manner. The 2022 Racial Equity Analysis shows that referrals are being made in an equitable manner. 69% of Coordinated Entry housing referrals were made for Black/African American/African people equal to the proportion (69%) of this racial group in the population of persons experiencing homelessness in our CoC. Whites received 24% of the housing referrals while comprising 27% of the population of persons experiencing homelessness. We will continue to monitor Coordinated Entry referral equity and other indicators to track progress toward eliminating disparities in our CoC.

1D-11.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC’s Outreach Efforts.	
	NOFO Section VII.B.1.r.	

Describe in the field below your CoC’s outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

(limit 2,500 characters)

We invite Individuals with Lived Experience of Homelessness to participate in meetings, decision-making forums, and sub-committees through social media posts, our website and emails blasts - including blasts specifically to distribution lists that include currently and formerly homeless individuals.

We find that our most effective means to recruit people with lived experience (PWLE) is to have Board members or CoC staff reach out directly to individuals identified by member agency staff. Our efforts to conduct thorough in-person outreach were somewhat thwarted by the pandemic, but the CoC has been developing strategies for when we would be able to have a greater presence in the community.

In Spring 2022 with the help of CoC staff, Angela B. accepted our invitation to fill the voting Board member position of PWLE. Angela is not only a PWLE, she is well-versed on issues of housing, community resources and has experience as a community organizer and advocate. She has been provided a laptop to use to allow her to fully engage in all meetings she attends and she is receiving a stipend for her time.

We have also made all tasks associated with the engagement, recruitment and management of PWLE in leadership and volunteer roles the responsibility of a full-time CoC staff person so the appropriate time can be devoted to these efforts. Under the supervision of former co-chair and LCSW Annette Peters-Ruvolo, CoC Planning Associate Jenny Badree has been working with Angela on various ways to conduct in-reach into all shelters and outreach into the community via health fairs and other community events. Angela and Jenny have developed a strategy to engage with all shelters to hold "town hall" discussions starting 9/27/22. These discussions will have the purpose of informing residents directly about the CoC and Coordinated Entry and engage with them around their questions and concerns. This will also serve as a way to recruit PWLE for our subcommittees and Board, with the possibility of forming a Consumer Advisory Board that Angela would chair.

We have begun purchasing promotional materials for Angela to use when speaking with shelter residents and will continue to explore ways to engage and recruit PWLE in meaningful roles throughout the CoC's activities.

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	1	0
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	1	0

3.	Participate on CoC committees, subcommittees, or workgroups.	1	0
4.	Included in the decisionmaking processes related to addressing homelessness.	1	0
5.	Included in the development or revision of your CoC's local competition rating factors.	1	0

1D-11b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

Many of our CoC member organizations provide professional development and employment opportunities to individuals with lived experience of homelessness. Many do this through peer services programs related to NYS Office of Mental Health (OMH) and/or NYS Office of Addiction Services and Supports (OASAS) peer certification programs. Though not specifically for PWLE of homelessness, individuals with mental health and/or substance abuse disabilities are eligible for Peer Certification, which allows particular programs to bill Medicaid for their services. The requirements are to pass an examination and perform duties in the field of peer counseling for a certain number of hours (which vary depending on which type of certification they are pursuing). We know that a percentage of these individuals have experienced periods of homelessness. Many of Westchester's not-for-profit agencies have robust peer programs and peer representation at all levels of their organizations.

In order to maximize the potential of these peer certification trainings and attempt to bridge peers with lived experience of homelessness with CoC positions, we have been strategizing, under the leadership of DCMH grantee and former co-chair Annette Peters-Ruvolo, ways to connect the two. With the help of Planning Associate Jenny Badree, we plan to engage the agencies providing the NYS OMH peer training (2 of which are also CoC member agencies) to create a plan whereby Provisionally-Certified Peers who also have a history of homelessness (who have passed a test for certification but have not yet met the requirement for field hours worked) are offered paid internships with the CoC to further our efforts to engage program participants, assist with our Annual events like the PIT Count and participate in all activities of the CoC that meet the requirement for their certification.

Our CoC also has a Self-Sufficiency subcommittee that meets regularly to discuss resources, training and funding opportunities to help increase participant income and to move households on from the CoC into independent living. The bulk of discussions and presentations are from the Department of Labor, the WC DSS and other educational and vocational programs throughout the county. All resources discussed with the subcommittee are shared with the CoC membership to encourage referrals from all of our CoC projects.

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
NOFO Section VII.B.1.r.		
Describe in the field below how your CoC:		
1.	how your CoC routinely gathered feedback from people experiencing homelessness and people who have received assistance through the CoC or ESG program on their experience receiving assistance; and	
2.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness	

(limit 2,500 characters)

1. Feedback from people experiencing homelessness and people who have received assistance through the CoC or ESG programs on their experience receiving assistance was gathered in a number of ways. During audits of CoC project by CoC staff, program participants were interviewed using a grading tool to assess their satisfaction with the program’s services. Scales and open-ended questions were asked to get a sense of how the individual was progressing in the program as well as their satisfaction. Feedback was included in the report to the provider and if necessary, any steps taken to address any issues noted are required to be in the provider’s Plan of Corrective Action response back to the CoC.

Feedback was also gathered during our live virtual Meeting on Priorities held on 6/22/22. PWLE were present and expressed a need for more assistance for people experiencing homelessness with mental health disabilities.

Having PWLE representation on our Board has allowed greater feedback in meetings where decisions are made such as this year’s Rank and Review process meetings and CoC application meetings.

2. Our CoC has begun scheduling “town hall”- style meetings at our shelters for the purpose of gathering feedback. We expect these meetings to continue on a regular basis to continually inform our decisions and create a feedback loop between shelter residents and the CoC. Insights gained from those events will be presented to the Board and actions recommended.

1D-12.	Increasing Affordable Housing Supply.	
NOFO Section VII.B.1.t.		
Describe in the field below at least 2 steps your CoC has taken in the past 12 months that engage city, county, or state governments that represent your CoC’s geographic area regarding the following:		
1.	reforming zoning and land use policies to permit more housing development; and	
2.	reducing regulatory barriers to housing development.	

(limit 2,500 characters)

The CoC has been supportive of a new effort called the Welcome Home Westchester campaign to encourage affordable housing development and the reduction of restrictive land use policies County wide. "Welcome Home Westchester" includes nonprofits, businesses, and economic leaders like the Westchester County Association and Nonprofit Westchester dedicated to fighting against homelessness and supporting families in need, faith leaders and community advocates to drive forward a new conversation around housing in the county. Welcome Home Westchester has begun putting out Yes In My Backyard (YIMBY) alerts when the pro-housing community can support local housing developments. <https://www.buildersinstitute.org/whw/>

The CoC has also been involved with Nonprofit Westchester's Affordable Housing Series which has included a research study on the impact of the affordable housing crisis on the nonprofit workforce and a presentation dispelling 10 myths of affordable housing, which has been presented to the County Executive and County Board of Legislators. Nonprofit Westchester has asked all of its 200+ member organizations to connect their work to housing, regardless of their primary mission. <https://npwestchester.org/affordablehousing>

Westchester County has developed Model Ordinance Provisions for local governments to adopt to encourage new fair and affordable housing. The Provisions were developed with input from local officials as a tool for Westchester municipalities to facilitate land-use approvals and construction of fair and affordable housing. The Provisions suggest that all future housing developments include no less than 10% of units as fair and affordable units. Other elements include limiting the sales and rent prices and the income of the households eligible to apply for those units for a minimum 50-year period and encouraging more extensive marketing of available housing opportunities. Several municipalities have already adopted a version of the Model Ordinance Provisions.

Members of the CoC have been in frequent contact with the Mayor of Yonkers and Yonkers City Council members regarding proposed changes to the Yonkers Affordable Housing Ordinance. Recent affordable developments in Yonkers have allowed for parking reductions and other variances that help foster the creation of affordable housing. The City is currently considering making amendments to the Ordinance to create even more incentives and mandates around affordable housing.

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Your CoC’s Local Competition Deadline–Advance Public Notice.	
	NOFO Section VII.B.2.a. and 2.g.	
	You must upload the Local Competition Deadline attachment to the 4B. Attachments Screen.	

	Enter the date your CoC published the deadline for project applicants to submit their applications to your CoC’s local competition.	08/04/2022
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1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	
	You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.	
	Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:	

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

1E-2a.	<p>Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.</p> <p>NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.</p>	
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You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.

Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	70
2.	How many renewal projects did your CoC submit?	16
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	<p>Addressing Severe Barriers in the Local Project Review and Ranking Process.</p> <p>NOFO Section VII.B.2.d.</p>	
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- Describe in the field below:
1. how your CoC collected and analyzed data regarding each project that has successfully housed program participants in permanent housing;
 2. how your CoC analyzed data regarding how long it takes to house people in permanent housing;
 3. how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
 4. considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,500 characters)

1. 30 out of the maximum 70 points in our ranking process is based upon objective data for each CoC project’s success in keeping participants permanently housed.

Specifically, we award 5 points for each of the following criteria:

* Exits to Permanent Housing/ Retention in Permanent Housing using data over the prior 12 months from HUD System Performance Measure 7b

- Exits to Homelessness using data from APR Q23
- Increased participant earned income from System PM 4.1
- Increased participant total income from System PM 4.3
- Housing Utilization Rate (% of target occupancy) using data from APR Q7b and Q8b
- Commitment to Housing First using information from the Project Application

2. Projects which fill vacancies slowly consequently have a low housing utilization rate & claim a lower proportion of the HUD awarded funding. Therefore, 10 out of the maximum 70 points in our ranking process is based upon the following criteria (5 points each):

- Housing Utilization Rate (% of target occupancy) using data from APR Q7b and Q8b
- Amount of funds recaptured by HUD using data from LOCCS

3. Projects serving populations that have severe needs, are hard to serve, or are especially vulnerable are given extra points in our ranking criteria (specifically, 5 out of the maximum 70 points).

This includes projects with target populations including participants in the following populations:

- Youth
- Victims of domestic violence
- Families with children
- Persons experiencing chronic homelessness
- Veterans
- Current or past substance use
- Lesbian, Gay, Bisexual, Transgender, Questioning (LGBTQ) status
- Significant health or behavioral health challenges or functional impairments.

4. These 5 points awarded to projects serving these hardest to serve populations are intended to counterbalance lower performance scores in other ranking criteria so that these needed CoC projects continue to serve these populations.

5 points out of 70 total is significant boost to these projects’ scores in our ranking. For example our highest ranked renewal housing project First Steps (target population Youth) is ranked #3 (out of 16 renewals) – without the 5 extra points it would fall to #7. Homestead (target population Physical Disability) is ranked #7 – without the 5 extra points it would fall to #11. RISE (target population Victims of DV) is ranked #9 – without the 5 extra points it would fall to #17, placed in Tier 2 below all other renewals and one new project.

1E-3.	Promoting Racial Equity in the Local Competition Review and Ranking Process.	
	NOFO Section VII.B.2.e.	

Describe in the field below:

1.	how your CoC obtained input and included persons of different races, particularly those over-represented in the local homelessness population;
2.	how the input from persons of different races, particularly those over-represented in the local homelessness population, affected how your CoC determined the rating factors used to review project applications;
3.	how your CoC included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process; and
4.	how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.

(limit 2,500 characters)

The 2022 ranking and review process used by the Westchester CoC was designed by a workgroup that met to ensure that the rating factors included met HUD requirements & local needs, and was fair to all projects being rated. This workgroup was comprised of representatives of local provider agencies and included a person with lived experience of homelessness, as well as African-American, Hispanic, Asian, and LGBTQ individuals among its members. The input from these persons has been used to change the rating factors. For instance, we have removed the “Length of Stay” rating criteria and changed the relative point values of different criteria.

The ranking process used only objective data for rating factors designed by the workgroup. Renewal CoC projects were ranked by the CoC Board in descending order of their objective scores only. New projects were selected by the CoC Board. All CoC Bonus projects were placed in Tier 2, in an order determined by the CoC Board which includes African-American, Hispanic, Asian, and LGBTQ individuals plus persons with lived experience of homelessness.

One of the rating criteria in our ranking algorithm is 100% of new enrollments coming from Coordinated Entry referrals (3 points out of 70 total). Because Coordinated Entry generates referrals without regard to race & ethnicity, this criteria rates projects on the extent to which they overcome barriers to participation. We also award 5 points for projects which follow Housing First and move clients into permanent housing quickly to overcome barriers. Projects serving populations that have severe needs, are hard to serve, or are especially vulnerable are given 5 extra points in our ranking criteria.

1E-4.	Reallocation—Reviewing Performance of Existing Projects.	
	NOFO Section VII.B.2.f.	

Describe in the field below:

1.	your CoC’s reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any projects through this process during your local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

(limit 2,500 characters)

1. The Westchester CoC 2022 Rank and Review process includes guidelines for reallocation of underperforming projects as follows, "The CoC can decide to repurpose a project that is underperforming or may be more appropriately funded from other sources to fill that need. Criteria to assess performance or underperformance will include scoring/rank and review results, participation in Coordinated Entry, participation in the local CoC, and participation within HMIS.

CoC funded agencies may also VOLUNTARILY propose to reallocate CoC funds. Additionally, if a project consistently demonstrates unsatisfactory project performance outcomes and fails to make significant changes to improve its performance, that project may be recommended for reallocation."

2. and 4. For FY2022 the project scoring lowest in our ranking process Stepping Stones (a Transitional Housing project serving Youth 18-24) was identified as a candidate for reallocation due to poor performance.

Our CoC Board did not decide to reallocate funding Stepping Stones. This is because the subrecipient agency administering this project has made significant compliance and performance improvements over the last 18 months which have not yet been reflected in the ranking score. This is also the ONLY CoC-funded transitional housing project left in our CoC; it is one of only two projects serving Youth.

3. DCMH RAP (a Rental Assistance PSH project) was identified as having excessive amounts of funds recaptured by HUD - the FY2020 grant had a remaining balance of \$1,736,829.87 (including \$1,452,909.51 in Rental Assistance) – 18% of grant funds were unspent.

The major reason for this unspent balance is grant savings due to client share of rent but the recipient has not been able to use those savings to house more participants because of a lack of Supportive Services to help participants obtain and remain in housing, despite our efforts to secure funding from other mainstream sources.

Therefore, for FY2022, the Westchester CoC and DCMH is reallocating \$150,336 Rental Assistance funds from DCMH RAP into a DCMH RAP Expansion which will provide additional funding for Supportive Services necessary to maintain disabled homeless individuals in their community-based housing - thereby enabling DCMH to house more participants and use approximately \$445,000 additional Rental Assistance funds. The total funding for DCMH RAP will thus not be changed, but the target number of households served is being increased.

1E-4a.	Reallocation Between FY 2017 and FY 2022.	
	NOFO Section VII.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2017 and FY 2022?	No
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject or reduce any project application(s)?	Yes
2.	Did your CoC inform applicants why their projects were rejected or reduced?	Yes
3.	If you selected Yes for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	08/31/2022

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	08/31/2022
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1E-5b.	Local Competition Selection Results–Scores for All Projects.	
	NOFO Section VII.B.2.g.	
	You must upload the Final Project Scores for All Projects attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Applicant Names; 2. Project Names; 3. Project Scores; 4. Project Rank–if accepted; 5. Award amounts; and 6. Projects accepted or rejected status.	Yes
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1E-5c.	1E-5c. Web Posting of CoC-Approved Consolidated Application.	
	NOFO Section VII.B.2.g.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC’s website or partner’s website–which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	09/23/2022
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1E-5d.	Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application has been posted on the CoC's website or partner's website.	09/23/2022
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2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored–For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Eccovia Solutions
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored–For Information Only	

	Select from dropdown menu your CoC’s HMIS coverage area.	Single CoC
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section VII.B.3.a.	

	Enter the date your CoC submitted its 2022 HIC data into HDX.	04/25/2022
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2A-4.	Comparable Database for DV Providers–CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section VII.B.3.b.	

	In the field below:	
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in databases that meet HUD’s comparable database requirements; and	
2.	state whether your CoC is compliant with the 2022 HMIS Data Standards.	

(limit 2,500 characters)

1) Until 2022, none of the Victim-Service Providers working within the Westchester County Continuum of Care used a comparable database.

However, one of these agencies receives ESG funding that requires the use of a comparable database. Our CoC identified this issue in communications with the ESG recipient. Our CoC Program Specialist and HMIS Administrator worked extensively in 2021 into 2022 with the ESG recipient and the VSP subrecipient to solve this issue.

By April 2022 this VSP had purchased the software (Clarity Human Services HMIS) and trained staff in order to implement a comparable database. With the assistance of our CoC, this VSP agency is now fully compliant with HUD’s comparable database requirements.

The other VSP agencies do not receive funding for a program that requires the use of a comparable database and so they gather data using the standards for those other funding sources.

All VSP agencies provide aggregate data to the Westchester CoC for the Point In Time count each year, and nightly bed count information for Domestic Violence emergency shelters to Westchester DSS (which provides most of the funding for these shelters).

The Westchester CoC works closely with these two agencies to assess the needs of survivors of domestic violence and improve all of our systems to better serve this population. We have a VSP representative serving as a voting member on our CoC Board; recently both VSP agencies have been part of our Emergency Housing Voucher steering committee. Both VSP agencies facilitate our DV Resource Workgroup which meets every month to ensure our system is serving this population properly and to support staff as they serve DV survivors on a case-by-case basis.

Our CoC is committed to cultural competency in our service of DV survivors. The VSP agencies provide training sessions to ensure that other shelter, outreach and housing providers are knowledgeable about DV and trauma informed client engagement.

2) Yes, Westchester CoC is compliant with the 2022 HMIS Data Standards.

2A-5.	Bed Coverage Rate–Using HIC, HMIS Data–CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2022 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2022 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	1,128	39	1,088	99.91%
2. Safe Haven (SH) beds	0	0	0	

3. Transitional Housing (TH) beds	685	0	685	100.00%
4. Rapid Re-Housing (RRH) beds	297	0	297	100.00%
5. Permanent Supportive Housing	1,520	0	1,392	91.58%
6. Other Permanent Housing (OPH)	2,246	0	2,159	96.13%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section VII.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

Not applicable - our HMIS bed coverage rate is above 90% for every project type.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by February 15, 2022, 8 p.m. EST?	Yes
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2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section VII.B.4.b	

	Enter the date your CoC conducted its 2022 PIT count.	01/26/2022
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2B-2.	PIT Count Data–HDX Submission Date.	
	NOFO Section VII.B.4.b	

	Enter the date your CoC submitted its 2022 PIT count data in HDX.	04/25/2022
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2B-3.	PIT Count–Effectively Counting Youth.	
	NOFO Section VII.B.4.b.	

Describe in the field below how during the planning process for the 2022 PIT count your CoC:

1.	engaged stakeholders that serve homeless youth;
2.	involved homeless youth in the actual count; and
3.	worked with stakeholders to select locations where homeless youth are most likely to be identified.

(limit 2,500 characters)

1.Our CoC partnered with Youth & Children Shelter provider Children’s Village as well as the Westchester Department of Social Services Child Welfare unit to recruit enumerators from their direct care staff. We held additional planning meetings with these agencies in December and January to implement youth-focused strategies during the PIT Count.

As a result, we had a Youth homelessness engagement expert on each of our enumerator teams so that no matter where we encountered unsheltered Youth we had a expert ready to engage them.

2.Children’s Village is the home of the Bravehearts, a team of Youth with lived experience in the foster-care and homelessness systems of care. Two Bravehearts accompanied our teams in Yonkers and Mount Vernon where we typically find the most people experiencing homelessness to increase the likelihood that they would be present if we encountered youths experiencing homelessness.

3.Bravehearts, additional Children's Village staff, and Child Welfare workers helped to plan our Youth PIT Count, including providing locations where homeless youth are most likely to be found for enumerator teams to search. We were able to put a Youth engagement expert on every team both nights of our count. Had there been youth or unaccompanied minors experiencing unsheltered homelessness, our teams would have encountered them prepared to engage them with knowledge and compassion around their experience. We were also prepared to offer immediate shelter and longer term connection toward housing and other resources.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section VII.B.5.a and VII.B.7.c.	
	In the field below:	
	1. describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable;	
	2. describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable; and	
	3. describe how the changes affected your CoC’s PIT count results; or	
	4. state “Not Applicable” if there were no changes or if you did not conduct an unsheltered PIT count in 2022.	

(limit 2,500 characters)

There were no changes to our sheltered PIT count in 2022.

Our unsheltered PIT count was improved by significantly improved coordination with local police departments, especially in the largest cities in Westchester County where most unsheltered homeless persons reside.

In the weeks before the night of the PIT count, CoC staff visited precincts in Yonkers, Mount Vernon, New Rochelle, White Plains, and Port Chester. We provided the police with information about the purpose and timing of the PIT count, and gathered information from officers about where they had encountered street homeless so that CoC enumerators could visit those locations during the PIT Count.

We also made sure that the specific police officers scheduled for duty on the night of the count knew that our enumerators would be in the field at that time. In Yonkers and White Plains, police officers actually communicated in real time with teams of enumerators, directing them to locations where unsheltered homeless persons were found on the night of the PIT count.

In Mount Vernon, the Deputy Police Commissioner was involved personally in helping to coordinate CoC PIT count enumerators with police officers on the night of the count.

Improved coordination with police departments before and during the PIT count helped to make our results more accurate and complete.

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reduction in the Number of First Time Homeless–Risk Factors Your CoC Uses.	
	NOFO Section VII.B.5.b.	

In the field below:

1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;
2.	describe your CoC’s strategies to address individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time

(limit 2,500 characters)

1) A CoC workgroup of local eviction prevention experts recently developed and began using a Comprehensive Assessment of Risk of Homelessness Tool (CART) to target prevention resources to those who need them most. The team chose the most salient factors based on their years of experience: prior homeless episodes in last 2 years, recent loss of employment income, household income below 25% of AMI, # of moves in last year, # of evictions in last 24 months, amount of debt, criminal history, domestic violence, having a disability, temporarily doubling-up, and having been given a date to leave housing.

2) At-risk households are assessed using the CART at multiple access points including DSS District Offices (DOs), school liaisons, libraries, soup kitchens & eviction prevention agencies and referred through Coordinated Entry to ESG and local eviction prevention services. DSS has 7 Homeless Diversion workers stationed across its 4 DOs. They assess clients' financial resources, rent payment history, and availability of family and community supports. They do an initial screening and triage, address emergent needs, provide assistance finding alternatives to shelter placement, and refer more complex cases to the two CBOs for more in-depth assessment and intensive budget counseling.

DSS continues to invest over \$2 million local dollars annually to prevent homelessness. It consolidated its previously fragmented county-funded system of eviction prevention subsidies by assigning CLUSTER responsibility for 2 southern DOs and assigning Westchester Residential Opportunities responsibility for our northern and central DOs. These contracts include funding for crisis assessment, budget counseling and rent arrears.

DSS, Yonkers, and NYS contract with Legal Services of the Hudson Valley to provide eviction prevention legal services. Westchester is considering countywide Right To Counsel legislation.

Our CoC's Eviction Prevention Network has 11 non-profits who provide rental arrears from a dozen Federal, state, county, local and private funders. They use a shared application form and often work together to combine funds from 3-4 agencies to bring a tenant to a zero rent arrears balance.

Our CoC will begin offering NYS-funded Rent Supplement Program subsidies within 60-90 days.

3) DSS oversees our strategy to reduce first-time homelessness.

2C-2.	Length of Time Homeless—CoC's Strategy to Reduce.	
	NOFO Section VII.B.5.c.	

In the field below:		
1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,500 characters)

1) Our strategy to reduce LOS is a) to prioritize ALL CoC PSH to households with 12+ months of homelessness, and prioritize all RRH to households with longer time homeless. In 2021 we targeted ARP Emergency Housing Vouchers to nearly everyone who has been homeless for over one year. b) intensify & focus case planning, and c) systematically remove interagency barriers that delay rehousing.

a) Our CoC prioritized 3 groups for ARP Emergency Housing Vouchers: DV survivors, families homeless longer than one year, and individuals homeless longer than one year. As of 9/12/22 we had already housed 213 households with EHV: more than any other NY county, with 89 more approved and in housing search or initial briefing, 33 more approved by NYS to submit applications and now assembling documents, and 75 more referred and awaiting selection by NYS. Our CoC Landlord Relations Committee is also working to expand our supply of available units through outreach to and relationship building with local landlords and managing agents.

b) DSS has 12 Homeless Caseworkers who identify clients with long LOTH using HMIS and other DSS Homeless tracking systems, review their rehousing plans with shelter staff, identify housing barriers, ensure that clients & staff stay focused on overcoming these barriers & identify housing to fit each client’s needs. DCMH contracts with Andrus to provide intensive mental health case management and 3-month post-housing placement follow-up to homeless families with serious mental health issues to ensure they are effectively stabilized and linked to community supports.

c) Multiple CoC workgroups systematically remove barriers (e.g. slow communication or action) to speed rehousing. Our Patriot Housing team meets weekly to review rehousing status of every homeless veteran & Coordinated Entry Referral Conferences meet biweekly or monthly to rapidly rehouse homeless households using a by-name list to case conference every household and overcome barriers to housing. We have separate CERC’s for unsheltered clients, DV survivors, clients seeking PSH, and clients seeking RRH.

2) We identify people with longest LOTH using HMIS. Our Coordinated Entry system prioritizes clients homeless over 1 year. Clients are then prioritized by severity of need and then within each need level based on number of days homeless.

3) DSS oversees our LOTH reduction efforts.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing—CoC’s Strategy	
	NOFO Section VII.B.5.d.	
	In the field below:	
1.	describe your CoC’s strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;	
2.	describe your CoC’s strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and	

3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.
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(limit 2,500 characters)

1) We use many strategies to increase our ES/TH/RRH permanent housing placement rate. Our Coordinated Entry System swiftly sends referrals when vacancies occur. Multiple CoC workgroups meet to speed the step-by-step rehousing process. Our Patriot Housing team meets weekly to review the status of every homeless veteran & teams meet biweekly or monthly to review status of all unsheltered, DV, PSH-seeking and RRH-seeking clients.

We use non-CoC resources to expand our housing supply. One major source is NYS Empire State Supportive Housing Initiative (ESSHI) grants that are 5-year funding, renewable for 20+ years, that funds operating & support service costs for new PSH, thus making new capital projects feasible, AND gives awardees priority for NYS capital funds. Westchester has had 6-7 ESSHI grants awarded for local projects in each of the last 4 years.

By 9/12/22 our CoC had already housed 213 households with NYS' ARP Emergency Housing Voucher program - more than any other NY county, with 89 more approved and in housing search or initial briefing, 33 more approved by NYS to submit applications and now assembling documents, and 75 more referred and awaiting selection by NYS.

We also use NYS Medicaid Redesign Team funding to create innovative housing. In 2018 FSSY, a CoC member, was awarded a \$2.5 million 5-year Health Home Supportive Housing contract to provide 15 scattered-site PSH units for homeless disabled high-Medicaid users.

2) Our PSH retention rate is excellent: 99% in each of the last 4 years. All of our PSH programs offer in-home case management. DSS' Homeless Casework unit links clients to housing & services needed for housing stability. Our CoC convenes a Housing Success Committee that helps housing providers share strategies to stabilize challenging clients. DCMH contracts with Andrus to provide case management and 3-month post-housing placement follow-up to homeless families with SMI to ensure they are stabilized and linked to services. DSS is beginning a new Housing Retention Unit for newly rehoused families, detailed below in 2C-4.

3) DSS and our CoC collaboratively oversee our efforts to increase exits to permanent housing.

2C-4.	Returns to Homelessness—CoC's Strategy to Reduce Rate.	
	NOFO Section VII.B.5.e.	

In the field below:

1.	describe your CoC's strategy to identify individuals and families who return to homelessness;
2.	describe your CoC's strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

1) When a previously housed person or family becomes homeless again, one of several multi-agency CoC teams analyzes what went wrong with that specific individual’s housing placement. Patriot Housing expedites planning and referrals for veterans. We have one Coordinated Entry Referral Conference (CERC) expediting planning and referrals for PSH, a 2nd for RRH referrals, a 3rd for street homeless, and a 4th for DV survivors. Every agency that knows the client contributes their perspective and helps shape the new housing and service plan. Multiple outreach workers and service providers are mobilized as needed to re-engage the client. Our CoC’s Housing Success Workgroup uses case conferences to support providers managing the most difficult clients to prevent returns to homelessness.

2) Our CoC workgroups look not for general characteristics but try to understand the specific individual factors that led to renewed homelessness. Sometimes they are relatively straightforward issues like money management, substance use, or mental health deterioration. We address these by making sure clients are linked to the specific services they need. Often they involve people’s hearts and minds, less tangible things like loneliness, fear, or feeling overwhelmed. Our housing plans have included personalized interventions like enabling clients to stay involved with their shelter community as a volunteer rather than as a resident, linking newly housed people to 12-step and other support groups, and helping people find things they love doing in their new home, e.g. watching movies, cooking, knitting, and painting.

DSS is creating a new Housing Retention Program for newly housed families, particularly those NOT housed in PSH. Each Retention worker will have a caseload of 30 or less. Workers will maintain monthly contact virtually or by phone and make bimonthly home visits. They will link clients to services, explain lease requirements, teach basic housing upkeep, verify that clients make timely rent payments, and ensure that rent subsidies are sustained. They will focus on increasing household income and financial stability. Clients’ landlords will be given special access to DSS staff to respond to late or missing payments. The workers will convene semiannual case conferences with families and community partners. These DSS Retention services will be reviewed after 12 months and extended if needed.

3) DSS and our CoC collaboratively oversee our retention strategies.

2C-5.	Increasing Employment Cash Income–CoC’s Strategy.	
	NOFO Section VII.B.5.f.	

In the field below:

1.	describe your CoC’s strategy to access employment cash sources;
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase income from employment.

(limit 2,500 characters)

1) In 2019 DSS revamped its employment approach, making the Urban League of Westchester responsible for job services for ALL employable DSS clients. Its strategy is to provide underemployed individuals is to help them develop improved job skills so they can move up a career ladder. Our RRH projects have dedicated employment counselors. Our CoC recently added DSS' Office of Workforce Development manager to our CoC board to enhance our coordination.

2) The Urban League's strategy for unemployed recipients is to provide clients with the pre-vocational work readiness skills, work experience, and specific job skills training they need to effectively compete for jobs. The employment resources offered include job developers, job counselors, work readiness training, and job fairs. The Urban League also coordinates services for ALL non-employable DSS clients. It monitors treatment attendance to enhance employability and links clients to SSI/SSDI assistance. DSS caseworkers ensure that all CoC clients are linked to the Urban League.

The Urban League and DSS OWA links all Westchester's employable homeless to available educational/vocational programs. These include the NYS Education Department-funded Board of Cooperative Educational Services, the State University of New York's Westchester Educational Opportunity Center, the Yonkers' Public Schools' Vive School Pathways to Success program, and the Westchester County and Yonkers USDOL-funded Workforce Investment Boards' One-Stop Employment Centers. Individuals with disabilities can also receive services for NYS' Adult Career and Continuing Education Services Vocational Rehabilitation (ACCES-VR). Homeless veterans can also access VA and SSVF employment services.

Our CoC Self-Sufficiency Committee helps all of our homeless programs develop closer linkages with local employment resources. They discuss local employment resources, job training, child care, credit repair, & specialized resources for people with disabilities. Participants include DSS, WIB, Westchester Community College, Westchester Independent Living Center, NYS Department of Labor, local housing authorities, and the Child Care Council.

3) DSS' Office of Work Activities oversees our work to increase client employment income.

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section VII.B.5.f.	

	In the field below:
1.	describe your CoC's strategy to access non-employment cash income; and
2.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.

(limit 2,500 characters)

1) Our CoC's strategy to increase non-employment cash income is to coordinate a multi-agency effort to ensure that homeless people are linked to all available mainstream entitlements.

2) * DSS caseworkers routinely assess all new applicants for cash assistance to ensure that they are receiving all entitlements for which they are eligible. These include public assistance, SNAP food stamps, HEAP, and the Earned Income Tax Credit.

* All PSH and RRH case managers develop an Independent Living Plan that includes linking them to mainstream benefits.

* The Urban League also coordinates services for ALL non-employable DSS clients. It monitors treatment attendance to enhance employability and links clients to SSI/SSDI assistance. DSS caseworkers ensure that all CoC clients are linked to the Urban League.

* DSS also contracts with global firm Maximus to provide SSI/SSDI advocacy & SOAR to CoC clients.

* The Westchester County Department of Community Mental Health provides certified SOAR training and technical assistance for any CoC partner willing to provide SOAR services.

* Legal Services of the Hudson Valley does NYS-funded disability advocacy & SSI/SSD appeals.

* Our CoC provides annual trainings for CoC staff in how to access available mainstream resources, including Temporary Assistance, SNAP, HEAP, child care subsidies, and SSI/SOAR. These training sessions are recorded and available in our CoC's online library so that new CoC staff can receive initial training and current staff can access refresher training when needed.

3) DSS oversees our work to increase client non-employment cash income.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section VII.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	Yes
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3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section VII.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes
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3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	
	If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.	

Project Name	Project Type	Rank Number	Leverage Type
DCMH CaresPlus	PH-PSH	18	Housing
Turning Point Exp...	PH-PSH	19	Healthcare

3A-3. List of Projects.

1. What is the name of the new project? DCMH CaresPlus
2. Enter the Unique Entity Identifier (UEI): GFB7MQFAU6F2
3. Select the new project type: PH-PSH
4. Enter the rank number of the project on your CoC's Priority Listing: 18
5. Select the type of leverage: Housing

3A-3. List of Projects.

1. What is the name of the new project? Turning Point Expansion
2. Enter the Unique Entity Identifier (UEI): GFB7MQFAU6F2
3. Select the new project type: PH-PSH
4. Enter the rank number of the project on your CoC's Priority Listing: 19
5. Select the type of leverage: Healthcare

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	--	----

3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

4A. DV Bonus Project Applicants

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applications.	
	NOFO Section II.B.11.e.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?	No
Applicant Name		
This list contains no items		

4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

- | | |
|----|---|
| 1. | You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete. |
| 2. | You must upload an attachment for each document listed where 'Required?' is 'Yes'. |
| 3. | We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube. |
| 4. | Attachments must match the questions they are associated with. |
| 5. | Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. |
| 6. | If you cannot read the attachment, it is likely we cannot read it either. |
| | . We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time). |
| | . We must be able to read everything you want us to consider in any attachment. |
| 7. | After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include. |

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No		
1C-7. PHA Moving On Preference	No		
1E-1. Local Competition Deadline	Yes	Local Competition...	09/13/2022
1E-2. Local Competition Scoring Tool	Yes	Local Competition...	09/14/2022
1E-2a. Scored Renewal Project Application	Yes	Scored Forms for ...	09/14/2022
1E-5. Notification of Projects Rejected-Reduced	Yes	Notification of P...	09/14/2022
1E-5a. Notification of Projects Accepted	Yes	Notification of P...	09/14/2022
1E-5b. Final Project Scores for All Projects	Yes	Final Project Sco...	09/14/2022
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes	Web Posting—CoC-A...	09/23/2022
1E-5d. Notification of CoC-Approved Consolidated Application	Yes	Notification of C...	09/23/2022
3A-1a. Housing Leveraging Commitments	No	Housing Leveragin...	09/15/2022

3A-2a. Healthcare Formal Agreements	No	Healthcare Formal...	09/19/2022
3C-2. Project List for Other Federal Statutes	No		

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: Local Competition Deadline

Attachment Details

Document Description: Local Competition Scoring Tool

Attachment Details

Document Description: Scored Forms for One Project

Attachment Details

Document Description: Notification of Projects Rejected-Reduced

Attachment Details

Document Description: Notification of Projects Accepted

Attachment Details

Document Description: Final Project Scores for All Projects

Attachment Details

Document Description: Web Posting–CoC-Approved Consolidated Application

Attachment Details

Document Description: Notification of CoC-Approved Consolidated Application

Attachment Details

Document Description: Housing Leveraging Commitments

Attachment Details

Document Description: Healthcare Formal Agreements

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	09/14/2022
1B. Inclusive Structure	09/14/2022
1C. Coordination and Engagement	09/23/2022
1D. Coordination and Engagement Cont'd	09/23/2022
1E. Project Review/Ranking	09/23/2022
2A. HMIS Implementation	09/22/2022
2B. Point-in-Time (PIT) Count	09/22/2022
2C. System Performance	09/21/2022
3A. Coordination with Housing and Healthcare	09/14/2022
3B. Rehabilitation/New Construction Costs	09/14/2022
3C. Serving Homeless Under Other Federal Statutes	09/14/2022

4A. DV Bonus Project Applicants	09/14/2022
4B. Attachments Screen	09/23/2022
Submission Summary	No Input Required

Westchester County
Continuum of Care Partnership for the Homeless

1E-1. – Local Competition Announcement

Renewal CoC Project Applications were due for local review on August 31, 2022. The due date was posted to our CoC website on August 4, 2022.

Westchester County Continuum of Care 2022 Rank and Review Process including point values for objective criteria our CoC used to review and rank projects was also posted on August 4, 2022 to the CoC website.

In addition, the CoC Co-chair notified all current recipients of the local competition deadline via letter on August 4, 2021.

Please find attached:

- 1) Screen shot showing public posting of the Project Application submission due date of 08/31/22 on the Westchester CoC website on August 4, 2022.
- 2) Screen shot showing 2022 Rank and Review Process including document including point values for objective criteria our CoC used to review and rank projects was also posted on August 4, 2022 to the CoC website.
- 3) A copy of the Westchester County Continuum of Care 2022 Rank and Review Process posted to the website on that date.
- 4) Letters to Applicants notifying them of the Local Competition Deadline of 08/31/2022 on August 4, 2022.



WESTCHESTER COUNTY CONTINUUM
OF CARE PARTNERSHIP TO END
HOMELESSNESS

Home About News Calendar How To Get Involved HUD Regulations/Forms Statistics & Funding Info
Coordinated Entry Contact Us Do You Need Housing Assistance?

Westchester County CoC FY2022 NY-604 Application

*Local Project Application Deadline for Submission of
Project Applications in ESNAPS:*

August 31, 2022 at 8pm EST

HUD Notice of Funding Opportunity (NOFO) for FY2022
released August 1, 2022

time stamp



Westchester County CoC (NY-604) Project Ranking

HUD has given local CoC's the opportunity to locally review, assess, score, then and rank renewal CoC projects for performance and compliance with the CoC Interim Rule at 24 CFR 578.

During a Board meeting held on June 15, 2022, the Westchester CoC Board approved a Ranking and Review Process with objective performance measure criteria by which to review, score, and rank renewal projects.

WESTCHESTER COUNTY CONTINUUM OF CARE: 2022 RANK AND REVIEW PROCESS

Adopted by the Board of the Westchester County Continuum of Care on June 15, 2022.

Summary

HUD's Continuum of Care (CoC) homeless assistance program provides over \$20,000,000 of funding per year for homeless services in Westchester County which provides housing for over 900 homeless and formerly homeless households. HUD awards homeless assistance grants through an annual application process known as the CoC Program Competition.

The Westchester Continuum of Care (WC CoC) coordinates the implementation of a housing and service system within Westchester County that meets the needs of the homeless individuals (including unaccompanied youth) and families. The Westchester CoC also, in consultation with the Collaborative Applicant, develops a process to respond to the HUD CoC Program Competition.

In order for WC CoC to prioritize programs that are most effectively serving the community at the local level, the community has implemented a Rank and Review Process for new and renewal projects. This process uses objective criteria and (where available) past performance to gain knowledge of project effectiveness within the full CoC system.

Multiple factors related to System Performance are used in the ranking including Exits to Permanent Housing, Exits to Homelessness, Housing Utilization Rate, Increased Total Income, and Increased Earned Income.

The process includes a specific method for evaluating projects submitted by victim service providers (if necessary).

The CoC evaluates each renewal CoC project using objective data gathered from:

- HMIS APR report for the previous 12 months.
- HMIS System Performance (SysPM) report for the previous 12 months.
- LOCCS financial data
- SAGE APR timeliness information
- Previous Project Application submitted to HUD

time stamp



WESTCHESTER COUNTY CONTINUUM OF CARE: 2022 RANK AND REVIEW PROCESS

Adopted by the Board of the Westchester County Continuum of Care on June 15, 2022.

Summary

HUD's Continuum of Care (CoC) homeless assistance program provides over \$20,000,000 of funding per year for homeless services in Westchester County which provides housing for over 900 homeless and formerly homeless households. HUD awards homeless assistance grants through an annual application process known as the CoC Program Competition.

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- HMIS APR report for the previous 12 months.
- HMIS System Performance (SysPM) report for the previous 12 months.
- LOCCS financial data
- SAGE APR timeliness information
- Previous Project Application submitted to HUD

Scoring

The 2022 Westchester CoC Project Ranking will be scored on a 70 point scale with the following breakdown:

Criteria	Source	Points	
Factors related to System Performance			
Exits to Permanent Housing/ Retention in Permanent Housing	SysPM 7b	PSH: 100% 5 99 to 99.99% 4 95 to 98.99% 3 90 to 94.99% 2 80 to 89.99% 1 Below 80% 0	RRH and TH: 90% to 100% 5 80 to 89.99% 4 75 to 79.99% 3 70 to 74.99% 2 60 to 69.99% 1 Below 60% 0
Exits to Homelessness	APR Q23	All components: 0 to 4.99% 5 5 to 9.99% 4 10 to 14.99% 3 15 to 19.99% 2 20 to 24.99% 1 25%+ 0	
Increased participant earned income	SysPM 4.1	PSH: 10%+ 5 5 to 9.99% 4 2.5 to 4.99% 3 1 to 2.49% 2 0 to 0.99% 1 0% 0	RRH and TH: 35%+ 5 25 to 34.99% 4 20 to 24.99% 3 10 to 19.99% 2 0 to 9.99% 1 0% 0
Increased participant total income	SysPM 4.3	PSH: 70%+ 5 50 to 69.99% 4 25 to 49.99% 3 10 to 24.99% 2 0 to 9.99% 1 0% 0	RRH and TH: 90%+ 5 75 to 89.99% 4 50 to 74.99% 3 25 to 49.99% 2 0 to 24.99% 1 0% 0
Project Performance factors			
Housing Utilization Rate	APR Q7b and Q8b	PSH and TH: 100%+ 5 95 to 99.99% 4 85 to 94.99% 3 75 to 84.99% 2 50 to 74.99% 1 0 to 49.99% 0	RRH: 200%+ 5 150 to 199.99% 4 100 to 149.99% 3 75 to 99.99% 2 50 to 74.99% 1 0 to 49.99% 0
Participant Eligibility	CoC monitoring visit	0 to 5 points scored (<i>% eligible participants x 5 points</i>)	

HMIS Data Quality	APR Q6	0 to 5 points @ -1 point per <i>data element error rate 5% or above Q6a, Q6b, Q6c</i>
APR timeliness	SAGE	1 point per on time APR due in last two funding periods
Amount of funds recaptured by HUD	LOCCS and Project Application	0 to 5 points <i>scored (% funds grant spent x 5 points)</i>
<i>Project Characteristics</i>		
Project serves a specialized population services or serves a population with severe needs	Project Application	5 points for serving one or more of the following: <ul style="list-style-type: none"> Youth Victims of domestic violence Families with children Persons experiencing chronic homelessness Veterans Current or past substance use Lesbian, Gay, Bisexual, Transgender, Questioning (LGBTQ) status Significant health or behavioral health challenges or functional impairments
Project Component	Project Application	10 points for PSH or RHH; 5 points for TH; 0 points for SSO (except Coordinated Entry)
Low Barrier	Project Application	5 points for Low Barrier
Participation in Coordinated Entry	HMIS and CoC attendance records	3 points if all project entries since 7/1/19 are CE referrals 2 points for provider attendance at most CERC meetings when the project has any vacancies.
CoC Board attendance	CoC attendance records	3 points for attendance at most CoC Board meetings [recipient and subrecipient]

Note: Domestic Violence services providers may self-report their data (from a comparable database) to respond to performance criteria since they do not participate in the Westchester CoC HMIS.

Project Ranking

Using the above scoring matrix, all projects seeking funding are scored and placed in numerical order, referred to as the “ranking”. Ranking places an applicant in either Tier 1 or Tier 2 based on the criteria established by HUD in the NOFA and CoC priorities.

The HMIS and Westchester Coordinated Entry projects are not scored, but automatically ranked #1 and #2 because they provide funding necessary for the functioning of the entire CoC.

First and adequately performing (based on Technical Submission benchmarks) second time renewal projects are placed in bottom spots in Tier 1.

The project ranking is first shared with the Continuum of Care Board. The Board reviews the process and all scoring in order to adopt the ranking. Projects that fall into the bottom of the ranking in Tier 2, are contacted and notified of their ranking.

Bonus Projects and other CoC new funding

When HUD makes new CoC funding available through the CoC Bonus or other new funding categories, a separate RFP will be issued by the CoC to determine subrecipients to design and submit Project Applications to HUD for the new funding.

New projects will be ranked below renewals.

Reallocation

Reallocation is the process by which the CoC shifts funds, in whole or in part, from existing eligible renewal grants to new projects that can better address prioritized community need(s). Reallocating funds is one of the most important tools by which communities can make strategic improvements to their homelessness system. The CoC can decide to repurpose a project that is underperforming or may be more appropriately funded from other sources to fill that need. Criteria to assess performance or underperformance will include scoring/rank and review results, participation in Coordinated Entry, participation in the local CoC, and participation within HMIS. CoC funded agencies may also voluntarily propose to reallocate CoC funds. Additionally, if a project consistently demonstrates unsatisfactory project performance outcomes and fails to make significant changes to improve its performance, that project may be recommended for reallocation.

If funds are reallocated, any resulting new projects will be ranked below renewals. When funds are reallocated into an expansion of an existing renewal CoC project, the expansion may be ranked 1 rank below the existing CoC project.



August 4, 2022

Dr. Michael Orth
Commissioner
Westchester County DCMH
112 East Post Road, 2nd Floor
White Plains NY 10601

RE: FY2022 Continuum of Care application internal competition deadlines

Dear Mr. Orth:

The FY2022 NOFO for the Continuum of Care Program Competition was released on 08/01/22. Per NOFO sections I.G, VI.G.2., and VII.B.2.g., the Westchester CoC must design, operate, and follow a collaborative process for the development of the application in response to the NOFO. As part of this process, we must establish internal competition deadlines as outlined below:

(1) **Project Applicants.** All project applications are required to be submitted to the Westchester CoC through e-snaps no later than 7:59:59 p.m on **August 31, 2022** (no later than 30 days before the application deadline to HUD).

(2) **CoC Notification to Project Applicants.** The Westchester CoC will notify, in writing outside of e-snaps, all project applicants who submitted their project applications to the CoC whether their project application(s) will be accepted and ranked on the CoC Priority Listing, rejected, or reduced by the CoC no later than 7:59:59 p.m on **September 15, 2022** (no later than 15 days before the application deadline to HUD).

Where a project application is being rejected or reduced, the Westchester CoC will notify the project applicant, in writing outside of e-snaps, with an explanation for the decision to reject or reduce the project application.

We will, of course, keep you up to date with further developments regarding the FY2022 CoC competition as they become available. If you have any questions, please contact me at (914) 995-1014.

Thank you,

Craig Wong
Program Administrator-Homeless Services, WC Department of Social Services
Co-Chair, Westchester County Continuum of Care Partnership for the Homeless



August 4, 2022

Leonard Townes
Commissioner
Westchester County Department of Social Services
112 E Post Road
White Plains, New York 10601

RE: FY2022 Continuum of Care application internal competition deadlines

Dear Mr. Townes:

The FY2022 NOFO for the Continuum of Care Program Competition was released on 08/01/22. Per NOFO sections I.G, VI.G.2., and VII.B.2.g., the Westchester CoC must design, operate, and follow a collaborative process for the development of the application in response to the NOFO. As part of this process, we must establish internal competition deadlines as outlined below:

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Thank you,

Craig Wong
Program Administrator-Homeless Services, WC Department of Social Services
Co-Chair, Westchester County Continuum of Care Partnership for the Homeless



August 4, 2022

Walter Ritz
Executive Director
HOPE Community Services
50 Washington Avenue
New Rochelle NY 10801

RE: FY2022 Continuum of Care application internal competition deadlines

Dear Mr. Ritz:

The FY2022 NOFO for the Continuum of Care Program Competition was released on 08/01/22. Per NOFO sections I.G, VI.G.2., and VII.B.2.g., the Westchester CoC must design, operate, and follow a collaborative process for the development of the application in response to the NOFO. As part of this process, we must establish internal competition deadlines as outlined below:

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We will, of course, keep you up to date with further developments regarding the FY2022 CoC competition as they become available. If you have any questions, please contact me at (914) 995-1014.

Thank you,

Craig Wong
Program Administrator-Homeless Services, WC Department of Social Services
Co-Chair, Westchester County Continuum of Care Partnership for the Homeless



August 4, 2022

Wilson Kimball
President & CEO, Municipal Housing Authority for the City of Yonkers
1511 Central Park Avenue
P.O. Box 35
Yonkers NY 10710-0035

RE: FY2022 Continuum of Care application internal competition deadlines

Dear Ms. Kimball:

The FY2022 NOFO for the Continuum of Care Program Competition was released on 08/01/22. Per NOFO sections I.G, VI.G.2., and VII.B.2.g., the Westchester CoC must design, operate, and follow a collaborative process for the development of the application in response to the NOFO. As part of this process, we must establish internal competition deadlines as outlined below:

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Thank you,

Craig Wong
Program Administrator-Homeless Services, WC Department of Social Services
Co-Chair, Westchester County Continuum of Care Partnership for the Homeless



August 4, 2022

Darren Morten
Commissioner, Department of Planning & Community Development
City Of Mount Vernon
One Roosevelt Square
Mount Vernon, NY 10550

RE: FY2022 Continuum of Care application internal competition deadlines

Dear Mr. Morten:

The FY2022 NOFO for the Continuum of Care Program Competition was released on 08/01/22. Per NOFO sections I.G, VI.G.2., and VII.B.2.g., the Westchester CoC must design, operate, and follow a collaborative process for the development of the application in response to the NOFO. As part of this process, we must establish internal competition deadlines as outlined below:

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Thank you,

Craig Wong
Program Administrator-Homeless Services, WC Department of Social Services
Co-Chair, Westchester County Continuum of Care Partnership for the Homeless

Westchester County
Continuum of Care Partnership for the Homeless

1E-2. Local Competition Scoring Tool

Projects were ranked based on Performance Measure criteria within the Westchester CoC 2022 Rank and Review Process approved by the CoC Board on June 15, 2022.

The Performance Measures include 70 out of 70 points from objective criteria to rank projects (including increase in participant earned and total incomes, participant eligibility, occupancy rates, housing utilization rate, HMIS data quality, APR timeliness, Low Barrier, and Coordinated Entry participation), and included 20 out of 70 points based on system performance criteria (% exits to/retention in permanent housing destinations, % exits to homelessness, and increases in participant earned and total incomes).

All 16 CoC projects submitted for renewal and appearing on the HUD Grant Inventory Worksheet (GIW) were ranked based on those Performance Measure criteria.

The results of the Project Ranking based on those criteria were discussed and approved by the CoC Board on August 17, 2022.

Please find attached:

- 1) Westchester CoC 2022 Rank and Review Process with project ranking criteria, and
- 2) Full ranking sheet including score in every ranking criteria all 16 renewal and 3 new projects ranked showing the raw data and resulting score for each criteria, with the Total Score for each project and resulting rank for each project.

WESTCHESTER COUNTY CONTINUUM OF CARE: 2022 RANK AND REVIEW PROCESS

Adopted by the Board of the Westchester County Continuum of Care on June 15, 2022.

Summary

HUD's Continuum of Care (CoC) homeless assistance program provides over \$20,000,000 of funding per year for homeless services in Westchester County which provides housing for over 900 homeless and formerly homeless households. HUD awards homeless assistance grants through an annual application process known as the CoC Program Competition.

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The process includes a specific method for evaluating projects submitted by victim service providers (if necessary).

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- HMIS System Performance (SysPM) report for the previous 12 months.
- LOCCS financial data
- SAGE APR timeliness information
- Previous Project Application submitted to HUD

Scoring

The 2022 Westchester CoC Project Ranking will be scored on a 70 point scale with the following breakdown:

Criteria	Source	Points	
Factors related to System Performance			
Exits to Permanent Housing/ Retention in Permanent Housing	SysPM 7b	PSH: 100% 5 99 to 99.99% 4 95 to 98.99% 3 90 to 94.99% 2 80 to 89.99% 1 Below 80% 0	RRH and TH: 90% to 100% 5 80 to 89.99% 4 75 to 79.99% 3 70 to 74.99% 2 60 to 69.99% 1 Below 60% 0
Exits to Homelessness	APR Q23	All components: 0 to 4.99% 5 5 to 9.99% 4 10 to 14.99% 3 15 to 19.99% 2 20 to 24.99% 1 25%+ 0	
Increased participant earned income	SysPM 4.1	PSH: 10%+ 5 5 to 9.99% 4 2.5 to 4.99% 3 1 to 2.49% 2 0 to 0.99% 1 0% 0	RRH and TH: 35%+ 5 25 to 34.99% 4 20 to 24.99% 3 10 to 19.99% 2 0 to 9.99% 1 0% 0
Increased participant total income	SysPM 4.3	PSH: 70%+ 5 50 to 69.99% 4 25 to 49.99% 3 10 to 24.99% 2 0 to 9.99% 1 0% 0	RRH and TH: 90%+ 5 75 to 89.99% 4 50 to 74.99% 3 25 to 49.99% 2 0 to 24.99% 1 0% 0
Project Performance factors			
Housing Utilization Rate	APR Q7b and Q8b	PSH and TH: 100%+ 5 95 to 99.99% 4 85 to 94.99% 3 75 to 84.99% 2 50 to 74.99% 1 0 to 49.99% 0	RRH: 200%+ 5 150 to 199.99% 4 100 to 149.99% 3 75 to 99.99% 2 50 to 74.99% 1 0 to 49.99% 0
Participant Eligibility	CoC monitoring visit	0 to 5 points scored (<i>% eligible participants x 5 points</i>)	

HMIS Data Quality	APR Q6	0 to 5 points @ -1 point per <i>data element error rate 5% or above Q6a, Q6b, Q6c</i>
APR timeliness	SAGE	1 point per on time APR due in last two funding periods
Amount of funds recaptured by HUD	LOCCS and Project Application	0 to 5 points <i>scored (% funds grant spent x 5 points)</i>
<i>Project Characteristics</i>		
Project serves a specialized population services or serves a population with severe needs	Project Application	5 points for serving one or more of the following: <ul style="list-style-type: none"> Youth Victims of domestic violence Families with children Persons experiencing chronic homelessness Veterans Current or past substance use Lesbian, Gay, Bisexual, Transgender, Questioning (LGBTQ) status Significant health or behavioral health challenges or functional impairments
Project Component	Project Application	10 points for PSH or RHH; 5 points for TH; 0 points for SSO (except Coordinated Entry)
Low Barrier	Project Application	5 points for Low Barrier
Participation in Coordinated Entry	HMIS and CoC attendance records	3 points if all project entries since 7/1/19 are CE referrals 2 points for provider attendance at most CERC meetings when the project has any vacancies.
CoC Board attendance	CoC attendance records	3 points for attendance at most CoC Board meetings [recipient and subrecipient]

Note: Domestic Violence services providers may self-report their data (from a comparable database) to respond to performance criteria since they do not participate in the Westchester CoC HMIS.

Project Ranking

Using the above scoring matrix, all projects seeking funding are scored and placed in numerical order, referred to as the “ranking”. Ranking places an applicant in either Tier 1 or Tier 2 based on the criteria established by HUD in the NOFA and CoC priorities.

The HMIS and Westchester Coordinated Entry projects are not scored, but automatically ranked #1 and #2 because they provide funding necessary for the functioning of the entire CoC.

First and adequately performing (based on Technical Submission benchmarks) second time renewal projects are placed in bottom spots in Tier 1.

The project ranking is first shared with the Continuum of Care Board. The Board reviews the process and all scoring in order to adopt the ranking. Projects that fall into the bottom of the ranking in Tier 2, are contacted and notified of their ranking.

Bonus Projects and other CoC new funding

When HUD makes new CoC funding available through the CoC Bonus or other new funding categories, a separate RFP will be issued by the CoC to determine subrecipients to design and submit Project Applications to HUD for the new funding.

New projects will be ranked below renewals.

Reallocation

Reallocation is the process by which the CoC shifts funds, in whole or in part, from existing eligible renewal grants to new projects that can better address prioritized community need(s). Reallocating funds is one of the most important tools by which communities can make strategic improvements to their homelessness system. The CoC can decide to repurpose a project that is underperforming or may be more appropriately funded from other sources to fill that need. Criteria to assess performance or underperformance will include scoring/rank and review results, participation in Coordinated Entry, participation in the local CoC, and participation within HMIS. CoC funded agencies may also voluntarily propose to reallocate CoC funds. Additionally, if a project consistently demonstrates unsatisfactory project performance outcomes and fails to make significant changes to improve its performance, that project may be recommended for reallocation.

If funds are reallocated, any resulting new projects will be ranked below renewals. When funds are reallocated into an expansion of an existing renewal CoC project, the expansion may be ranked 1 rank below the existing CoC project.

Applicant Name	Project Name	Grant Number	Total ARA/Total Requested	Exits to Permanent Housing/ Retention in Permanent Housing		Exits to Homelessness		Increased participant earned income		Increased participant total income		Housing Utilization Rate		Participant Eligibility
				SysPM 7b	7b data	APR Q23	% exits to homelessness	SysPM 4.1	4.1 data	SysPM 4.3	4.3 data	APR 7b and 8b	utilization rate households	CoC monitoring visit
				PSH: 100% 5 99 to 99.99% 4 95 to 98.99% 3 90 to 94.99% 2 80 to 89.99% 1 Below 80% 0	RRH and TH: 90% to 100% 5 80 to 89.99% 4 75 to 79.99% 3 70 to 74.99% 2 60 to 69.99% 1 Below 60% 0	All components: 0 to 4.99% 5 5 to 9.99% 4 10 to 14.99% 3 15 to 19.99% 2 20 to 24.99% 1 25%+ 0		PSH: 10%+ 5 5 to 9.99% 4 2.5 to 4.99% 3 1 to 2.49% 2 0 to 0.99% 1 0% 0	RRH and TH: 35%+ 5 25 to 34.99% 4 20 to 24.99% 3 10 to 19.99% 2 0 to 9.99% 1 0% 0	PSH: 70%+ 5 50 to 69.99% 4 25 to 49.99% 3 10 to 24.99% 2 0 to 9.99% 1 0% 0	RRH and TH: 90%+ 5 75 to 89.99% 4 50 to 74.99% 3 25 to 49.99% 2 0 to 24.99% 1 0% 0	PSH and TH: 100%+ 5 95 to 99.99% 4 85 to 94.99% 3 75 to 84.99% 2 50 to 74.99% 1 0 to 49.99% 0	RRH: 200%+ 5 150 to 199.99% 4 100 to 149.99% 3 75 to 99.99% 2 50 to 74.99% 1 0 to 49.99% 0	0 to 5 points scored (% eligible participants x 5 points)
Westchester County Department of Community Mental Health	Westchester CoC Planning	NY1396L2T042100	\$400,000											
Westchester County Department of Social Services	HMIS	NY0749L2T042011	\$260,000											
Westchester County Department of Social Services	Westchester Coordinated Entry	NY1050L2T042005	\$640,873											
Westchester County Department of Social Services	First Steps	NY0862L2T042110	\$961,165	3.00	98.85%	5.00	0%	5	24%	3.00	35%	4.00	99%	3.333333333
Mount Vernon Urban Renewal Agency	CMV RA 05	NY0816L2T042111	\$318,037	5.00	100%	5.00	0%	5	15%	5.00	85%	5.00	123%	2.5
Mount Vernon Urban Renewal Agency	CMV RA 06	NY0625L2T042113	\$311,693	5.00	100%	5.00	0%	5	13%	3.00	33%	5.00	139%	3.75
Mount Vernon Urban Renewal Agency	Shallow Rent	NY0475L2T042114	\$430,860	5.00	100%	5.00	0%	4	6%	4.00	61%	2.00	83%	4
Westchester County Department of Social Services	Homestead	NY0478L2T042114	\$519,137	3.00	96%	5.00	0%	0	0%	5.00	71%	2.00	84%	1.25
Westchester County Department of Social Services	New Start	NY1049L2T042104	\$859,733	5.00	100%	5.00	1%	5	38%	2.00	38%	2.00	85%	5
Westchester County Department of Social Services	RISE	NY1237D2T042103	\$630,981	5.00	94%	5.00	0%	4	30%	2.00	30%	3.00	101%	4.166666667
The Municipal Housing Authority for the City of Yonkers	Rapid Road To Housing	NY1124L2T042105	\$938,003	5.00	100%	5.00	0%	2	11%	1.00	14%	4.00	175%	5
Mount Vernon Urban Renewal Agency	CMV RA 07	NY0627L2T042113	\$109,810	5.00	100%	5.00	0%	0	0%	0.00	0%	5.00	108%	2.5
The Municipal Housing Authority for the City of Yonkers	Yonkers RA	NY0496L2T042114	\$647,703	3.00	98%	5.00	0%	2	2%	3.00	37%	5.00	111%	0.625
Westchester County Department of Community Mental Health	DCMH RAP	NY0488L2T042114	\$9,668,686	3.00	98%	1.00	23%	4	6%	3.00	37%	4.00	99%	2.407407407
Westchester County Department of Community Mental Health	DCMH RAP Expansion		\$150,336											
Westchester County Department of Social Services	Turning Point	NY0988L2T042107	\$3,476,293	3.00	98.55%	2.00	17%	1	0.90%	3.00	45%	4.00	97.1%	4.117647059
HOPE Community Services, Inc.	CNR Rehousing Initiative	NY0861L2T042110	\$316,454	5.00	100%	5.00	0%	0	0%	1.00	9%	4.00	98%	1.666666667
Westchester County Department of Social Services	Stepping Stones	NY0864L2T042110	\$329,915	2.00	70%	5.00	0%	5	50%	3.00	50%	2.00	75%	5
			\$20,969,679	5		5		5		5		5		5
Westchester County Department of Community Mental Health	DCMH CaresPlus (HDSW)		\$522,517											
Westchester County Department of Social Services	Turning Point Expansion (GCW)		\$522,517											

\$1,048,484
\$22,018,163

Westchester County
Continuum of Care Partnership for the Homeless

1E-2a. Scored Forms for One Project

Projects were ranked based on Performance Measure criteria within the Westchester CoC 2022 Rank and Review Process approved by the CoC Board on June 15, 2022.

The Performance Measures include 70 out of 70 points from objective criteria to rank projects (including increase in participant earned and total incomes, participant eligibility, occupancy rates, housing utilization rate, HMIS data quality, APR timeliness, Low Barrier, and Coordinated Entry participation), and included 20 out of 70 points based on system performance criteria (% exits to/retention in permanent housing destinations, % exits to homelessness, and increases in participant earned and total incomes).

All 16 CoC projects submitted for renewal and appearing on the HUD Grant Inventory Worksheet (GIW) were ranked based on those Performance Measure criteria.

The results of the Project Ranking based on those criteria were discussed and approved by the CoC Board on August 17, 2022.

Please find attached:

1) Full ranking sheet including score in every ranking criteria for ALL 16 renewal and 3 new projects ranked showing the raw data and resulting score for each criteria, with the Total Score for each project and resulting rank for each project.

2) Westchester CoC 2022 Rank and Review Process with project ranking criteria.

Applicant Name	Project Name	Grant Number	Total ARA/Total Requested	Exits to Permanent Housing/ Retention in Permanent Housing		Exits to Homelessness		Increased participant earned income		Increased participant total income		Housing Utilization Rate		Participant Eligibility
				SysPM 7b	7b data	APR Q23	% exits to homelessness	SysPM 4.1	4.1 data	SysPM 4.3	4.3 data	APR 7b and 8b	utilization rate households	CoC monitoring visit
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Mount Vernon Urban Renewal Agency	CMV RA 05	NY0816L2T042111	\$318,037	5.00	100%	5.00	0%	5	15%	5.00	85%	5.00	123%	2.5
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Westchester County Department of Social Services	Stepping Stones	NY0864L2T042110	\$329,915	2.00	70%	5.00	0%	5	50%	3.00	50%	2.00	75%	5
			\$20,969,679	5		5		5		5		5		5
Westchester County Department of Community Mental Health	DCMH CaresPlus (HDSW)		\$522,517											
Westchester County Department of Social Services	Turning Point Expansion (GCW)		\$522,517											

\$1,048,484
\$22,018,163

	HMIS DQ	APR timeliness	% unspent	% unspent	Population with severe needs	Project Component		Low Barrier	Participation in CE			CoC Board Attendance			SCORE	Total ARA/Total Requested	Project Name	Accepted or Rejected	RANK
% eligible	APR Q6	SAGE		% spent last APR	Project Application	Project Application	component	Project Application	HMIS and CE attendance records	non-CE enrollments	CERC attendance	CoC attendance records	recipient attendance most CoC Board meetings	provider attendance most CoC Board meetings	TOTAL				RANK
	0 to 5 points @ -1 point per data element error rate 5% or above Q6a, Q6b, Q6c	1 point per on time APR due in last two funding periods	0 to 5 points scored (% funds grant spent x 5 points)		5 points for serving one or more of the following: <ul style="list-style-type: none"> Youth Victims of domestic violence Families with children Persons experiencing chronic homelessness Veterans Current or past substance use Lesbian, Gay, Bisexual, Transgender, Questioning (LGBTQ) status Significant health or behavioral health challenges or functional impairments 	10 points for PSH or RHH; 5 points for TH; 0 points for SSO (except Coordinated Entry)		5 points for Low Barrier	3 points if all project entries are CE referrals 2 points for provider attendance at most CERC meetings when the project has any vacancies.			3 points for attendance at most CoC Board meetings [recipient and subrecipient]							
																\$21,998,163	Westchester CoC Planning	Accepted	Not Ranked
															100	\$21,598,163	HMIS	Accepted	1
															99	\$21,338,163	Westchester Coordinated Entry	Accepted	2
67%	5.00	2	4.417073639	88.34%	5	10 PSH	5	5	3	2	3	1.5	1.5	62.75	\$20,697,290	First Steps	Accepted	3	
50%	4.00	1	4.999832362	100.00%	0.9375	10 PSH	5	5	3	2	3	1.5	1.5	61.44	\$19,736,125	CMV RA 05	Accepted	4	
75%	3.00	1	4.980431757	99.61%		10 PSH	5	5	3	2	3	1.5	1.5	58.73	\$19,418,088	CMV RA 06	Accepted	5	
80%	5.00	1	4.568790327	91.38%	2.5	10 PSH	5	5	3	2	1.5	1.5	0	58.57	\$19,106,395	Shallow Rent	Accepted	6	
25%	5.00	2	4.999503566	99.99%	5	10 PSH	5	5	3	2	3	1.5	1.5	56.25	\$18,675,535	Homestead	Accepted	7	
100%	5.00	2	3.840584161	76.81%	3.28	10 RRH	0	5	3	2	3	1.5	1.5	56.12	\$18,156,398	New Start	Accepted	8	
83%	2.00	2	3.077046938	61.54%	5	10 JTPR	0	5	3	2	3	1.5	1.5	53.24	\$17,296,665	RISE	Accepted	9	
100%	4.00	2	4.36298314	87.26%	2.5	10 RRH	0	5	3	2	1.5	0	1.5	51.36	\$16,665,684	Rapid Road To Housing	Accepted	10	
50%	5.00	1	4.381274598	87.63%		10 PSH	5	5	3	2	3	1.5	1.5	50.88	\$15,727,681	CMV RA 07	Accepted	11	
13%	5.00	2	4.304197188	86.08%		10 PSH	5	5	3	2	0.75	0	0.75	50.68	\$15,617,871	Yonkers RA	Accepted	12	
48%	3.00	2	4.099979029	82.00%	1.61	10 PSH	5	5	3	2	2.5	1.5	1	50.62	\$14,970,168	DCMH RAP	Accepted	13	
															Reallocatio	\$5,301,482	DCMH RAP Expansion	Accepted	14
82%	4.00	2	4.394778165	87.90%	0.407	10 PSH	5	4.6	3	1.6	3	1.5	1.5	50.52	\$5,151,146	Turning Point	Accepted	15	
																Tier 2	\$2,096,968		\$19,921,195
33%	4.00	2	4.574327834	91.49%		10 PSH	5	5	3	2	3	1.5	1.5	50.24	\$1,674,853	CNR Rehousing Initiative	Accepted	16	
100%	3.00	2	4.833446342	96.67%	5	5 TH	0	5	3	2	3	1.5	1.5	49.83	\$1,358,399	Stepping Stones	Accepted	17	
	5	2	5		5	10		5			3			70.00					
															CoC Bonus	\$1,028,484	DCMH CaresPlus (HDSW)	Accepted	18
															CoC Bonus	\$514,242	Turning Point Expansion (GCW)	Accepted	19

\$22,018,163

Tier 2
Partly in Tier 2

WESTCHESTER COUNTY CONTINUUM OF CARE: 2022 RANK AND REVIEW PROCESS

Adopted by the Board of the Westchester County Continuum of Care on June 15, 2022.

Summary

HUD's Continuum of Care (CoC) homeless assistance program provides over \$20,000,000 of funding per year for homeless services in Westchester County which provides housing for over 900 homeless and formerly homeless households. HUD awards homeless assistance grants through an annual application process known as the CoC Program Competition.

The Westchester Continuum of Care (WC CoC) coordinates the implementation of a housing and service system within Westchester County that meets the needs of the homeless individuals (including unaccompanied youth) and families. The Westchester CoC also, in consultation with the Collaborative Applicant, develops a process to respond to the HUD CoC Program Competition.

In order for WC CoC to prioritize programs that are most effectively serving the community at the local level, the community has implemented a Rank and Review Process for new and renewal projects. This process uses objective criteria and (where available) past performance to gain knowledge of project effectiveness within the full CoC system.

Multiple factors related to System Performance are used in the ranking including Exits to Permanent Housing, Exits to Homelessness, Housing Utilization Rate, Increased Total Income, and Increased Earned Income.

The process includes a specific method for evaluating projects submitted by victim service providers (if necessary).

The CoC evaluates each renewal CoC project using objective data gathered from:

- HMIS APR report for the previous 12 months.
- HMIS System Performance (SysPM) report for the previous 12 months.
- LOCCS financial data
- SAGE APR timeliness information
- Previous Project Application submitted to HUD

Scoring

The 2022 Westchester CoC Project Ranking will be scored on a 70 point scale with the following breakdown:

Criteria	Source	Points	
Factors related to System Performance			
Exits to Permanent Housing/ Retention in Permanent Housing	SysPM 7b	PSH: 100% 5 99 to 99.99% 4 95 to 98.99% 3 90 to 94.99% 2 80 to 89.99% 1 Below 80% 0	RRH and TH: 90% to 100% 5 80 to 89.99% 4 75 to 79.99% 3 70 to 74.99% 2 60 to 69.99% 1 Below 60% 0
Exits to Homelessness	APR Q23	All components: 0 to 4.99% 5 5 to 9.99% 4 10 to 14.99% 3 15 to 19.99% 2 20 to 24.99% 1 25%+ 0	
Increased participant earned income	SysPM 4.1	PSH: 10%+ 5 5 to 9.99% 4 2.5 to 4.99% 3 1 to 2.49% 2 0 to 0.99% 1 0% 0	RRH and TH: 35%+ 5 25 to 34.99% 4 20 to 24.99% 3 10 to 19.99% 2 0 to 9.99% 1 0% 0
Increased participant total income	SysPM 4.3	PSH: 70%+ 5 50 to 69.99% 4 25 to 49.99% 3 10 to 24.99% 2 0 to 9.99% 1 0% 0	RRH and TH: 90%+ 5 75 to 89.99% 4 50 to 74.99% 3 25 to 49.99% 2 0 to 24.99% 1 0% 0
Project Performance factors			
Housing Utilization Rate	APR Q7b and Q8b	PSH and TH: 100%+ 5 95 to 99.99% 4 85 to 94.99% 3 75 to 84.99% 2 50 to 74.99% 1 0 to 49.99% 0	RRH: 200%+ 5 150 to 199.99% 4 100 to 149.99% 3 75 to 99.99% 2 50 to 74.99% 1 0 to 49.99% 0
Participant Eligibility	CoC monitoring visit	0 to 5 points scored (<i>% eligible participants x 5 points</i>)	

HMIS Data Quality	APR Q6	0 to 5 points @ -1 point per <i>data element error rate 5% or above Q6a, Q6b, Q6c</i>
APR timeliness	SAGE	1 point per on time APR due in last two funding periods
Amount of funds recaptured by HUD	LOCCS and Project Application	0 to 5 points <i>scored (% funds grant spent x 5 points)</i>
<i>Project Characteristics</i>		
Project serves a specialized population services or serves a population with severe needs	Project Application	5 points for serving one or more of the following: <ul style="list-style-type: none"> • Youth • Victims of domestic violence • Families with children • Persons experiencing chronic homelessness • Veterans • Current or past substance use • Lesbian, Gay, Bisexual, Transgender, Questioning (LGBTQ) status • Significant health or behavioral health challenges or functional impairments
Project Component	Project Application	10 points for PSH or RHH; 5 points for TH; 0 points for SSO (except Coordinated Entry)
Low Barrier	Project Application	5 points for Low Barrier
Participation in Coordinated Entry	HMIS and CoC attendance records	3 points if all project entries since 7/1/19 are CE referrals 2 points for provider attendance at most CERC meetings when the project has any vacancies.
CoC Board attendance	CoC attendance records	3 points for attendance at most CoC Board meetings [recipient and subrecipient]

Note: Domestic Violence services providers may self-report their data (from a comparable database) to respond to performance criteria since they do not participate in the Westchester CoC HMIS.

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First and adequately performing (based on Technical Submission benchmarks) second time renewal projects are placed in bottom spots in Tier 1.

The project ranking is first shared with the Continuum of Care Board. The Board reviews the process and all scoring in order to adopt the ranking. Projects that fall into the bottom of the ranking in Tier 2, are contacted and notified of their ranking.

Bonus Projects and other CoC new funding

When HUD makes new CoC funding available through the CoC Bonus or other new funding categories, a separate RFP will be issued by the CoC to determine subrecipients to design and submit Project Applications to HUD for the new funding.

New projects will be ranked below renewals.

Reallocation

Reallocation is the process by which the CoC shifts funds, in whole or in part, from existing eligible renewal grants to new projects that can better address prioritized community need(s). Reallocating funds is one of the most important tools by which communities can make strategic improvements to their homelessness system. The CoC can decide to repurpose a project that is underperforming or may be more appropriately funded from other sources to fill that need. Criteria to assess performance or underperformance will include scoring/rank and review results, participation in Coordinated Entry, participation in the local CoC, and participation within HMIS. CoC funded agencies may also voluntarily propose to reallocate CoC funds. Additionally, if a project consistently demonstrates unsatisfactory project performance outcomes and fails to make significant changes to improve its performance, that project may be recommended for reallocation.

If funds are reallocated, any resulting new projects will be ranked below renewals. When funds are reallocated into an expansion of an existing renewal CoC project, the expansion may be ranked 1 rank below the existing CoC project.

Westchester County
Continuum of Care Partnership for the Homeless

1E-5. Notification of Projects Rejected-Reduced

No Project Applications were Rejected by our CoC for FY2022.

Only one Project Application had funding Reduced for FY2022.

DCMH RAP was identified as having excessive amounts of funds recaptured by HUD - the FY2020 grant had a remaining balance of \$1,736,829.87 (including \$1,452,909.51 in Rental Assistance) – 18% of grant funds were unspent.

The major reason for this unspent balance is grant savings due to client share of rent but the recipient has not been able to use those savings to house more participants because of a lack of Supportive Services to help participants obtain and remain in housing.

Therefore, for FY2022, the recipient DCMH volunteered, with Westchester CoC approval to reallocate \$150,336 Rental Assistance funds from DCMH RAP into a DCMH RAP Expansion which will provide additional funding for Supportive Services necessary to maintain disabled homeless individuals in their community-based housing - thereby enabling DCMH to house more participants and use approximately \$445,000 additional Rental Assistance funds.

The total funding for DCMH RAP will thus not be changed, but the target number of households served is being increased.

Please find attached:

- 1) The letter sent to the recipient agency DCMH confirming the reallocation,
- 2) The email with time stamp showing that this letter was forwarded to the Commissioner of DCMH on 08/31/22, and
- 3) Screen shot showing public posting on our CoC website on 08/17/22 of the final Project Ranking with scoring for all 19 ranked projects, showing the reallocation of funds from DCMH RAP into the DCMH RAP Expansion.
- 4) The final posted ranking sheet showing the reallocation of funds from DCMH RAP into the DCMH RAP Expansion.



August 31, 2022

Michael Orth, Commissioner
Westchester County DCMH
112 East Post Road, 2nd Floor
White Plains NY 10601

RE: FY2022 Continuum of Care application project prioritization

Dear Mr. Orth:

This letter serves to inform you that **all 4** Project Applications submitted by the Westchester County DSS will be prioritized and will be submitted as part of the Westchester County CoC 2022 Consolidated Application.

HUD has given local CoCs the opportunity to locally review and rank CoC Project Applications. During a Board meeting held on 06/15/22, the CoC Board approved a Ranking and Review Process with objective performance measure criteria by which to rank renewal projects. A copy of the resulting scoring tally details is attached.

The FY2022 NOFA for the Continuum of Care Program Competition released 08/01/22 requires all CoC's requesting funding to prioritize new and renewal projects into two Tiers. As discussed in Section VIII.2.g of the NOFA, HUD will select projects in Tier 2 in order of point value until there are no more funds available.

HUD has given local CoC's the opportunity to rank projects and decide which projects will be listed in Tier 2 in their FY2022 application. On Wednesday August 17, the Westchester County CoC Board met to discuss the final review and ranking of FY2022 Continuum of Care Project Applications. At this meeting, the CoC Bonus Project Application DCMH CaresPlus (ranked 18 out of 19) submitted by Westchester DCMH was placed in Tier 2. One other New Project Applications from the CoC Bonus will be placed in Tier 2 below your submission. Your other 3 Project Applications will be placed in Tier 1 (except for Westchester CoC Planning project which is not ranked).

As you are aware, your DCMH RAP renewal project has been reduced through Reallocation – however all of the funds from that Reallocation are being used for a DCMH RAP Expansion so that - if HUD accepts the proposal - the DCMH RAP project total funding will not be changed (but the target number of households served will be increased).



**WESTCHESTER COUNTY CONTINUUM OF CARE
PARTNERSHIP TO END HOMELESSNESS**

c/o WC DCMH
112 East Post Road, 2nd Floor
White Plains, NY 10601
(914) 995-5220

Funding for the current operating year of this project is unaffected. We will, of course, keep you up to date with further developments including any funding notices (expected in late 2022) from HUD informing Westchester's CoC of the status of the projects placed in Tier 2.

If you have any questions, please contact me at (914) 592-1272.

Thank you,

Karl Bertrand
Co-Chair, Westchester County Continuum of Care Partnership to End Homelessness

From: Karl Bertrand <KBertrand@programdesign.com>
Sent: Wednesday, August 31, 2022 9:33 AM
To: Orth, Michael
Cc: Peters-Ruvolo, Annette; Spiegel, Yoav
Subject: revised notification of status for DCMH's CoC applications
Attachments: DCMH PA accept Tier 2 notify letter v2_signed.pdf

Caution: This is an external email. Please take care when clicking links or opening attachments. When in doubt, contact the Help Desk.

Commissioner Orth: Please see the attached revised official notification from our CoC concerning the status of DCMH's FY22 CoC applications. This revised letter includes a formal statement that our CoC board has approved your proposed reallocation of DCMH RAP funds to a new DCMH project.

The CoC evaluates each renewal CoC project using objective data gathered from:

- HMIS APR report for the previous 12 months.
- HMIS System Performance (SysPM) report for the previous 12 months.
- LOCCS Financial data
- SAGE APR timeliness information
- Previous Project Application submitted to HUD

Click on the image to download the document. *This document was approved by the WCoC Board of Directors on June, 15, 2022.*

Final Ranking Order for FY2022 Renewal and New Projects approved by WCoC Board August 17, 2022

During the Board meeting held on August 17, 2022 the Westchester CoC Board voted to accept the project ranking below for the FY2022 application. This ranking was created using the Rank and Review Process approved by the board on June 15, 2022.

Click on the image to download the document. *This document was approved by the WCoC Board of Directors on August 17, 2022.*

time stamp



New Bonus Project - Request for Information (RFI)

Applicant Name	Project Name	Grant Number	Total ARA/Total Requested	Exits to Permanent Housing/ Retention in Permanent Housing		Exits to Homelessness		Increased participant earned income		Increased participant total income		Housing Utilization Rate		Participant Eligibility
				SysPM 7b	7b data	APR Q23	% exits to homelessness	SysPM 4.1	4.1 data	SysPM 4.3	4.3 data	APR 7b and 8b	utilization rate households	CoC monitoring visit
				PSH: 100% 5 99 to 99.99% 4 95 to 98.99% 3 90 to 94.99% 2 80 to 89.99% 1 Below 80% 0	RRH and TH: 90% to 100% 5 80 to 89.99% 4 75 to 79.99% 3 70 to 74.99% 2 60 to 69.99% 1 Below 60% 0	All components: 0 to 4.99% 5 5 to 9.99% 4 10 to 14.99% 3 15 to 19.99% 2 20 to 24.99% 1 25%+ 0		PSH: 10%+ 5 5 to 9.99% 4 2.5 to 4.99% 3 1 to 2.49% 2 0 to 0.99% 1 0% 0	RRH and TH: 35%+ 5 25 to 34.99% 4 20 to 24.99% 3 10 to 19.99% 2 0 to 9.99% 1 0% 0	PSH: 70%+ 5 50 to 69.99% 4 25 to 49.99% 3 10 to 24.99% 2 0 to 9.99% 1 0% 0	RRH and TH: 90%+ 5 75 to 89.99% 4 50 to 74.99% 3 25 to 49.99% 2 0 to 24.99% 1 0% 0	PSH and TH: 100%+ 5 95 to 99.99% 4 85 to 94.99% 3 75 to 84.99% 2 50 to 74.99% 1 0 to 49.99% 0	RRH: 200%+ 5 150 to 199.99% 4 100 to 149.99% 3 75 to 99.99% 2 50 to 74.99% 1 0 to 49.99% 0	0 to 5 points scored (% eligible participants x 5 points)
Westchester County Department of Community Mental Health	Westchester CoC Planning	NY1396L2T042100	\$400,000											
Westchester County Department of Social Services	HMIS	NY0749L2T042011	\$260,000											
Westchester County Department of Social Services	Westchester Coordinated Entry	NY1050L2T042005	\$640,873											
Westchester County Department of Social Services	First Steps	NY0862L2T042110	\$961,165	3.00	98.85%	5.00	0%	5	24%	3.00	35%	4.00	99%	3.333333333
Mount Vernon Urban Renewal Agency	CMV RA 05	NY0816L2T042111	\$318,037	5.00	100%	5.00	0%	5	15%	5.00	85%	5.00	123%	2.5
Mount Vernon Urban Renewal Agency	CMV RA 06	NY0625L2T042113	\$311,693	5.00	100%	5.00	0%	5	13%	3.00	33%	5.00	139%	3.75
Mount Vernon Urban Renewal Agency	Shallow Rent	NY0475L2T042114	\$430,860	5.00	100%	5.00	0%	4	6%	4.00	61%	2.00	83%	4
Westchester County Department of Social Services	Homestead	NY0478L2T042114	\$519,137	3.00	96%	5.00	0%	0	0%	5.00	71%	2.00	84%	1.25
Westchester County Department of Social Services	New Start	NY1049L2T042104	\$859,733	5.00	100%	5.00	1%	5	38%	2.00	38%	2.00	85%	5
Westchester County Department of Social Services	RISE	NY1237D2T042103	\$630,981	5.00	94%	5.00	0%	4	30%	2.00	30%	3.00	101%	4.166666667
The Municipal Housing Authority for the City of Yonkers	Rapid Road To Housing	NY1124L2T042105	\$938,003	5.00	100%	5.00	0%	2	11%	1.00	14%	4.00	175%	5
Mount Vernon Urban Renewal Agency	CMV RA 07	NY0627L2T042113	\$109,810	5.00	100%	5.00	0%	0	0%	0.00	0%	5.00	108%	2.5
The Municipal Housing Authority for the City of Yonkers	Yonkers RA	NY0496L2T042114	\$647,703	3.00	98%	5.00	0%	2	2%	3.00	37%	5.00	111%	0.625
Westchester County Department of Community Mental Health	DCMH RAP	NY0488L2T042114	\$9,668,686	3.00	98%	1.00	23%	4	6%	3.00	37%	4.00	99%	2.407407407
Westchester County Department of Community Mental Health	DCMH RAP Expansion		\$150,336											
Westchester County Department of Social Services	Turning Point	NY0988L2T042107	\$3,476,293	3.00	98.55%	2.00	17%	1	0.90%	3.00	45%	4.00	97.1%	4.117647059
HOPE Community Services, Inc.	CNR Rehousing Initiative	NY0861L2T042110	\$316,454	5.00	100%	5.00	0%	0	0%	1.00	9%	4.00	98%	1.666666667
Westchester County Department of Social Services	Stepping Stones	NY0864L2T042110	\$329,915	2.00	70%	5.00	0%	5	50%	3.00	50%	2.00	75%	5
			\$20,969,679	5		5		5		5		5		5
Westchester County Department of Community Mental Health	DCMH CaresPlus (HDSW)		\$522,517											
Westchester County Department of Social Services	Turning Point Expansion (GCW)		\$522,517											

\$1,048,484
\$22,018,163

Westchester County
Continuum of Care Partnership for the Homeless

1E-5. Notification of Projects Accepted

Please find attached:

- 1) The letters sent to all recipient agencies notifying them that their Project Applications were accepted,
- 2) The emails with time stamps showing that these letters were forwarded to the recipient agencies on 08/18/22 (and again to DCMH on 08/31/22), and
- 3) Screen shot showing public posting on our CoC website on 08/17/22 of the final Project Ranking with scoring for all 19 ranked projects, showing the reallocation of funds from DCMH RAP into the DCMH RAP Expansion.
- 4) The final posted ranking sheet showing the final scores generated for 16 renewal and 3 new projects.



August 17, 2022

Craig Wong
Program Administrator-Homeless Services
Westchester County Department of Social Services
85 Court Street
White Plains, New York 10601

RE: FY2022 Continuum of Care application project prioritization

Dear Mr. Wong:

This letter serves to inform you that **all 9** Project Applications submitted by the Westchester County DSS will be prioritized and will be submitted as part of the Westchester County CoC 2022 Consolidated Application.

HUD has given local CoCs the opportunity to locally review and rank CoC Project Applications. During a Board meeting held on 06/15/22, the CoC Board approved a Ranking and Review Process with objective performance measure criteria by which to rank renewal projects. A copy of the resulting scoring tally details is attached.

The FY2022 NOFA for the Continuum of Care Program Competition released 08/01/22 requires all CoC's requesting funding to prioritize new and renewal projects into two Tiers. As discussed in Section VIII.2.g of the NOFA, HUD will select projects in Tier 2 in order of point value until there are no more funds available.

HUD has given local CoC's the opportunity to rank projects and decide which projects will be listed in Tier 2 in their FY2022 application. On Wednesday August 17, the Westchester County CoC Board met to discuss the final review and ranking of FY2022 Continuum of Care Project Applications. At this meeting, the Stepping Stones (rank 17 out of 17 renewals) and Turning Point (rank 15 out of 17 renewals) projects administered by Westchester DSS were placed in Tier 2 project (11% of Turning Point will be in Tier 2; the remainder will be in Tier 1). New Project Applications from the CoC Bonus will be placed in Tier 2 below these two renewals including the CoC Bonus Turning Point Expansion project submitted by DSS (ranked 19 out of 19). Your other 6 Project Applications will be placed in Tier 1.

Funding for the current operating year of this project is unaffected. We will, of course, keep you up to date with further developments including any funding notices (expected in late 2022) from HUD informing Westchester's CoC of the status of the projects placed in Tier 2.

If you have any questions, please contact me at (914) 592-1272. Thank you,

Karl Bertrand
Co-Chair, Westchester County Continuum of Care Partnership to End Homelessness



Karl Bertrand <karlebertrand@gmail.com>

notification from the Westchester CoC on the status of your applications

1 message

Karl Bertrand <KBertrand@programdesign.com>

Thu, Aug 18, 2022 at 11:48 AM

To: Craig Wong <cqw1@westchestergov.com>

Cc: Yoav Spiegel <yqs2@westchestergov.com>

Please see the attached notification from the Westchester CoC regarding WCDSS' FY2022 CoC Project Applications.



DSS PA accept Tier 2 notify letter.pdf

116K



August 17, 2022

Sylvia Bolivar
Deputy Commissioner
Planning & Community Development Department
City Of Mount Vernon
One Roosevelt Square
Mount Vernon, NY 10550

RE: FY2022 Continuum of Care application project prioritization

Dear Ms. Bolivar:

HUD has given local CoCs the opportunity to locally review and rank CoC Project Applications. During a Board meeting held on 06/15/22, the CoC Board approved a Ranking and Review Process with objective performance measure criteria by which to rank renewal projects. A copy of the resulting scoring tally details is attached.

On Wednesday August 17, the Westchester County CoC Board met to discuss the final review and ranking of FY2022 Continuum of Care Project Applications.

This letter serves to inform you that **all 4** FY2022 renewal Project Applications submitted by the Mount Vernon Urban Renewal Agency will be prioritized and will be submitted as part of the Westchester County CoC 2022 Consolidated Application. All of these renewal Project Applications are being prioritized in Tier 1.

If you have any questions, please contact me at (914) 592-1272.

Thank you,

Karl Bertrand
Co-Chair, Westchester County Continuum of Care Partnership to End Homelessness



Karl Bertrand <karlebertrand@gmail.com>

notification from the Westchester CoC on the status of your applications

1 message

Karl Bertrand <KBertrand@programdesign.com>

Thu, Aug 18, 2022 at 11:48 AM

To: "Bolivar, Sylvia" <SBolivar@cmvny.com>

Cc: Craig Wong <cqw1@westchestergov.com>, Yoav Spiegel <yqs2@westchestergov.com>

Please see the attached notification from the Westchester CoC regarding MVURA's FY2022 CoC Project Applications.

 **MVURA PA accept letter.pdf**
112K



August 17, 2022

Wilson Kimball
President and CEO
Municipal Housing Authority for the City of Yonkers
1511 Central Park Avenue
P.O. Box 35
Yonkers NY 10710-0035

RE: FY2022 Continuum of Care application project prioritization

Dear Ms. Kimball:

HUD has given local CoCs the opportunity to locally review and rank CoC Project Applications. During a Board meeting held on 06/15/22, the CoC Board approved a Ranking and Review Process with objective performance measure criteria by which to rank renewal projects. A copy of the resulting scoring tally details is attached.

On Wednesday August 17, the Westchester County CoC Board met to discuss the final review and ranking of FY2022 Continuum of Care Project Applications.

This letter serves to inform you that **all 4** FY2022 renewal Project Applications submitted by the Municipal Housing Authority for the City of Yonkers will be prioritized and will be submitted as part of the Westchester County CoC 2022 Consolidated Application. All of these renewal Project Applications are being prioritized in Tier 1.

If you have any questions, please contact me at (914) 592-1272.

Thank you,

Karl Bertrand
Co-Chair, Westchester County Continuum of Care Partnership to End Homelessness



Karl Bertrand <karlebertrand@gmail.com>

notification from the Westchester CoC on the status of your applications

1 message

Karl Bertrand <KBertrand@programdesign.com>

Thu, Aug 18, 2022 at 11:50 AM

To: Wilsonkimball@mhacy.org

Cc: Craig Wong <cqw1@westchestergov.com>, Yoav Spiegel <yqs2@westchestergov.com>, "Denise R. Wesley" <Criminodoc@aol.com>

Please see the attached notification from the Westchester CoC regarding MHACY's FY2022 CoC Project Applications.



MHACY PA accept letter.pdf

119K



August 17, 2022

Walter Ritz
Executive Director
HOPE Community Services
50 Washington Avenue
New Rochelle NY 10801

RE: FY2022 Continuum of Care application project prioritization

Dear Mr. Ritz:

This letter serves to inform you that the **1** renewal Project Application submitted by HOPE Community Services will be prioritized and will be submitted as part of the Westchester County CoC 2022 Consolidated Application. This renewal Project Application is being prioritized in Tier 2.

HUD has given local CoC's the opportunity to locally review and rank CoC Project Applications. During a Board meeting held on 06/15/22, the CoC Board approved a Ranking and Review Process with objective performance measure criteria by which to rank renewal projects. A copy of the resulting scoring tally details is attached.

The FY2022 NOFA for the Continuum of Care Program Competition released 08/01/22 requires all CoC's requesting funding to prioritize new and renewal projects into two Tiers. As discussed in Section VIII.2.g of the NOFA, HUD will select projects in Tier 2 in order of point value until there are no more funds available.

HUD has given local CoCs the opportunity to rank projects and decide which projects will be listed in Tier 2 in their FY2022 application. On Wednesday August 17, the Westchester County CoC Board met to discuss the final review and ranking of FY2022 Continuum of Care Project Applications. At this meeting, the CNR Rehousing Initiative (rank 16 out of 17 renewals) project administered by HOPE CS was placed in Tier 2. The Renewal Project ranked #17 and New Project Applications from the CoC Bonus will be placed in Tier 2 below CNR Rehousing Initiative.

Funding for the current operating year of this project is unaffected. We will, of course, keep you up to date with further developments including any funding notices (expected in late 2022) from HUD informing Westchester's CoC of the status of the projects placed in Tier 2.

If you have any questions, please contact me at (914) 592-1272. Thank you.

Karl Bertrand
Co-Chair, Westchester County Continuum of Care Partnership to End Homelessness



Karl Bertrand <karlebertrand@gmail.com>

notification from the Westchester CoC on the status of your application

1 message

Karl Bertrand <KBertrand@programdesign.com>

Thu, Aug 18, 2022 at 11:49 AM

To: Walter Ritz <wjritz@hope-cs.org>

Cc: Craig Wong <cqw1@westchestergov.com>, Yoav Spiegel <yqs2@westchestergov.com>

Please see the attached notification from the Westchester CoC regarding HOPE's FY2022 CoC Project Application.

 **HOPE PA accept Tier 2 notify letter.pdf**
115K



August 17, 2022

Michael Orth, Commissioner
Westchester County DCMH
112 East Post Road, 2nd Floor
White Plains NY 10601

RE: FY2022 Continuum of Care application project prioritization

Dear Mr. Orth:

This letter serves to inform you that **all 4** Project Applications submitted by the Westchester County DSS will be prioritized and will be submitted as part of the Westchester County CoC 2022 Consolidated Application.

HUD has given local CoCs the opportunity to locally review and rank CoC Project Applications. During a Board meeting held on 06/15/22, the CoC Board approved a Ranking and Review Process with objective performance measure criteria by which to rank renewal projects. A copy of the resulting scoring tally details is attached.

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HUD has given local CoC's the opportunity to rank projects and decide which projects will be listed in Tier 2 in their FY2022 application.

On Wednesday August 17, the Westchester County CoC Board met to discuss the final review and ranking of FY2022 Continuum of Care Project Applications. At this meeting, the CoC Bonus Project Application DCMH CaresPlus (ranked 18 out of 19) submitted by Westchester DCMH was placed in Tier 2. One other New Project Applications from the CoC Bonus will be placed in Tier 2 below your submission. Your other 3 Project Applications will be placed in Tier 1 (except for Westchester CoC Planning project which is not ranked).

Funding for the current operating year of this project is unaffected. We will, of course, keep you up to date with further developments including any funding notices (expected in late 2022) from HUD informing Westchester's CoC of the status of the projects placed in Tier 2.

If you have any questions, please contact me at (914) 592-1272.

Thank you,

Karl Bertrand
Co-Chair, Westchester County Continuum of Care Partnership to End Homelessness



Karl Bertrand <karlebertrand@gmail.com>

notification from the Westchester CoC on the status of your applications

1 message

Karl Bertrand <KBertrand@programdesign.com>

Thu, Aug 18, 2022 at 11:49 AM

To: "Michael Orth, MSW" <mmo6@westchestergov.com>

Cc: Craig Wong <cqw1@westchestergov.com>, Yoav Spiegel <yqs2@westchestergov.com>

Please see the attached notification from the Westchester CoC regarding WCDCMH's FY2022 CoC Project Applications.

 **DCMH PA accept Tier 2 notify letter.pdf**
123K



August 31, 2022

Michael Orth, Commissioner
Westchester County DCMH
112 East Post Road, 2nd Floor
White Plains NY 10601

RE: FY2022 Continuum of Care application project prioritization

Dear Mr. Orth:

This letter serves to inform you that **all 4** Project Applications submitted by the Westchester County DSS will be prioritized and will be submitted as part of the Westchester County CoC 2022 Consolidated Application.

HUD has given local CoCs the opportunity to locally review and rank CoC Project Applications. During a Board meeting held on 06/15/22, the CoC Board approved a Ranking and Review Process with objective performance measure criteria by which to rank renewal projects. A copy of the resulting scoring tally details is attached.

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As you are aware, your DCMH RAP renewal project has been reduced through Reallocation – however all of the funds from that Reallocation are being used for a DCMH RAP Expansion so that - if HUD accepts the proposal - the DCMH RAP project total funding will not be changed (but the target number of households served will be increased).



**WESTCHESTER COUNTY CONTINUUM OF CARE
PARTNERSHIP TO END HOMELESSNESS**

c/o WC DCMH
112 East Post Road, 2nd Floor
White Plains, NY 10601
(914) 995-5220

Funding for the current operating year of this project is unaffected. We will, of course, keep you up to date with further developments including any funding notices (expected in late 2022) from HUD informing Westchester's CoC of the status of the projects placed in Tier 2.

If you have any questions, please contact me at (914) 592-1272.

Thank you,

Karl Bertrand
Co-Chair, Westchester County Continuum of Care Partnership to End Homelessness

From: Karl Bertrand <KBertrand@programdesign.com>
Sent: Wednesday, August 31, 2022 9:33 AM
To: Orth, Michael
Cc: Peters-Ruvolo, Annette; Spiegel, Yoav
Subject: revised notification of status for DCMH's CoC applications
Attachments: DCMH PA accept Tier 2 notify letter v2_signed.pdf

Caution: This is an external email. Please take care when clicking links or opening attachments. When in doubt, contact the Help Desk.

Commissioner Orth: Please see the attached revised official notification from our CoC concerning the status of DCMH's FY22 CoC applications. This revised letter includes a formal statement that our CoC board has approved your proposed reallocation of DCMH RAP funds to a new DCMH project.

The CoC evaluates each renewal CoC project using objective data gathered from:

- HMIS APR report for the previous 12 months.
- HMIS System Performance (SysPM) report for the previous 12 months.
- LOCCS Financial data
- SAGE APR timeliness information
- Previous Project Application submitted to HUD

Click on the image to download the document. *This document was approved by the WCoC Board of Directors on June, 15, 2022.*

Final Ranking Order for FY2022 Renewal and New Projects approved by WCoC Board August 17, 2022

During the Board meeting held on August 17, 2022 the Westchester CoC Board voted to accept the project ranking below for the FY2022 application. This ranking was created using the Rank and Review Process approved by the board on June 15, 2022.

Click on the image to download the document. *This document was approved by the WCoC Board of Directors on August 17, 2022.*

time stamp



New Bonus Project - Request for Information (RFI)

Applicant Name	Project Name	Grant Number	Total ARA/Total Requested	Exits to Permanent Housing/ Retention in Permanent Housing		Exits to Homelessness		Increased participant earned income		Increased participant total income		Housing Utilization Rate		Participant Eligibility
				SysPM 7b	7b data	APR Q23	% exits to homelessness	SysPM 4.1	4.1 data	SysPM 4.3	4.3 data	APR 7b and 8b	utilization rate households	CoC monitoring visit
				PSH: 100% 5 99 to 99.99% 4 95 to 98.99% 3 90 to 94.99% 2 80 to 89.99% 1 Below 80% 0	RRH and TH: 90% to 100% 5 80 to 89.99% 4 75 to 79.99% 3 70 to 74.99% 2 60 to 69.99% 1 Below 60% 0	All components: 0 to 4.99% 5 5 to 9.99% 4 10 to 14.99% 3 15 to 19.99% 2 20 to 24.99% 1 25%+ 0		PSH: 10%+ 5 5 to 9.99% 4 2.5 to 4.99% 3 1 to 2.49% 2 0 to 0.99% 1 0% 0	RRH and TH: 35%+ 5 25 to 34.99% 4 20 to 24.99% 3 10 to 19.99% 2 0 to 9.99% 1 0% 0	PSH: 70%+ 5 50 to 69.99% 4 25 to 49.99% 3 10 to 24.99% 2 0 to 9.99% 1 0% 0	RRH and TH: 90%+ 5 75 to 89.99% 4 50 to 74.99% 3 25 to 49.99% 2 0 to 24.99% 1 0% 0	PSH and TH: 100%+ 5 95 to 99.99% 4 85 to 94.99% 3 75 to 84.99% 2 50 to 74.99% 1 0 to 49.99% 0	RRH: 200%+ 5 150 to 199.99% 4 100 to 149.99% 3 75 to 99.99% 2 50 to 74.99% 1 0 to 49.99% 0	0 to 5 points scored (% eligible participants x 5 points)
Westchester County Department of Community Mental Health	Westchester CoC Planning	NY1396L2T042100	\$400,000											
Westchester County Department of Social Services	HMIS	NY0749L2T042011	\$260,000											
Westchester County Department of Social Services	Westchester Coordinated Entry	NY1050L2T042005	\$640,873											
Westchester County Department of Social Services	First Steps	NY0862L2T042110	\$961,165	3.00	98.85%	5.00	0%	5	24%	3.00	35%	4.00	99%	3.333333333
Mount Vernon Urban Renewal Agency	CMV RA 05	NY0816L2T042111	\$318,037	5.00	100%	5.00	0%	5	15%	5.00	85%	5.00	123%	2.5
Mount Vernon Urban Renewal Agency	CMV RA 06	NY0625L2T042113	\$311,693	5.00	100%	5.00	0%	5	13%	3.00	33%	5.00	139%	3.75
Mount Vernon Urban Renewal Agency	Shallow Rent	NY0475L2T042114	\$430,860	5.00	100%	5.00	0%	4	6%	4.00	61%	2.00	83%	4
Westchester County Department of Social Services	Homestead	NY0478L2T042114	\$519,137	3.00	96%	5.00	0%	0	0%	5.00	71%	2.00	84%	1.25
Westchester County Department of Social Services	New Start	NY1049L2T042104	\$859,733	5.00	100%	5.00	1%	5	38%	2.00	38%	2.00	85%	5
Westchester County Department of Social Services	RISE	NY1237D2T042103	\$630,981	5.00	94%	5.00	0%	4	30%	2.00	30%	3.00	101%	4.166666667
The Municipal Housing Authority for the City of Yonkers	Rapid Road To Housing	NY1124L2T042105	\$938,003	5.00	100%	5.00	0%	2	11%	1.00	14%	4.00	175%	5
Mount Vernon Urban Renewal Agency	CMV RA 07	NY0627L2T042113	\$109,810	5.00	100%	5.00	0%	0	0%	0.00	0%	5.00	108%	2.5
The Municipal Housing Authority for the City of Yonkers	Yonkers RA	NY0496L2T042114	\$647,703	3.00	98%	5.00	0%	2	2%	3.00	37%	5.00	111%	0.625
Westchester County Department of Community Mental Health	DCMH RAP	NY0488L2T042114	\$9,668,686	3.00	98%	1.00	23%	4	6%	3.00	37%	4.00	99%	2.407407407
Westchester County Department of Community Mental Health	DCMH RAP Expansion		\$150,336											
Westchester County Department of Social Services	Turning Point	NY0988L2T042107	\$3,476,293	3.00	98.55%	2.00	17%	1	0.90%	3.00	45%	4.00	97.1%	4.117647059
HOPE Community Services, Inc.	CNR Rehousing Initiative	NY0861L2T042110	\$316,454	5.00	100%	5.00	0%	0	0%	1.00	9%	4.00	98%	1.666666667
Westchester County Department of Social Services	Stepping Stones	NY0864L2T042110	\$329,915	2.00	70%	5.00	0%	5	50%	3.00	50%	2.00	75%	5
			\$20,969,679	5		5		5		5		5		5
Westchester County Department of Community Mental Health	DCMH CaresPlus (HDSW)		\$522,517											
Westchester County Department of Social Services	Turning Point Expansion (GCW)		\$522,517											

\$1,048,484
\$22,018,163

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\$1,048,484
\$22,018,163

Westchester County CoC FY2022 NY-604 Application Documents

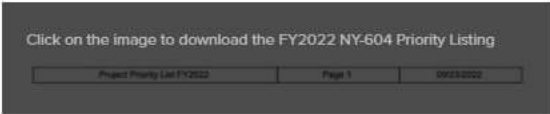
Click on the images below to download the FY2022 CoC Application and the FY2022 CoC Priority Listing. These are the documents that are submitted to HUD to apply for new and renewal Continuum of Care project funding.

Applicant: Yonkers/Mount Vernon/New Rochelle/Westchester County CoC NY-604
Project: NY-604 CoC Registration FY 2022 COC_REG_2022_192238

Before Starting the Project Listings for the CoC Priority Listing

The CoC Consolidated Application requires TWO submissions. Both this Project Priority Listing AND the CoC Application MUST be completed and submitted prior to the CoC Program Competition submission deadline stated in the NOFO.

- The CoC Priority Listing includes:
 - Reallocation forms -- must be completed if the CoC is reallocating eligible renewal projects to create new projects or if a project applicant will transition from an existing component to an eligible new component.
 - Project Listings:
 - New:
 - Renewal:
 - UFA Costs:
 - CoC Planning:
 - YHDP Renewal, and
 - YHDP Replacement:
 - Attachment Requirement
- HUD-2991, Certification of Consistency with the Consolidated Plan -- Collaborative Applicants must attach an accurately completed, signed, and dated HUD-2991.
- Things to Remember:
 - New and Renewal Project Listings -- all project applications must be reviewed, approved and ranked, or rejected based on the local CoC competition process.
 - Project applications on the following Project Listings must be approved, they are not ranked per the FY 2022 CoC Program Competition NOFO.
 - UFA Costs Project Listing:
 - CoC Planning Project Listing:
 - YHDP Renewal Project Listing, and
 - YHDP Replacement Project Listing
 - Collaborative Applicants are responsible for ensuring all project applications accurately appear on the Project Listings and there are no project applications missing from one or more Project Listings.
 - For each project application rejected by the CoC the Collaborative Applicant must select the reason for the rejection from the dropdown provided.
 - If the Collaborative Applicant needs to amend a project application for any reason, the Collaborative Applicant MUST ensure the amended project is returned to the applicable Project Listing AND ranked BEFORE submitting the CoC Priority Listing to HUD in e-snaps.
- Additional training resources are available online on HUD's website: https://www.hud.gov/program_offices/comm_planning/cooc/competition



Applicant: Yonkers/Mount Vernon/New Rochelle/Westchester County CoC NY-604
Project: NY-604 CoC Registration FY 2022 COC_REG_2022_192238

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

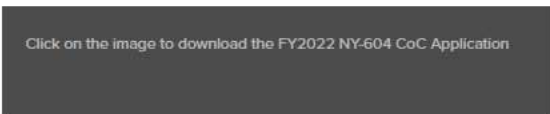
As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2022 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2022 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It -- 24 CFR 578.9 requires you to complete and submit the CoC Consolidated Application for the FY 2022 CoC Program Competition on behalf of your CoC.

Answering Multi-Part Narrative Questions Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B Attachments Screen." Only upload documents responsive to the questions posed--including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name. Attachments must match the questions they are associated with--if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination. --You will be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).



time stamp





Allison McSpedon <allisonmcspedon@gmail.com>

Westchester County CoC FY2022 NY-604 Application Documents for Public Review

Allison McSpedon <amcspedon@programdesign.com>

Fri, Sep 23, 2022 at 3:56 PM

Bcc: Fatima Dieng <fdieng@career-rehab.com>, "Masucci, Nicole" <nicolem@cccwny.org>, cynthia knox <cynthiaknox@chhop.org>, joan@chhop.org, Cheryl Accardi <cheryl@chhop.org>, Kimberlyn McIver <kimberlyn@chhop.org>, LaRon Getter <laron@chhop.org>, mdangelo@choic eofny.org, Shourov Paul <spaul@choic eofny.org>, Victor Martinez <vmartinez@choic eofny.org>, "alba.guevara@yonkersny.gov", "alba.guevara@yonkersny.gov", Lalka Perkins <lperkins@cmvny.com>, Thomas DeFilippo <TDeFilippo@communityhousing.org>, Viviana DeCohen <Viviana.decohen@concordia-ny.edu>, Lindsay.Fertig@concordia-ny.edu, Felicia Ramos <famos@cvrnewyork.com>, Natalie Ventura <nventura@cvrnewyork.com>, Christopher Kelly <ckelly@cvrnewyork.com>, kbose@cvrnewyork.com, mmena@cvrnewyork.com, tcolon@cvrnewyork.com, "Lee, Kathy" <kathy.lee@empireblue.com>, Percy Howard <phoward@fssy.org>, Claire Hurst <churst@fsw.org>, Ariel Daniel <ariel@greyston.org>, Erika D'Aquino <erikad@greyston.org>, Sean Shaw <sshaw@hope-cs.org>, Sylvia Hamer <shamer@hope-cs.org>, Brenda Rodriguez <brodriguez@hopesdoorny.org>, jbrown@hopesdoorny.org, Juana Francisco <jfrancisco@hopesdoorny.org>, sphillips@hopesdoorny.org, julietagarcia_14@hotmail.com, julienne.austin@irvingtonschools.org, glenn.paonessa@jawonio.org, Rene Jenkins <rjenkins@lexingtonctr.org>, Judith.amir@lifeplancony.com, Vance Valentine <vvalentine@liftingupwestchester.org>, Ada Raiford <Araiford@liftingupwestchester.org>, Carlos Perrell <cperrell@liftingupwestchester.org>, Denise Reshard <dreshard@liftingupwestchester.org>, Jaime Jackson <jjackson@liftingupwestchester.org>, rsmith@liftingupwestchester.org, Vanessa Panico <vpanico@liftingupwestchester.org>, "Richter, Thomas" <richter@mhawestchester.org>, molinad@mhawestchester.org, NOCCAP@mhawestchester.org, Patricia.Williams-Reeder@dfa.state.ny.us, ep9010@nyp.org, jep9010@nyp.org, "Bryan, Glenda (DFA)" <Glenda.Bryan@dfa.state.ny.us>, Amie Morganbesser <AMorganbesser@pathstone.org>, Karl Bertrand <KBertrand@programdesign.com>, mpena@sc1881.org, "Babb, Julian Paul" <JBabb@svwsjmc.org>, Grace Perry <gperry@thebridgefund.org>, Alex Payan <alejandropayan@aol.com>, debby14all@gmail.com, Janet Savage <janet.savage@gmail.com>, Jeff Worden <jeffworden44@gmail.com>, Karen Heim <karenlheim@gmail.com>, "Sean D. 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Good afternoon,

The Westchester County CoC FY2022 NY-604 Application Documents have been posted to the CoC website for public review. Please visit <https://www.wcohomeless.org/fy2022-applications> to download and view the documents.

Please submit any comments to CoC Co-chair Craig Wong cqw1@westchestergov.com and/or CoC Co-chair Karl Bertrand kbertrand@programdesign.com by 12 noon, Thursday, September 29, 2022.

Thank you for your input and support!

Allison McSpedon, LMSW
Systems Manager
Westchester Continuum of Care Partnership to End Homelessness
Program Design & Development
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George Latimer
County Executive

Department of Social Services

Leonard G. Townes
Commissioner

August 15, 2022

To Whom It May Concern,

Re: Certification of Cash Match for new FY2022 CoC Bonus project DCMH CaresPlus

I am writing on behalf of the Westchester County Department of Social Services to confirm our commitment of \$93,960 in matching funds for the new FY2021 CoC Bonus project DCMH CaresPlus. These matching funds consist of the following:

<i>Category</i>	<i>Activity Funded</i>	<i>Detail</i>	<i>Source or Provider</i>	<i>Value</i>
Rental Assistance	Rental Assistance	Rent subsidy for 5 one-BR units (26% of project total) for 12 months	WestCARES contract funded by Westchester County DSS	\$93,960
			TOTAL	\$93,960

This commitment is firm. The matching funds will be made available throughout the grant period.

Sincerely,



Leonard Townes
Commissioner



September 19, 2022

Westchester County Continuum of Care

112 East Post Road, 2nd Floor

White Plains NY 10601

RE: Letter of Commitment to provide services to project participants in the Turning Point Expansion Project

To whom it may concern:

The Guidance Center of Westchester, Inc (TGCW) agrees to provide services to all the individuals housed in the Turning Point Expansion project who qualify and accept substance abuse and mental health treatment services. TGCW will utilize our CCBHC Expansion Grant, mental health clinics, and rehabilitative services to provide person-centered treatment to these individuals. TGCW would provide services between 08/01/23- 07/31/24 valued at \$6,720. Eligibility for the new PH-PSH or PH-RRH project will be based on CoC Program fair housing requirements and will not be restricted by the health care service provider. The commitment is firm.

Sincerely,

Ronald J. Colavito

President & Chief Executive Officer